



TE POARI MATUA O RAUKAWA
RAUKAWA SETTLEMENT TRUST



2010
PŪRONGORONGO Ā-TAU
ANNUAL REPORT

Ko te kāwai o Raukawa

HOTUROA

HOTUOPE

HOTUMATAPŪ

MŌTAI TANGATA RAU

UETAPU

RAKAMAOMAO

KĀKATI

TĀWHAO

TŪRONGO = MĀHINAARANGI

RAUKAWA

whakapapa

RAUKAWA

Whakatakoto iho ko Meremere-tū-ahiahi i te pō

Whakaaraara mai ko Kōpū i te ata hāpara

Kei ngā ihi, kei ngā wehi, kei ngā mana, kei ngā reo

Kei ngā whakateitei ki te whenua

Kei ngā whakatamarahi ki te rangi

Tēnā tātou ngā waihotanga e hī ake ana i te ātākura

Nei rā ngā mihi o Te Poari Matua o Raukawa

He pakiaka te rākau i tū ai, mei kore ake ko rātou, kua kore rawa hoki mātou

Nā mātou, nā tātou te kawenga kia ū tonu ki ngā mahi i kōkiritia e rātou mā

He tini tētē kura ka hauhake i ngā kākano i whakatōkia e ngā mātua, e ngā tūpuna

Nō reira, whāia kia mau!

RĀRANGI ŪPOKO

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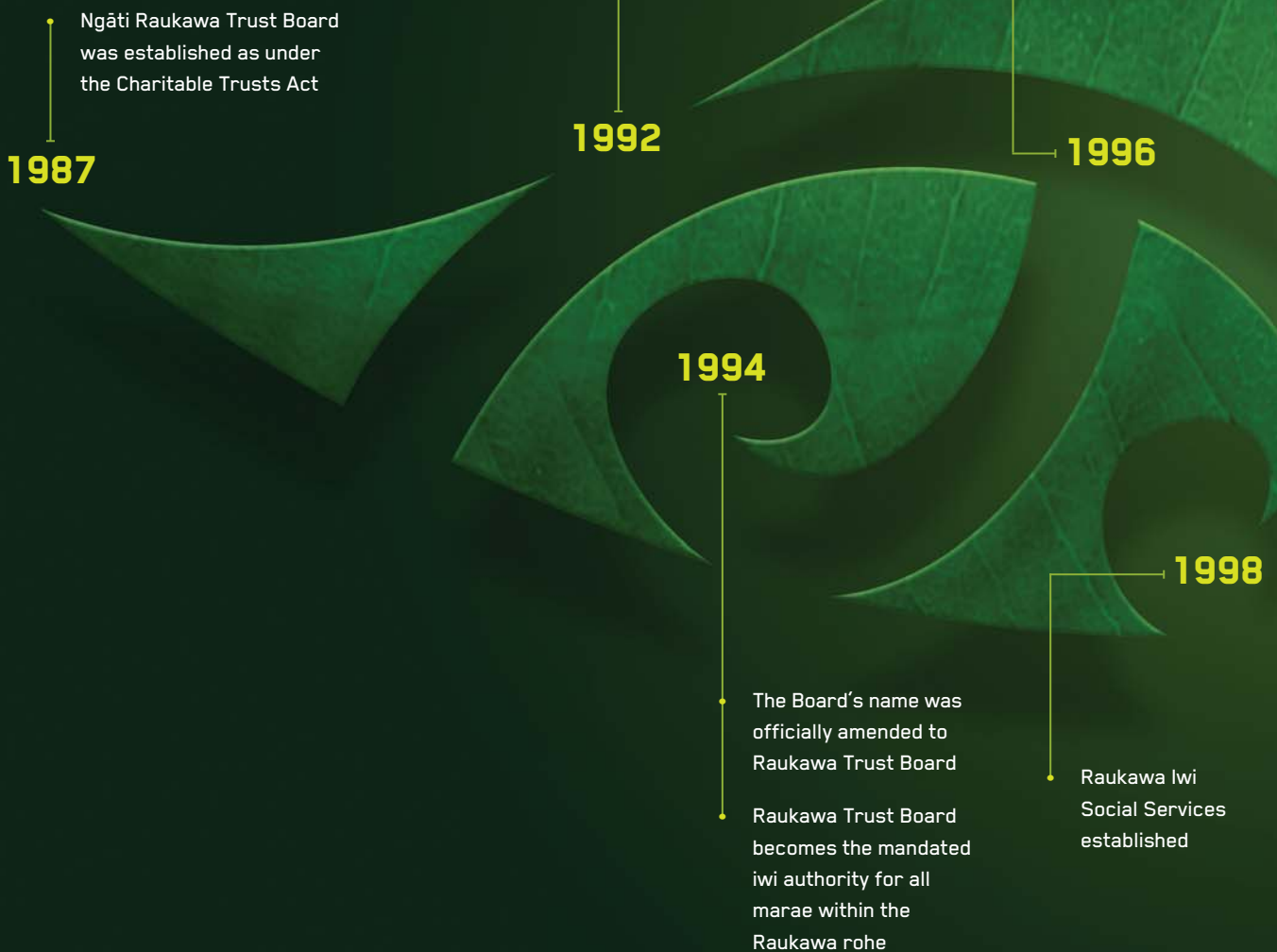
OUR JOURNEY SO FAR

Raukawa's true journey began long before our organisation was formally established in 1987, with the Raukawa descendants who have always fought for acknowledgement of our rightful claims and recognition as Nga Uri o Raukawa.

With the birth of our organisational identity came a focused way to set and succeed in our goals, and the highlights of our journey so far are illustrated by the achievement of key programmes, events and changes that begin the work of empowering uri and forging an ever-stronger and more unified tribe.

The recent establishment of the Raukawa Settlement Trust group of entities ensures the continuation of this fulfilling journey.

HAUMĀUIUI HIGHLIGHTS



2001

- ISO9002 certification achieved for all Raukawa Trust Board services
- 2001 Memorandum of Understanding signed with Mighty River Power

2006

- Ngā Tohu Wiki Reo Māori Community Award – Te Tohu Hapori
- Ngā Tohu Wiki Reo Māori Supreme Award – Te Tohu Rangatira

2007

- Putāruru satellite office opens
- First Raukawa awards night focused on accomplishments made for te reo Māori
- Ngā Tohu Wiki Reo Māori Community Finalist – Whiringa Whaiti Hapori

2009

- Ngā Tohu Reo Māori Community Award – Te Tohu Hapori
- Ngā Tohu Wiki Reo Māori Supreme Award – Te Tohu Huia Kaimanawa
- CNI Deed of Settlement signed
- RST established
- CNI settlement received
- RST trustees elected
- Raukawa Waikato River Co-Management Agreement deed signed
- Central North Island assets and settlement received

2002

- Te Awamutu, Cambridge and Matamata Satellite office's are opened
- 2002 Raukawa Trust Board signs a MOU with the South Waikato Pacific Island community

2008

- Central North Island Iwi Collective deed of settlement signed
- Raukawa hosted the first Raukawa week-long full immersion Kura Reo.
- Ngā Tohu Wiki Reo Māori Community Finalist – Whiringa Whaiti Hapori
- Raukawa join the CNI Iwi Collective
- Central North Island Deed of Settlement signed

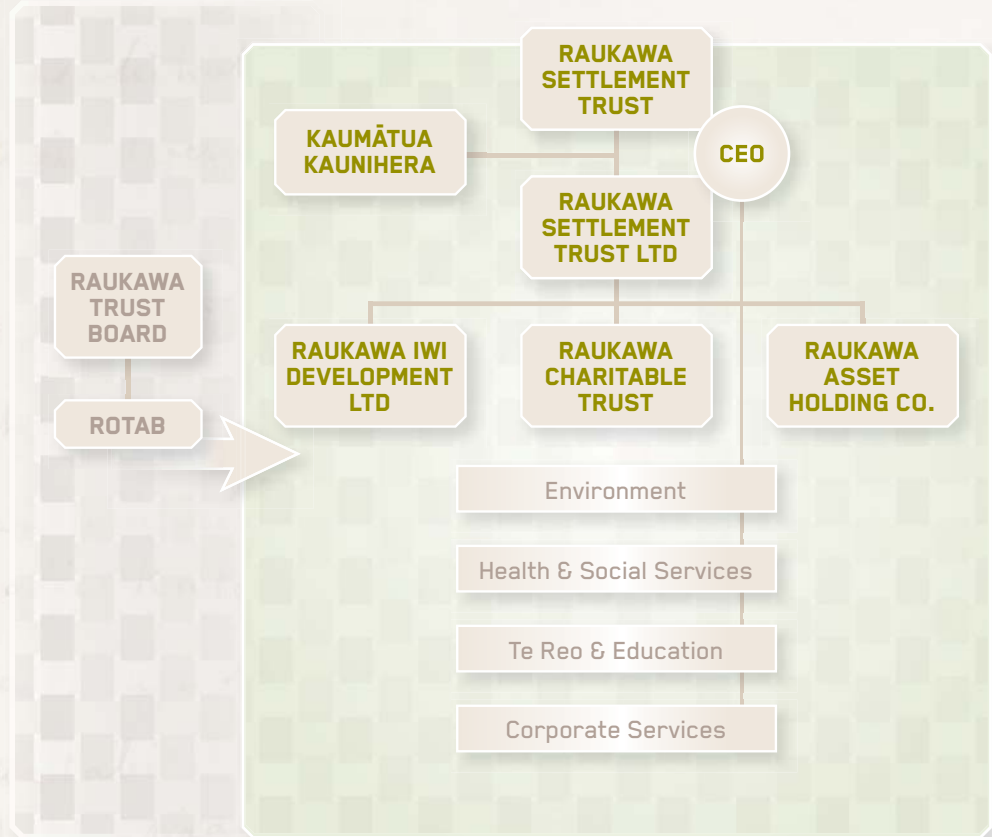
2010

- RCT established (staff and contracts moved from RTB to RCT)

KUPU WHAKATAKI INTRODUCTION

OUR STRUCTURE

OUR STRUCTURE SHOWS THE TRANSITION FROM THE PREVIOUS RAUKAWA TRUST BOARD TO THE CURRENT RAUKAWA SETTLEMENT TRUST AND ITS ASSOCIATED ENTITIES. BESIDE THESE GOVERNANCE ENTITIES SITS THE CURRENT ORGANISATIONAL STRUCTURE, TASKED WITH THE DELIVERY OF MANAGEMENT, PROGRAMMES AND SERVICES ACROSS THE WHĀNUI.



1 Tribal Register

The focus on the Tribal Register during this period has been to clean up the current registrations on the database and ensure a smooth, quick process for all incoming applications.

A Tribal Register Database Coordinator was appointed at the beginning of 2010 as a dedicated resource to improve the integrity and functionality of the database.

Registration forms and name lists were also distributed during the year to a number of trustees to enable verification of current registrations and to encourage people to register that were not yet included.

Although there were no special projects or drives aimed at increasing the numbers of the Tribal Register throughout the year, the expansion of the database was a standing point on the agenda of the Tribal Register Advisory Committee, and work continues in this area.

2 Changes made to the constitutional documents. (Further details are available from the Chief Executive's office.)

a The following amendments were made to the Raukawa Settlement Trust deed in October 2009.

CLAUSE	INTENT	REASON FOR CHANGE
Background and Introduction		States the time and purpose of the changes to the Trust Deed
4.9 - 4.10	Eligibility for nomination and election as a Marae or Hapū Representative	Prohibits employees from standing for election.
4.5	Transition periods for election of new Trustees	Provides for a transition period from the existing to new Trustees following the first set of elections
Schedule 3, para 1.3	Criteria for election timing	Clarifies that the timing between elections for different positions within the same election process should be consistent
Schedule 3 para 2.1	Public notification of elections and guidelines for nomination	Amends timing for nomination process
Schedule 3 para 6.1(c)	Private Notices to Adult Registered Members regarding ratification of specific constitutional documents	Corrects incorrect clause references

b The Raukawa Charitable Trust deed was approved in October 2009.

c The following changes were made to the Raukawa Trust Board Trust deed during the year:

CLAUSE	INTENT	REASON
1 Interpretation	Explanation for Rohe Election and Rohe Election deleted	Deleted to recognise transfer to RST
4	Structure of Trust Board, Criteria for Appointment and Cessation of Office of Trustee	Recognising new structure, criteria for appointment and cessation of Trustees
5.1(a) (v) and	Recoding of Rohe for each Registered Member	Simplification
5.4(a)	The Election of Trustees;	Deleted to recognise transfer to RST
Schedule 1	Election of Trustees; Time of Elections; Extraordinary Vacancies; Nominations for Trustee; Time for Nominations; Rohe Elections; Eligible votes for Elections; Results of the Rohe Elections; Notice of Voting and General Meeting; Eligible Votes; Valid Votes; Secret Ballots	Amended to recognise transfer to RST. Eliminates election processes. Outlines voting processes for resolutions. Notice of Voting and General Meeting; Eligible Votes; Valid votes; Secret Ballots
throughout Deed	Reference to 'election' of Trustees replaced with 'appointment' of Trustees	Power of appointment transferred to RST



Kataraina Hodge
Whakamārama Marae Rep
RST Trustee
RCT Trustee



Elthea Pakaru
Whakaaratamaiti Marae Rep
RST Trustee



Vanessa Eparaima
Mōkai Marae Rep
RST Trustee
RIDL Chair
RSTL Director



Chris McKenzie
Te Kaokaoroa o Pātetere Hapū Rep
Treaty Lead Negotiator
RST Chair
RIDL Director
RSTL Director



Kevin Clair
Rengarenga Marae Rep
RST Trustee



George Rangitūtia
RST Trustee
RCT Chair
RSTL Director



Caroline Dally-Rangitōheriri
Te Pae o Raukawa Hapū Rep
RST Trustee
RCT Trustee



Wiremu Winika
Ruapeka Marae Rep
RST Trustee



Jennifer Hughes
Tāpapa Marae
RST Trustee
RCT Trustee



Miriata Te Hiko
Te Pae o Raukawa Hapū Rep
RST Trustee



Barbara Anderson
Ngatira Marae Rep
RST Trustee
RIDL Director

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RAUKAWA SETT

BAUKAWA SETT



Rangitiriata Hodge
Te Pae o Raukawa Hapū Rep
RST Trustee



Basil Pakaru
Te Kaokaoroa o Pātetere Hapū Rep
RST Trustee
RCT Trustee



Andrew Paul
Te Kaokaoroa o Pātetere Hapū Rep
RST Trustee
RIDL Director



Rina Lawson
Mangakaretu Marae Rep
RST Trustee



John Edmonds
Owairaka Marae Rep
RST Trustee
RIDL Director
RSTL Director



John Barnett
Pikītū Marae Rep
RST Trustee



Waimatao Smith
Tangata Marae Rep
RST Trustee



Ben Adlam
Ukaipo Marae Rep
RST Trustee



Gaylene Roberts
Parāwera Marae Rep
RST Trustee
RCT Trustee
RSTL Director



Cheryl Pakuru
Te Kaokaoroa o Pātetere Hapū Rep
RST Trustee
RSTL Director



Connie Hui
Wharepūhanga Hapū Rep
RST Trustee
RCT Trustee



Lorraine Uatuku
Ōngāroto Marae Rep
RST Trustee



Denise Puihi
Papāramu Marae Rep
RST Trustee



Suzanne Swift
Wharepūhanga Hapū Rep
RST Trustee



Grant Thompson
Te Kaokaoroa o Pātetere Hapū Rep
RST Trustee

SETTLEMENT TRUST

RST BOARD DECEMBER 2009 - 30 JUNE 2010

TRUSTEES	MEETINGS ATTENDED				FEES \$	TRAVEL \$	TOTAL \$
	RST BOARD	*RST OTHER	**RST SUB COM	TOTAL			
Ben Adlam	6	5	22	33	8,400.00	3,015.50	11,415.50
Barbara Anderson	6	5	27	38	9,400.00	1,204.36	10,604.36
John Barnett	5	5	0	10	3,500.00	601.68	4,101.68
Kevin Clair	4	3	0	7	2,600.00	366.80	2,966.80
Caroline Rangitoheriri - Dally	7	6	31	44	10,900.00	4,253.12	15,153.12
John Edmonds	6	6	1	13	4,400.00	1,900.58	6,300.58
Vanessa Epairama	7	6	23	36	9,300.00	3,184.90	12,484.90
Katarina Hodge	7	6	19	32	8,500.00	2,754.27	11,254.27
Rangitiriata Hodge	7	5	1	13	4,700.00	-	4,700.00
Bobby Hughes	7	6	1	14	4,900.00	-	4,900.00
Connie Hui	7	5	5	17	5,500.00	917.56	6,417.56
Rina Lawson	7	6	1	14	4,900.00	1,441.24	6,341.24
Chris McKenzie	7	6	19	32	8,500.00	-	8,500.00
Basil Pakaru	6	5	0	11	4,000.00	268.80	4,268.80
Elthea Pakaru	4	2	1	7	2,600.00	33.60	2,633.60
Cheryl Pakuru	7	6	3	16	5,300.00	-	5,300.00
Andrew Paul	6	5	0	11	4,000.00	27.90	4,027.90
Denise Puihi	5	2	0	7	2,900.00	2,531.08	5,431.08
George Rangitutia	7	6	21	34	8,900.00	-	8,900.00
Gaylene Roberts	7	6	0	13	4,700.00	1,823.33	6,523.33
Waimatao Smith	6	6	0	12	4,200.00	1,518.16	5,718.16
Sue Swift	6	6	0	12	4,200.00	1,026.46	5,226.46
Miriata Te Hiko	7	6	2	15	5,100.00	-	5,100.00
Grant Thompson	7	4	0	11	4,300.00	632.96	4,932.96
Lorraine Uatuku	4	1	0	5	2,200.00	-	2,200.00
Wiremu Winika	7	5	0	12	4,500.00	394.35	4,894.35
TOTAL	162	130	177	469	142,400.00	27,896.65	170,296.65

*RST OTHER
Additional special meetings held by the RST

**RST SUB COMMITTEES
CEO/Whakatoa Sub Committee
RAHC Appointments Sub Committee
Te Omeke Sub Committee
Transition Sub Committee

PŪRONGORONGO TIAMANA CHAIRMAN'S REPORT

TĒNĀ KOUTOU I O KOUTOU TINI AITUA KUA RIRO KI TE PŌ

Koutou kua hoki ki tua o te arai, hoki atu rā ki te kāpunipuni o Hinenuitepō. Haere, haere whakaoti atu koutou. okioki atu rā

Tātou ki muri nei tēnā tātou katoa

E ngā pou o te iwi, e ngā pia o te wānanga, e ngā whare o te kōrero, tēnā koutou

Nei rā ngā maioho, te amiomio nei i runga i ngā taiooro, ki ngā tōpito o te rohe o Raukawa, ki ngā kokonga o te ao whānui, te mihi nei,

Te Kingi Tuheitia e noho mai rā i te ahurewa tapu o ōna mātua o tōna whare tu tonu hei kingi ma tātou,

Ko te poari matua o Raukawa e tuku ana i āna maioha ki a koutou katoa otirā ki te hunga e hoehoe nei i te waka tautoko i tō tātou iwi, koutou e ngana tonu nei, ngā mihi

Taku honore tēnei kia tu hei heamana kia tuku hoki tēnei pūrongo ā tau mo te tau 2009/2010.

IT IS MY PRIVILEGE AND HONOR TO PRESENT TO YOU
THE FIRST EVER ANNUAL REPORT FOR THE RAUKAWA
SETTLEMENT TRUST AND ITS GROUP OF ENTITIES.

This annual report will provide you with an overview of the governance and operational activities over the 2009/2010 year. This period can be best characterised as being one of growth and change. During this period a number of significant settlement assets were received, new entities with new governance structures were developed and implemented, new boards and chairs were elected and a new CEO appointed, the key priority for this year was to bed down the infrastructural framework of the organisation to provide a strong platform from which to launch our aspiration and development. By taking some time today to ensure our structures are sound and appropriate we will ensure that we are adequately prepared to meet the exciting new challenges that lay ahead of us. The full board of 26 trustees including the chair were appointed part way through this



financial year and as a result have taken the last half of the year to implement the structure required. I would like to thank the members of the Transition subcommittee for their diligent approach to this work. The 2009/2010 year would not have been as successful without your expert guidance.

It is my firm belief that the annual report should be an opportunity for the tribe to consider whether;

- we have moved closer to achieving our vision and mission
- we have been responsible custodians of the tribe's wealth and assets
- you have faith in our ability to continue in these important roles

In my honest opinion, I am happy with the position that we find ourselves in today. We have faced a number of challenges together over the last year and I believe that we have never been in a stronger position as a tribe for many, many generations. I believe also that the priorities for the coming year need to include:

- Ensuring that distribution is made to our uri and whānau marae and hapū.
- Completing the review of our structure so that we have the right foundation in place.
- Building upon the excellent work taking place in the operations area.
- Communication and engaging better with our uri.

I would like to acknowledge the work of George Rangitutia and the trustees, management and staff of the Raukawa Trust Board past and present who have worked diligently to achieve the many success's that we are reporting on today.

Although we are reporting on a significant number of achievements this year I am

We have a responsibility to honour those who have come before us and also to build a foundation for those yet to come.

mindful that we need to ensure that we continue to work with our uri to shape our aspiration for the future. This role is predominantly that of your marae and hapū representatives. We should at all times strive to use these people as the conduit to achieve the result that you require as a tribe. It has been my pleasure to work with a range of people with diverse backgrounds and skills. It is important however that you have a voice and that this voice is heard via your trustee at the board table.

We have a responsibility to honour those who have come before us and also to build a foundation for those yet to come. I hope that we might celebrate the past year and refocus on the future so that together we can achieve our dreams.



Chris McKenzie
Chairman
Raukawa Settlement Trust

STRATEGIC ALLIANCES

It is vital that Raukawa has a voice and is considered in all issues that directly affect them, and to this end they are actively involved in a number of strategic alliances and partnerships external to the organisation.

Raukawa's commitment to these external appointments is of utmost importance, and the assembly of boards and committees it sits on include but are not limited to:

- IWI LEADERS (CHAIRS) FORUM
- TAINUI WAKA ALLIANCE
- WAIKATO RIVER AUTHORITY
- CENTRAL NORTH ISLAND (CNI) IWI HOLDINGS LTD
- ENVIRONMENT WAIKATO
- SOUTH WAIKATO DISTRICT COUNCIL
- WAI PĀ DISTRICT COUNCIL
- MATAMATA PIAKO DISTRICT COUNCIL
- SOUTH WAIKATO SAFER COMMUNITIES COUNCIL
- WAIARIKI INSTITUTE OF TECHNOLOGY – REGIONAL ADVISORY GROUP
- UNIVERSITY OF WAIKATO
- MAUNGATAUTARI ECOLOGICAL ISLAND TRUST
- WDHB IWI MĀORI HEALTH BOARD

PŪRONGORONGO KAUMĀTUA KAUMĀTUA'S REPORT

Kia tau iho ai te manaakitanga o te runga rawa ki runga i a tātou, ki runga hoki i a Kīngi Tūheitia me te whare tapu o Pōtatau. Paimārire. Kia mārau ake tātou i ngā kaihoe katoa o te waka ō mate, e hoe atu ana ki tua, ki te moana nui o te runga rawa, tau atu ai ki ngā rekereke o te Kaihanga. E koutou katoa okioki atu rā. Rātou ki a rātou, tātou te hunga ora ki a tātou ngā kaihoe o te waka ora.

Tihēi mauri ora!

There has been a huge amount of work completed over the year and although it has been a difficult year in terms of some of the changes we have had to go through I am pleased with the direction we are heading.

Tēnei ka mihi ake ki ngā mahi nui kua whakatutuki ai i ngā ringa raupā o te whare nei ō Raukawa. Hei aha? Hei pāinga tonu mō āna uri ināinei, ā, hei ngā tau hoki e haere ake nei. Kia piki ake ai te āhuaranga ki te te iwi, ki ā tātou whakatupuranga hoki o āpōpō.



I am exceptionally pleased with the work that our treaty team has done on our behalf, they have been awesome. Reflecting back to the start of our process, I recall others saying that we would never get an audience with government, yet we had a hui sorted and we were meeting with them within a week. We have achieved some things that no other tribe has during this process, meaning that we have been able to progress much faster while maintaining our culture and keeping our identity well and truly intact.

I would like to acknowledge the good work that Dickie did for Raukawa. She fought for Raukawa in everything she did and it was a privilege to escort her home, along with the many others.

I would like to commend the leadership of the Raukawa Trust Board chairman. He has worked hard to ensure we remain united, and has kept us informed of what is happening at all times. We support these great efforts knowing we have dedicated people continuing to carrying out a dream we began many years ago; one that may soon be realised.

We also now have new leadership in place within the Raukawa Settlement Trust group. People that, in my view, will continue to ensure that we are on the right path and are achieving the right outcomes and results for our people.

As kaumātua we are comfortable with the fact that we are there to support the kaupapa, the Board and the teams to secure our future. We the kaumātua kaunihera have also continued to support kaupapa at our schools, with the police, openings of roads, trails and events, pōwhiri for new staff, sitting on council boards and attending our poukai. We have certainly had our moments over the year, but we remain strong and we must continue to talk and support each other more especially with regard to tikanga.

Our role is to focus on our culture and our people, not the dollar!

Nō reirā ki ngā iwi, ki ngā kāranga maha o te ao, mā te atua hei manaāki i a tātou katoa.



Hori Deane

Kaumātua chairman

*Our role is to
focus on our
culture and
our people,
not the dollar!*

A BLUEPRINT FOR THE FUTURE

RAUKAWA IS IN THE PROCESS OF DRAFTING A BLUEPRINT FOR THE FUTURE, CALLED RAUKAWA 2030.

THROUGH RAUKAWA 2030, IT IS PROPOSED THAT MARAE, HAPŪ AND IWI WILL GAIN SIGNIFICANT OUTCOMES ACROSS A SPECTRUM OF CRITICAL AREAS, TO INCLUDE: TE REO, MARAE & HAPŪ DEVELOPMENT, INVESTMENT, INFLUENCE, HEALTH & SOCIAL DEVELOPMENT, ENVIRONMENT, EDUCATION, COMMUNICATION & PARTICIPATION AND CULTURE & IDENTITY.

UNDERPINNING THIS STRATEGY LIES THE PROPOSED VISION - RAUKAWA KIA MAU! - OF HOLDING FAST TO AND NURTURING RAUKAWA CULTURE, IDENTITY AND TAONGA FOR THE BENEFIT OF FUTURE GENERATIONS.



PŪRONGORONGO TOIHAU CHIEF EXECUTIVE'S REPORT

TIHĒI MAURI ORA!

Ko te wehi nui ki te Atua, te tīmatanga me te whakamutunga o ngā mea katoa.

Kia whakahōnoretia a Kīngi Tūheitia me te kāhui ariki. Pai mārire ki a rātou.

Ki ō tātou mate, e moe, e oki i te whare okiokinga o te tangata.

Rātou ki a rātou, tātou te kanohi ora ki a tātou.

Tēnā tātou katoa.

Nōku te hōnore, ki te tuku mihi whānui, ki te tuku kōrero anō hoki ki a koutou katoa.

Ahakoia he poto noa iho taku nohonga ki tēnei tūranga whakahirahira ki tēnei wā tonu, kua kaha toko ai te manawanui, te manawaroa ki te mahi, kia whai painga mō koutou, mō Raukawa. Mā te mahi tahi me te ngākaunui ki te kaupapa, ō tātou whainga e tutuki.

Nō reira, e te iwi, tēnā koutou, tēnā koutou, tēnā rā tātou katoa!

We are now seeing some of the positive results that good planning and a focus bring to achieving outcomes.

IT IS A PRIVILEGE FOR ME TO PROVIDE COMMENT TO THE ANNUAL REPORT AS THE CHIEF EXECUTIVE OF THE RAUKAWA SETTLEMENT TRUST.

Although I was not in office for the period of this report, I believe it is important to honour those for the work that has been done previously and give you a sense of what needs to be completed over the coming years.

The last year has been about the transition of the organisation to the Raukawa Settlement Trust and group of entities. I understand that there was a considerable amount of work that went into establishing the structure that is now in place and I believe that it will provide a good platform for the future of Raukawa. My focus upon arrival has been ensuring that the transition is completed fully and now it is about embedding an operation that will serve us well for many years to come.

I would like to acknowledge the work that Dickie Farrar completed for the organisation and on behalf of Raukawa. There has been a desire to establish long term strategic plans for the future and the work that Dickie has done has

provided a good basis for the current round of planning that is underway. We are now seeing some of the positive results that good planning and a focus bring to achieving outcomes and I look forward to presenting these in future.

The transition from the Raukawa Trust Board to the Raukawa Settlement Trust and its entities, and the impact that change has on an organisation, can be quite unsettling. I would like to thank the staff for their contribution to the transition and the positive attitude they have had through what can be somewhat difficult times for all.

There is much for us to do in the coming years and I look forward to the contribution we will all make together in achieving the vision for Raukawa.



Waid Crockett
Chief Executive
Raukawa Settlement Trust



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DIRECTORY AS AT 30 JUNE 2010

Nature of Business - Treaty Settlement Entity

Address - 26-32 Campbell Street, Tokoroa

Telephone - 07 885 0260

Registered Office - 26-32 Campbell Street, Tokoroa

Auditors - Finn & Partners, Te Awamutu

Bankers - Westpac, Hamilton

GST - Two Monthly

Associated Entities

Raukawa Trust Board & Subsidiaries
Raukawa Settlement Trust

Trustees

Chris McKenzie
Andrew Paul
Vanessa Eparaima
Kataraina Hodge
Elthea Pakaru
Anzacquelene (Rangitiriata) Hodge
George Rangitutia
Miriata Te Hiko
Caroline Dally-Rangitoheriri
Wiremu Winika
Jennifer Hughes
Barbara Anderson
Gaylene Roberts
Suzanne Swift
Basil Pakaru
Cheryl Pakaru
Grant Thompson
John Barnett
Connie Hui
Rina Lawson
Waimatao Smith
Lorraine Uatuku
John Edmonds
Ben Adlam
Denise Puhi
Kevin Clair

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2010

	2010 \$
Income	
Revenue- Other	101,852
Maori Authority Distribution	1,658,124
Interest Received - Gross	160,193
	1,920,169
Administration Expenses	
Accountancy Fees	2,000
Audit Fees	1,332
Administration	149,418
Bank Fees & Charges	802
Legal Fees	11,852
Consultancy Fees	566,127
Specialist Advice- Cultural	80,000
Interest Paid	1,802
	813,333
Surplus before Taxation	1,106,836
Taxation	215,833
Net Surplus for Year	\$891,003

STATEMENT OF MOVEMENTS IN EQUITY FOR THE YEAR ENDED 30 JUNE 2010

	2010 \$
Net Surplus for the Year	891,003
CNI Iwi Holdings Limited Distribution	36,326,280
Settlement Monies	10,000,000
	46,326,280
Total Equity at the end of the period	\$47,217,283

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2010

	Note	2010 \$
EQUITY		
Trust Capital		47,217,283
		\$47,217,283
REPRESENTED BY:		
INVESTMENTS		
Term Deposits		7,000,000
CURRENT ASSETS		
Provision for GST refund		1899
Main Bank Account		47,532
Bank Account 01		1,452
Bank Account 02		31
Westpac Online Saver Account		59,355
Raukawa Trust Board - Inter Entity A/c	2	38,609,290
ANZ Premium Call Account		1,334,533
Accrued Interest		24,609
Tax Refund Due		155,666
Total Current Assets		40,234,367
LESS CURRENT LIABILITIES		
Accruals		17,084
Total Current Liabilities		17,084
WORKING CAPITAL		40,217,283
NET ASSETS		\$47,217,283

For and on behalf of the Trust:



Chris McKenzie
Trustee

Dated 18 March 2011

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2010

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1a) ENTITY REPORTING:

These are the financial statements of Raukawa Settlement Trust. Raukawa Settlement Trust is a trust established by a trust deed dated 19 June 2009

The Financial Statements of the Trust have been prepared in accordance with Generally Accepted Accounting Principles.

1b) MEASUREMENT BASE:

These Financial Statements have been prepared on the historical cost basis, except where otherwise stated.

1c) PARTICULAR ACCOUNTING POLICIES:

The following particular accounting policies which materially affect either the measurement of profits or the financial position have been applied.

Goods and Services Tax (GST):

These Financial Statements are prepared on a GST exclusive basis where all items in the Statement of Financial Performance have been recorded exclusive of GST.

Accounts receivable and accounts payable are recorded in the Statement of Financial Position inclusive of GST.

Accounts Receivable:

Accounts Receivable have been stated at net realisable value. Bad Debts (if any) are written off during the period in which they are identified.

Income Tax

The Trust is liable for Income Tax.

1d) FIRST YEAR OF REPORTING:

These financial statements are the first prepared for this entity, accordingly there are no comparative figures.

1e) EVENTS SINCE BALANCE DATE:

There have been the following significant events since balance date:

The Trust has received the business operations of the Raukawa Trust Board and is operating these services on a continuing basis.

1f) CONTINGENT LIABILITIES:

There is a contingent liability with respect to claims by Whakatoa Ltd with respect to the transition of business operations from Raukawa Trust Board.

1g) PERIOD OF OPERATIONS

These reports cover the period of operations of the Trust, which was only part of the reporting year.

2 RELATED AND ASSOCIATED ENTITIES

- a) Advances by Associated Entities are as follows, these intercompany advances are unsecured and principal and interest are payable on demand:

	2010 \$
Raukawa Trust Board	38,609,290
	38,609,290

- b) **No interest has been charged in the Financial year**

- c) **The Trust has the following other related entities**

Raukawa Charitable Trust
New Dawn 1 Limited
New Dawn 2 Limited
Rotab Investments Limited
Raukawa Fisheries Limited
Raukawa Portfolio Holdings Limited



Auditors' Report TO THE SHAREHOLDER OF RAUKAWA SETTLEMENT TRUST

We have audited the financial report on pages 17 to 18. The financial report provides information about the past financial performance of the trust and its financial position as at 30 June 2010. This information is stated in accordance with the accounting policies set out on page 18.

Trustees Responsibilities

The Trustees are responsible for the preparation of a financial report which fairly reflects the financial position of the trust as at 30 June 2010 and the results of operations for the year ended on that date.

Auditor's Responsibilities

It is our responsibility to express to you an independent opinion on the financial report presented by the trustees.

Basis of Opinion

An audit includes examining, on a test basis, evidence relevant to the amounts and disclosures in the financial report. It also includes assessing:

- the significant estimates and judgements made by the trustees in the preparation of the financial report; and
- whether the accounting policies are appropriate to the trust's circumstances consistently applied and adequately disclosed.

We conducted our audit in accordance with New Zealand Auditing Standards. We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to obtain reasonable assurance that the financial report is free from material misstatements, whether caused by fraud or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial report.

Other than in our capacity we have no relationship with, or interest in, the trust.

Unqualified Opinion

In our opinion the financial report on pages 17 to 18 fairly reflects the financial position of the trust at 30 June 2010 and the results of its operations for the year ended on that date.

Our audit was completed on 18 March 2011 and our unqualified opinion is expressed as at that date.

R.A. Chalechi

FINN & PARTNERS
Chartered Accountants
P O Box 17
TE AWAMUTU
18 March 2011

RAUKAWA CHARITABLE TRUST

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30 JUNE 2010

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DIRECTORY AS AT 30 JUNE 2010

Nature of Business - Treaty Settlement Entity

Address - 26-32 Campbell Street, Tokoroa

Telephone - 07 885 0260

Registered Office - 26-32 Campbell Street, Tokoroa

Trustees

Andrew William Paul
Kataraina Hodge
Thomas Tomairangi Smith
Anzacquelene (Rangitiriata) Hodge
George Whakatoi Rangitutia
Miriata Te Hiko

Auditors - Finn & Partners, Te Awamutu

Bankers - Westpac, Hamilton

Tax Status - Charitable Entity

GST - Two Monthly

Associated Entities

Raukawa Trust Board & Subsidiaries
Raukawa Settlement Trust

STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE 2010

	2010 \$
Income	
Contracts	176,181
Interest Received	28,773
Home Owner Insulation	8,114
Lake Taupo Forest Trust	53,333
TPK	27,515
	293,916
Operating Costs	
Salaries	106,051
Health Salaries	1,308
	107,359
Administration Expenses	
Accountancy Fees	1,500
Audit Fees	950
Bank Fees & Charges	711
Resources	144
Consultancy	5,000
Project Management	4,000
Hui Expenses	(279)
Trustees	2,586
Maintenance/Security	740
Vehicle Fuel/Diesel Km	997
Telephone & Tolls	(380)
Mobile/Landlines	(3)
	15,966
Cost of Finance	
Rent & Rates	(200)
Net Surplus for Year	\$170,791

STATEMENT OF MOVEMENTS IN EQUITY FOR THE YEAR ENDED 30 JUNE 2010

	2010 \$
Net Surplus for Year	170,791
Total Equity at the end of the period	\$170,791

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2010

	NOTE	2010 \$
EQUITY		
Trust Capital		170,791
		\$170,791
REPRESENTED BY:		
CURRENT ASSETS		
Accounts Receivable		298,286
Tax Refund Due	2	9,493
Total Current Assets		307,779
LESS		
CURRENT LIABILITIES		
Westpac Cheque Account		39,386
Accounts Payable		40,208
Undeposited Funds		24,693
Goods & Services Tax		32,701
Total Current Liabilities		136,988
WORKING CAPITAL		170,791
NET ASSETS		\$170,791

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2010

1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1a) ENTITY REPORTING:

RAUKAWA CHARITABLE TRUST is a Charity registered under the Charities Act.

The Trust is a reporting entity for the purposes for the Financial Reporting Act 1993. The Financial Statements of the Trust have been prepared in accordance with the Financial Reporting Act 1993.

The Trust qualifies for differential reporting as is is not publicly accountable and does not qualify as a large entity. The Trust has taken advantage of all available differential reporting exemptions.

1b) MEASUREMENT BASE:

These Financial Statements have been prepared on the historical cost basis.

1c) PARTICULAR ACCOUNTING POLICIES:

Goods and Services Tax (GST):

These Financial Statements are prepared on a GST exclusive basis where all items in the Statement of Financial Performance have been recorded exclusive of GST.

Accounts receivable and accounts payable are recorded in the Statement of Financial Position inclusive of GST.

Accounts Receivable:

Accounts Receivable have been stated at net realisable value. Bad Debts (if any) are written off during the period in which they are identified.

Income Tax:

The Trust is a registered charity and is exempt from Income Tax.

For and on behalf of the Trust:



George Rangitua

Trustee

Dated 15 March 2011

1d) FIRST YEAR OF REPORTING:

These financial statements are the first prepared for this entity, accordingly there are no comparative figures.

1e) EVENTS SINCE BALANCE DATE:

There have been the following significant events since balance date:

The Trust has received the health, education and welfare services of the Raukawa Trust Board and is operating these services on a continuing basis.

1f) CONTINGENT LIABILITIES:

There is a contingent liability with respect to claims by Whakatoa Ltd with respect to the transition of services from Raukawa Trust Board

1g) FUTURE COMMITMENTS:

Takeover of the Services operations of Raukawa Trust Board.

1h) PERIOD OF OPERATIONS

These reports cover the period of operations of the Trust, which was only part of the reporting year.

.....
2 RELATED AND ASSOCIATED ENTITIES

a) Raukawa Charitable Trust has a number of associated entities.

- Raukawa Trust Board
- Raukawa Settlement Trust
- Rotab Investments Limited
- New Dawn 1 Limited
- New Dawn 2 Limited
- Raukawa Fisheries Limited
- Raukawa Portfolio Holdings Limited

There are no intercompany advances between Raukawa Charitable Trust and any associated entities.



Auditors' Report TO THE SHAREHOLDER OF RAUKAWA SETTLEMENT TRUST

We have audited the financial report on pages 20 to 22. The financial report provides information about the past financial performance of the trust and its financial position as at 30 June 2010. This information is stated in accordance with the accounting policies set out on page 21.

Trustees Responsibilities

The Trustees are responsible for the preparation of a financial report which fairly reflects the financial position of the trust as at 30 June 2010 and the results of operations for the year ended on that date.

Auditor's Responsibilities

It is our responsibility to express to you an independent opinion on the financial report presented by the trustees.

Basis of Opinion

An audit includes examining, on a test basis, evidence relevant to the amounts and disclosures in the financial report. It also includes assessing:

- the significant estimates and judgements made by the trustees in the preparation of the financial report; and
- whether the accounting policies are appropriate to the trust's circumstances consistently applied and adequately disclosed.

We conducted our audit in accordance with New Zealand Auditing Standards. We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to obtain reasonable assurance that the financial report is free from material misstatements, whether caused by fraud or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial report.

Other than in our capacity we have no relationship with, or interest in, the trust.

Unqualified Opinion

In our opinion the financial report on pages 20 to 22 fairly reflects the financial position of the trust at 30 June 2010 and the results of its operations for the year ended on that date.

Our audit was completed on 15 March 2011 and our unqualified opinion is expressed as at that date.

R.A. Chalechi

FINN & PARTNERS
Chartered Accountants
P O Box 17
TE AWAMUTU
15 March 2011

MOEMOEĀ

MOEMOEĀ
OUR VISION

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TŪ RAUKAWA AKE! Strong Raukawa nation, culturally empowered

TŪ WHENUA KURA Vibrant Papatūānuku

TŪ RANGATIRA Birthright realised



RAUKAWA

TŪ RAUKAWA AKE!
STRONG RAUKAWA NATION
TŪ WHENUA KURA!
CULTURALLY EMPOWERED
TŪ RANGATIRA!
BIRTHRIGHT REALISED
VIBRANT PAPA-TŪ-Ā-NUKU

TŌ MĀTOU PŪTAKE OUR PURPOSE

Supporting whānau, hapū and marae of Raukawa is paramount to the activities of the Board's purpose:

WHAKAHŌNORE I TŌ TĀTOU TUPUNA I A RAUKAWA	Honour our Tupuna Raukawa
WHAKAMANA I TŌ TĀTOU IWI	Empower our people
WHAKAPUĀWAI I NGĀ WAWATA	Realise our dreams and aspirations
WHAKAKOTAHI I TE IWI	Unite the tribe
HANGAIA TE KAUPAPA MŌ TE ORANGA	Build a foundation for our future



George Rangitutia
Wharepūhunga Rep



Andrew Paul
Te Kaokaoroa ō Pātetere Rep

TRUST BOARD

Ō MĀTOU PŪMANAWA OUR VALUES

WAIRUATANGA <i>Spirituality as the essence of our being</i>	Being honest, trustworthy, respectful
WHANAUNGATANGA <i>Relationships</i>	People first. Developing strong, meaningful relationships with whānau, hapū, marae and others
RANGATIRATANGA <i>Chieftainship, self determination</i>	Raukawa taking ownership of its future Fostering leadership
MANAĀKITANGA <i>Caring for ourselves and others</i>	Raukawa acting in a supportive and caring manner
KAITIAKITANGA <i>Protecting</i>	The future of Raukawa
PŪKENGĀ <i>Being accomplished, being skilled</i>	Encouraging the pursuit of our goals and opportunities. Maximising value
ŪKAIPŌ <i>Land as sustenance for our people</i>	Raukawa holding Mana Whenua in Raukawa tribal boundaries
KOTAHITANGA <i>Unity is strength</i>	Working together as a unified strength, Raukawa's way



Miriata Te Hiko
Te Pae ō Raukawa Rep



Kataraina Hodge
Wharepūhunga Rep



Rangitiriata Hodge
Te Pae ō Raukawa Rep



Thomas Smith
Te Kaokaoroa ō Pātetere Rep

RTB BOARD/RST TRANSITION BOARD JULY 2009 - 30 JUNE 2010

TRUSTEES	MEETINGS ATTENDED					FEES \$	TRAVEL \$	TOTAL \$
	RST BOARD	*RST OTHER	**RSTT BOARD	RSTT BOARD	TOTAL			
Kataraina Hodge	15	54	6	12	87	14,300.00	5047.45	19,347.45
Rangitiriata Hodge	14	81	5	10	110	19,650.00	73.78	19,723.78
Andrew Paul	16	74	3	21	114	19,800.00	1056.08	20,856.08
George Rangitutia	18	119	6	17	160	26,950.00	0	***31,533.00
Thomas Smith	11	36	2	5	54	9,950.00	0	9,950.00
Miriata Te Hiko	14	63	4	7	88	15,750.00	0	15,750.00
TOTAL	88	427	26	72	613	106,400.00	6177.31	\$85,627.31

*RTB OTHER: Additional special meetings of the RTB Board

**RSTT OTHER: Additional special meetings of the RST Transition Board

*** Includes Chairs Honorarium of \$4,583.26

PŪRONGORONGO TIAMANA CHAIRMAN'S REPORT

E mihi kau ana ki a koutou katoa kei raro i te korowai aroha o te Atua, he maungarongo ki te mata o te whenua, he whakaaro pai ki nga tangata katoa. Korōria ki tōna ingoa tapu. Whakahōnore ki tō tātou Kīngi, te taonga o te motu me āna whānau me te whare o te Kahuiariki. Pai marire ki a rātou, pai marire ki a tātou katoa.

Ka tangi te ngakau mō rātou hei wheturangitia e ngā tau i hipa atu, moe mai rā i roto i te Ariki.

Kia koutou ngā kaumātua, ngā pakeke, ngā rangatahi me ngā tamariki mokopuna, ka nui te mihi atu ki a koutou katoa.

IT IS MY PLEASURE TO PRESENT THIS YEAR'S ANNUAL RESULT ON BEHALF OF THE RAUKAWA TRUST BOARD.

The 2009-2010 financial year was one of transition for Raukawa and a year of significant progress for our iwi.

The year was characterised by the evolution of our governance and management towards structures better suited to support the aspirations of our people.

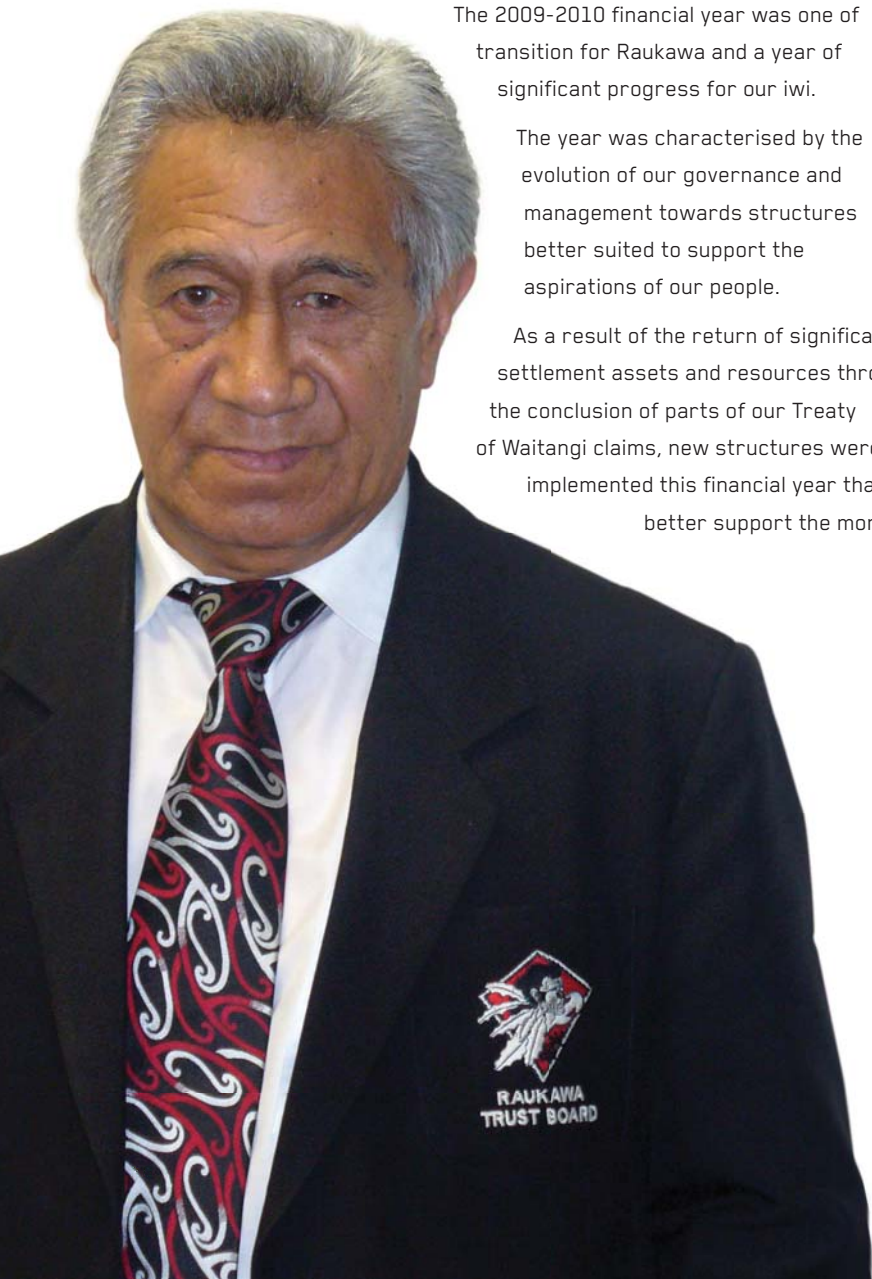
As a result of the return of significant settlement assets and resources through the conclusion of parts of our Treaty of Waitangi claims, new structures were implemented this financial year that better support the more

complex commercial needs of the tribe post-settlement. These structures also bolster the increased social service and cultural support systems required for the new phase of our iwi development.

These changes have seen the establishment of the Raukawa Settlement Trust which becomes the parent body for all our trusts and is made up of representatives from our 16 Raukawa marae and 10 hapū.

The social services and management functions for the Raukawa Trust Board have been transferred to the Raukawa Charitable Trust. The bulk of commercial assets and settlement monies have been transferred to the Raukawa Investment Development Ltd (RIDL). RIDL is tasked with growing the wealth of our people and, through profits from investment and development, providing the pūtea to RST, which in turn will provide a distribution to our people and RCT.

This year saw a number of milestones achieved. I congratulate the Raukawa Management Services (RMS) team, led by Chris McKenzie, who were instrumental in two settlement negotiations that saw compensation of \$46 million returned to our people. A special acknowledgment is also made to the environmental team lead by



Stephanie O’Sullivan who worked alongside RMS to achieve the signing of the deed in relation to a co-management framework for the Waikato River in December 2009 at Lake Whakamaru.

It was also a pleasure to see further success for Charlie Tepana and his te reo team who were again recognised at a national level for their achievements in Māori language.

As we move to a new phase of development for our iwi, I would like to acknowledge those who came before us, our leaders and visionaries who championed the creation of the Raukawa Trust Board.

In December 1986 at a hui at Mōkai Marae, in Te Pae ō Raukawa, our people met to discuss the future of Raukawa; Ngā Uri ō Raukawa.

It was an important issue because it would decide how Raukawa was to stand alone, how Raukawa was to deal with its own issues and how Raukawa would determine its future. This hui was to change the course of our tribe’s history.

Up until this point, Raukawa was a member of the Tainui Māori Trust Board. Decisions about our people and our future were made by a collective. Our leaders at that time believed that Raukawa was best placed to act for Ngā Uri o Raukawa, that we understood our people best and that Raukawa should speak for Raukawa.

At the hui at Mōkai Marae, it was decided to establish the Raukawa Trust Board.

This was significant, as not only did we have to separate from the Tainui waka, but we had to do so in way in which the mana of all remained intact. These were testing times. Not everyone was supportive of Raukawa standing alone. Not everyone thought Raukawa could or should take this course. And so our people were challenged from the very beginning.

Fortunately we had strong leaders, such as Mike Te Hiko and Fraser Te Hiko to name a few, who rose to the challenge and carried on, despite many obstacles.

These people had doors slammed in their faces, were shut out of meetings and were told no – not once, but many times.

So in my report I acknowledge our leaders, our workers, our whānau who developed a trust that has brought us to where we are today.

We now have a number of new boards and structures but the focus of working for the good of the people will remain the key priority.

I would like to make special mention of Raukawa Trust Board general manager Dickie Farrar who stepped down from her role in June to take up a senior management post for her Whakatōhea people.

Dickie has played a major role in driving progress for the trust and we wish her every success in her future endeavours.

I would also like to thank my fellow trust board members, welcome the new members to our new governance structures and, most importantly, thank our staff for the essential mahi they continue to do in supporting governance and our people.

These are exciting and vibrant times for the Raukawa people. We have made huge progress, yet there remains much to do.

I am honoured to have been allowed to play a small part in assisting our people. I thank you all.

These are exciting and vibrant times for the Raukawa people. We have made huge progress, yet there remains much to do.



George Rangitūtia
Chairman
Raukawa Trust Board
Aotearoa Marae

NGĀ TUTUKITANGA MATUA KEY EVENTS

HE ĀTA TIROHANGA MŌ ROTAB ROTAB GROUP OVERVIEW

Given the transition process, directors continued to maintain status quo operationally, working with the transition working group and specialist advisors as required to prepare asset transfer documentation. While delays in transfers have impacted the bottom line results, the rationale for pausing company operations and thereby avoiding binding the new companies and directors is strategically sound. The original time frame for transfer was linked to the end of financial year, and has been extended to allow for legal and commercial considerations.

In all cases, ROTAB has acted on instruction from its shareholder.

TE IKA MOANA ME TE TĀTAI KĀHUI FISHERIES AND MANDATE

Achieving 'Mandated Iwi Organisation' ('MIO') status is a key requirement of the fisheries settlement process. The Raukawa Trust Board is the recognised MIO for Raukawa, and Raukawa Fisheries is the recognised 'Asset Holding Company' ('AHC') for the Raukawa quota. The new Raukawa post settlement entity and commercial arm are required to secure necessary mandates as a MIO and AHC respectively before Raukawa Fisheries Limited ('RFL') can transfer its assets and RFL and its shareholder ROTAB can wind up officially.

TE TAIWHANGA IKA MOANA Ō RAUKAWA RAUKAWA FISHERIES LIMITED

AS THE MANDATED IWI ORGANISATION, THE RAUKAWA TRUST BOARD REQUIRES THE DIRECTORS OF ITS ASSET HOLDING COMPANY RAUKAWA FISHERIES LIMITED TO SUPPLY A SEPARATE REPORT¹ ON ACTIVITIES FOR THE YEAR ENDING 30 JUNE 2010. FOR THE EASE OF READER, THIS ACTIVITY IS REPRESENTED IN THE FOLLOWING TABLES:

SALES AND EXCHANGES OF SETTLEMENT QUOTA FOR YEAR ENDING 30 JUNE 2010²

REPORTING REQUIREMENTS	DETAIL FOR PERIOD 1 JULY 2009-30 JUNE 2010
Quantity of Settlement Quota (Total ACE, kgs)	<p>1 October 2009 Deepsea, 351,234 kg Inshore, 4,620 kg Scampi, 2,739 kg HMS, 18,906 kg ORH-OEO, 26,937 kg</p> <p style="text-align: right;">Subtotal 404,436 kg</p> <p>1 April 2010 Southern Blue Whiting 1, 16 kg Southern Blue Whiting 6A, 4,371 kg Southern Blue Whiting 6B, 39,181 kg Southern Blue Whiting 6I, 53,308 kg Southern Blue Whiting 6R 14,660 kg</p> <p style="text-align: right;">Subtotal 111,536 kg TOTAL 515,972 KG</p>
Value of Settlement Quota exchanged (GST exclusive)	<p>1 October 2009: \$193,867.63 1 April 2010: \$16,706.83</p> <p style="text-align: right;">TOTAL \$210,574.46</p>
Identity of Purchaser	Raukawa Allowable Catch Entitlement (ACE) is sold as a package as part of the Tainui Waka Fisheries arrangement, along with Te Kupenga ō Maniapoto Limited (Maniapoto Māori Trust Board) and Tainui Fisheries Limited (Tainui Group Holdings Limited).
Any transaction with Settlement Quota resulting in a registered interest or caveat	Nil to report
The Settlement Quota interests registered against the Quota shares of the Board	Nil to report
The Value of Income Shares sold, exchanged or acquired	Nil to report

¹ Raukawa Trust Board Deed 2009, s.7.2 a
² Raukawa Trust Board Deed 2009, s.7.2 a (iv)A-F

INTERACTIONS OF THE BOARD IN FISHERIES MATTERS³

REPORTING REQUIREMENTS	DETAIL FOR PERIOD 1 JULY 2009-30 JUNE 2010
Interactions of the Board with other entities within Raukawa	Nil to report
Interactions of the Board with other Mandated Iwi Organisations	Maniapoto Māori Trust Board, through its AHC fishing company Te Kupenga ō Maniapoto Limited Tainui Group Holdings Limited, through its AHC fishing company Tainui Group Holdings Limited
With Te Ohu Kaimoana Trustee Limited	Usual operational communications as required from time to time

³ Raukawa Trust Board Deed 2009, s.7.2 a (v)A-C

PŪRONGORONGO MŌ TE MAHERE PAKIHI REPORT AGAINST BUSINESS PLAN



STRATEGIC GOALS FOR 2009/2010 WERE SET BY ALL RAUKAWA BUSINESS UNITS, AND THE ACHIEVEMENTS AND OUTCOMES OF FOLLOWING THESE BUSINESS PLANS CAN BE SEEN IN SUCCESSES ACROSS THE ORGANISATION. 2010/2011 WILL SEE THE EXECUTIVE MANAGEMENT TEAM BUILD FURTHER UPON THIS FOUNDATION AS RAUKAWA STRIVES TOWARDS A THRIVING AND SUSTAINABLE FUTURE.

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Stephanie O'Sullivan
ENVIRONMENT GROUP MANAGER
Responsible for the management of all environmental matters including the implementation of the Waikato River Co-Management Deed.

GOAL ONE

1 THE ENVIRONMENTAL MANAGEMENT GROUP IS SUPPORTED BY A SOUND AND SUSTAINABLE INFRASTRUCTURE

INDICATORS	RESULTS
1. MAINTAINING AND REVIEWING WHEN APPROPRIATE THE GROUP'S STRATEGIC PLANNING OBJECTIVES	
<ul style="list-style-type: none"> Ongoing 	<ul style="list-style-type: none"> To be reviewed in 2010/2011 with the completion of the River Settlement
2. TO INCREASE THE GROUP'S CAPACITY TO BE AN ACTIVE AND EFFECTIVE TREATY PARTNER AROUND ENVIRONMENTAL AND RESOURCE MANAGEMENT ISSUES	
<ul style="list-style-type: none"> Ongoing 	<ul style="list-style-type: none"> The Raukawa Waikato River Co-Management Deed provides for both financial and non-financial means to increase the Raukawa capacity over the next 30 years. This includes \$30m for capacity and capability funding.
3. UNDERTAKING AN ANNUAL BUSINESS PLANNING CYCLE INCLUDING THE PREPARATION OF ANNUAL BUSINESS PLANS AND ANNUAL BUDGETS	
<ul style="list-style-type: none"> Completion of 09/10 Business Plan and Budget 	<ul style="list-style-type: none"> Completed
4. ENSURING PRUDENT AND EFFECTIVE BUDGET MANAGEMENT ACCORDING TO THE BOARD'S ANNUAL FINANCIAL PLANNING CYCLE	
<ul style="list-style-type: none"> Monthly budget meetings and budget balance 	<ul style="list-style-type: none"> Completed
5. LOCATING AND SECURING ANNUAL AND LONG TERM FUNDING TO ENSURE THE SUSTAINABILITY OF THE ENVIRONMENT GROUP	
<ul style="list-style-type: none"> RTB/ EW MoU RTB/ MRP MoU Funding for Iwi EMP Project 	<ul style="list-style-type: none"> Funding secured through: <ul style="list-style-type: none"> River Settlement EW MoU MRP MoU
6. INCLUDES THE PROCUREMENT OF APPROPRIATE RESOURCES INCLUDING: OFFICE SPACE/ACCOMMODATION, OFFICE EQUIPMENT AND SUPPORT EQUIPMENT/RESOURCES (INCLUDING APPROPRIATE TRANSPORT)	
<ul style="list-style-type: none"> Appropriate office space, resources and support are provided for all Group staff 	<ul style="list-style-type: none"> Potential facilities have been identified and all necessary Board processes have been addressed. The Project team consisting of the Board CEO, Corporate Manager and Environment Group Manager has undertaken all necessary due diligence.
7. TO IDENTIFY ADDITIONAL FUNDING AND RESOURCE OPPORTUNITIES THAT WILL ASSIST THE ENVIRONMENTAL GROUP ACHIEVE ITS STRATEGIC OBJECTIVES	
<ul style="list-style-type: none"> Iwi EMP funding through EW and MRP 	<ul style="list-style-type: none"> Funding for the IEMP has been secured with EW and through the River Settlement process
8. ATTRACTING AND RETAINING QUALITY STAFF, INCLUDING THE FACILITATION OF APPROPRIATE PROFESSIONAL AND PERSONAL DEVELOPMENT AND THE COMPLETION OF THE PERFORMANCE APPRAISAL CYCLE	
<ul style="list-style-type: none"> Staff Recruitment, support and training is carried out as per the Group Development Plan 	<ul style="list-style-type: none"> A comprehensive staff recruitment process has been instigated which accounts for both short term and long term requirements of the Group
9. IDENTIFYING, SECURING AND MANAGING APPROPRIATE EXTERNAL CONTRACT SKILLS AS AND WHEN APPROPRIATE	
<ul style="list-style-type: none"> Ongoing contract management of GIS Contractor (part time) 	<ul style="list-style-type: none"> The Group contracts skills and expertise as required
10. GAINING POLITICAL AND KAUMĀTUA SUPPORT FOR THE ENVIRONMENT GROUP'S WORK PROGRAMME AND ACTIVITIES	
<ul style="list-style-type: none"> Monthly Board Reports completed Attendance at quarterly Kaumātua Kaunihera hui (when possible) Ongoing liaison with identified kaumātua 	<ul style="list-style-type: none"> All Board reports completed as required Attendance at all Board hui as required Ongoing liaison with kaumātua
11. ENSURING REGULAR REPORTING TO AND COMMUNICATION WITH THE RAUKAWA TRUST BOARD	
<ul style="list-style-type: none"> Monthly Board reports completed Briefs provided as required by GM 	<ul style="list-style-type: none"> All additional briefs and reporting as required by the GM provided Additional reports specifically pertaining to the River Settlement and post settlement implementation provided
12. DEVELOPING AND MAINTAINING AN ACTIVE AND INFORMED REFERENCE GROUP FOR PEER REVIEW AND SUPPORT PURPOSES	
<ul style="list-style-type: none"> Reference Group identified for EMG group and meeting as required 	<ul style="list-style-type: none"> On hold due to River Settlement delays
13. ENSURING APPROPRIATE TIKANGA IS OBSERVED AND THAT THE SAFETY OF ALL STAFF IS MAINTAINED	
<ul style="list-style-type: none"> Kaumātua support is secured and ongoing involvement is ensured 	<ul style="list-style-type: none"> Regular kaumātua engagement occurs and tikanga aspects of the Group's work are regularly checked with the Kaumātua Kaunihera representatives

GOAL TWO

2 RAUKAWA IS AN ACTIVE AND EFFECTIVE ADVOCATE AND LEADER IN ATTAINING OUR ENVIRONMENTAL ASPIRATIONS

INDICATORS	RESULTS
1. TO SUPPORT NGA URI O RAUKAWA EXERCISING KAITIAKITANGA ACCORDING TO THE KAWA AND TIKANGA OF RAUKAWA	
<ul style="list-style-type: none"> • RTB Strategic leadership role undertaken as required • Hapū, whānau and marae are supported when required 	<ul style="list-style-type: none"> • Provision of support to and engagement with marae including Pikitū, Mangakaretu, Ngātira, Ōngāroto, Aotearoa, Paparāmu • Specific support to individuals and kaumātua provided on an ongoing basis as and when requested
2. TO IDENTIFY LOCAL, REGIONAL AND NATIONAL FORUMS AND OPPORTUNITIES THAT WILL ASSIST RAUKAWA ACHIEVE OUR STRATEGIC GOALS	
<ul style="list-style-type: none"> • Project Waiora (on hold due to Treaty commitments) • EW Catchment sub-committees <ul style="list-style-type: none"> • Waipa • Piako/Waihou • Upper Waikato • EW Sustainable Agriculture Advisory Committee • EW Integrated Catchment Management Project Advisory Committee 	<ul style="list-style-type: none"> • Project Waiora on hold due to River Settlement • Attendance at 3 EW Catchment Liaison Sub-Committees: <ul style="list-style-type: none"> • Waipa • Piako/Waihou • Upper Waikato • Continued liaison with EW ICM and Sustainable Agriculture committees • Ministerial Advisory Committee for Forestry NES • Kinleith Consultative Committee • Waikato River Trails Management Committee
3. TO ACTIVELY ENGAGE IN LOCAL, REGIONAL, NATIONAL AND INTERNATIONAL NETWORKS AND FORUMS WHERE THERE IS BENEFIT TO RAUKAWA, TO PROVIDE LEADERSHIP AND ADVOCACY AROUND RAUKAWA'S ENVIRONMENTAL ISSUES	
<ul style="list-style-type: none"> • A draft engagement and action plan is developed for focus of engagement 	<ul style="list-style-type: none"> • Member of NZ Organising Committee for the Emerging Pacific Leaders Dialogue 2010 • Organised Raukawa and Te Arawa speakers for the NZ study tour of EPLD • Attended NZ National Freshwater Forum in February 2010 • Attended Iwi Leaders forums as requested by Board Chairperson
4. TO BE ACTIVELY INVOLVED IN LOCAL, REGIONAL AND NATIONAL ENVIRONMENTAL POLICY AND PLAN DEVELOPMENT IN ORDER TO ADVANCE RAUKAWA'S ENVIRONMENTAL OBJECTIVES	
<ul style="list-style-type: none"> • Significant policy issues identified and responded to subject to treaty commitments 	<ul style="list-style-type: none"> • Policy submissions were completed on the following areas: <ul style="list-style-type: none"> • National Fresh Water Proposed NPS (including presentation to the Board of Inquiry) • EW Water Allocation Variation • RMA Reform – Phase 1 • EW Regional Policy Statement Review • SWDC District Plan review • MfE – Proposed Forestry NES • MfE – Water Allocation review process • AgResearch – evaluating Water Quality Standards • Local Government Reform – Auckland City • Waikato Tainui – Waikato River Raupatu Settlement bill • Local and regional consent issues as required • SWDC Annual Plan • EW Annual Plan
5. TO STAY ABREAST OF INTERNATIONAL LEADERSHIP AND DEVELOPMENTS IN RESOURCE MANAGEMENT	
<ul style="list-style-type: none"> • As available, relevant and affordable 	<ul style="list-style-type: none"> • Ongoing – liaison with Otago University staff, Cawthron Institute, EPLD Alumni, Lincoln University and NZ Kellogg Scholars, plus all other networks
6. TO PROMOTE POLICY AND ACTIVITIES IN TUNE WITH RAUKAWA'S CULTURAL VALUES ASSOCIATED WITH LAND AND WATER, INCLUDING RAUKAWA'S TRADITIONAL RELATIONSHIP WITH OUR ANCESTRAL LANDS, WATER SITES, WAHI TAPU AND OTHER TAONGA	
<ul style="list-style-type: none"> • Refer to the Development Plan for the Raukawa Iwi Management Committee and Environmental Management Plan 	<ul style="list-style-type: none"> • One of the key focal points of the Raukawa Waikato River Co-Management Settlement has been negotiated to promote this goal

Minister of Treaty of Waitangi Negotiations the Honourable Chris Finlayson, and Raukawa Trust Board Chairman George Rangitūtia sign the Deed in Relation to a Co-Management Framework for the Waikato River on 17 December 2010 at Lake Whakamaru.



GOAL THREE

3 RAUKAWA WORKS IN A STRATEGIC MANNER TO ACHIEVE ENHANCED ENVIRONMENTAL OUTCOMES

INDICATORS	RESULTS
<p>1. IDENTIFY KEY STAKEHOLDERS WITHIN THE ENVIRONMENTAL SECTOR</p> <ul style="list-style-type: none"> Continuation of sector advocacy and relationship building 	<ul style="list-style-type: none"> Significant consultation occurred over this financial year to ensure awareness and understanding of the River Settlement and our environmental aspirations New stakeholders have been identified through consultation and other fora
<p>2. DEVELOPING AND MAINTAINING POSITIVE STRATEGIC RELATIONSHIPS WITH KEY STAKEHOLDERS, BOTH INTERNAL AND EXTERNAL</p> <ul style="list-style-type: none"> Continuation of sector advocacy and relationship building 	<ul style="list-style-type: none"> This has focused on a wide range of stakeholders including but not limited to: RST and RTB Trustees, Te Arawa River Iwi, Ngāti Tuwharetoa, Ngāti Maniapoto, Mighty River Power, Carter Holt Harvey, Environment Waikato, District Councils, Federated Farmers, Meat and Wool NZ, Waikato River Trails Trust, Fish and Game, Cawthron Institute, Otago, Massey and Waikato Universities, EBOP.
<p>3. WHERE APPROPRIATE DEVELOP KEY PARTNERSHIP OR RELATIONSHIP AGREEMENTS WITH IDENTIFIED STAKEHOLDERS</p> <ul style="list-style-type: none"> MoU commitments with MRP and EW are upheld to a high standard 	<ul style="list-style-type: none"> MoU's have been upheld however to a limited degree due to the River Settlement capacity requirements. However consistent communication has occurred and key personnel informed in each organisation. Planning is underway to complete MoU requirements for end of year.
<p>4. FOCUS KEY STAKEHOLDERS AND RESOURCING AGREEMENTS ON LONG TERM CAPACITY AND SUSTAINABILITY OF RAUKAWA TO ENGAGE IN RESOURCE MANAGEMENT ISSUES</p> <ul style="list-style-type: none"> Continuation of relationship work as allowed due to treaty commitments 	<ul style="list-style-type: none"> Strategic planning has occurred with both MRP and EW around long term strategic outcomes for the respective organisations and how to align partnership work to these goals.
<p>5. PROMOTE AND ENCOURAGE EFFECTIVE COMMUNICATION WITH ALL RELEVANT ORGANISATIONS ON ENVIRONMENTAL ISSUES</p> <ul style="list-style-type: none"> Refer to the development of the Iwi Environmental Management Plan. As part of this plan an effective communications strategy will be critical. 	<ul style="list-style-type: none"> During 2009 the Board was invited to contribute to a new "Waters of the Waikato" publication. Based on treaty settlement information Nigel Te Hiko and Steph O'Sullivan compiled the Raukawa perspective on the Waikato River and this now forms a chapter of this soon to be published book.
<p>6. TO PROMOTE AN ETHIC OF AND COMMITMENT TO PARTICIPATION, COLLABORATION AND COMMUNITY INTERACTION ON ENVIRONMENTAL ISSUES</p> <ul style="list-style-type: none"> Ongoing, a key component of Co-Management Settlement on the Waikato River 	<ul style="list-style-type: none"> As part of all stakeholder engagement the Group has maintained an ethic of collaboration and commitment to partnership to gain maximum long term outcomes for the wider community of interest. This includes presenting at various workshops at SWDC, EW, MfE, OTS, AgResearch and NIWA.
<p>7. PROMOTING BEST PRACTICE IN ALL RESOURCE MANAGEMENT ISSUES</p> <ul style="list-style-type: none"> Ongoing advocacy at local, regional and national levels Engagement in GEC 	<ul style="list-style-type: none"> During 2009 the Group Manager was a member of a Ministerial Advisory Committee regarding the potential for a National Environmental Standard for Forestry. This was a national cross sector committee to which we were invited because of our best practice work with Hancock Forestry Management Group. The Group Manager is regularly requested to speak at leadership forums (e.g. DairyNZ) as part of the advocacy role for best practice.
<p>8. ENCOURAGING PUBLIC POLICY PROCESSES TO INVOLVE RAUKAWA AS TANGATA WHENUA AND TO TAKE ACCOUNT OF RAUKAWA KAWA AND TIKANGA AS IT RELATES TO KAITIAKITANGA</p> <ul style="list-style-type: none"> Focus on securing a higher level of engagement through the River Settlement process 	<ul style="list-style-type: none"> The River Settlement provides for specific and increased provision for Raukawa to engage in all aspects of RMA processes. This relates to both central and local Government. In particular Accords and Joint Management Agreements are two new and unique methods which will be formalised agreements outlining exactly how Raukawa will be engaged in a whole range of processes and activities.
<p>9. ENCOURAGING PUBLIC POLICY PROCESSES TO ALLOW FOR GENUINE CONSULTATION INCLUDING THE PROVISION OF APPROPRIATE TIME AND RESOURCES THAT ENABLE RAUKAWA TO EFFECTIVELY ENGAGE</p> <ul style="list-style-type: none"> Focus on securing a higher level of capacity and commitment through the River Settlement process 	<ul style="list-style-type: none"> Through advocacy and relationship building we have actively participated in the earliest stages of the Regional Policy Statement review process with EW. This has occurred at all levels from governance to the technical RPS team. This process has never happened before and has included the attendance at 9 workshops for the review of the regional policy statement. The River Co-Management Deed also provides for new consultation requirements



Raukawa Kaumātua Jimmy Clair and Raukawa Kuia Kahurangi Te Hiko enjoy a day at Lake Whakamaru to celebrate the signing of the Deed in Relation to a Co-Management Framework for the Waikato River on 17 December 2010

GOAL FOUR

4 RAUKAWA’S HISTORICAL ASSOCIATIONS WITH ANCESTRAL LANDS, WATER, WĀHI TAPU, SITES OF SIGNIFICANCE AND OTHER TAONGA ARE PROTECTED, MAINTAINED AND ENHANCED.

INDICATORS	RESULTS
<p>1. TO LOCATE AND IDENTIFY WĀHI TAPU, WĀHI TAONGA AND SITES OF SIGNIFICANCE</p> <ul style="list-style-type: none"> Encouraging best practice guidelines with all land management activities Work with HFMG as much as treaty commitments allow 	<ul style="list-style-type: none"> Continued liaison with HFMG has occurred as much as possible, with additional specific field trips with kaumātua to identify and map sites. All new sites have been mapped.
<p>2. TO ESTABLISH AND MAINTAIN EFFECTIVE INFORMATION SYSTEMS FOR THE RECORDING OF TAONGA, WĀHI TAPU, WĀHI TAONGA AND SITES OF SIGNIFICANCE</p> <ul style="list-style-type: none"> Natural Resource Information Project The GIS System is maintained at a high level: Ongoing development of relevant layers Documenting Raukawa information into relevant layers Continue with Portal Project with EW and Microsoft International 	<ul style="list-style-type: none"> The GIS system has been maintained and developed in close liaison with the Treaty Group Specific capacity has been engaged to ground truth information, provide additional quality assurance supervision and to identify and secure additional and updated data sets required for the Environment Group Development of the GIS Portal project with EW and Microsoft has continued with the first prototype released for feedback
<p>3. TO IDENTIFY KEY STAKEHOLDERS INVOLVED IN MANAGEMENT PROCESSES INCLUDING IDENTIFICATION AND PROTECTION OF TAONGA AND HISTORIC AND ARCHAEOLOGICAL PLACES AND SITES</p> <ul style="list-style-type: none"> KPI – ongoing through the River Settlement Process – Accords development 	<ul style="list-style-type: none"> The Accords with the Ministry of Arts, Culture and Heritage and the Department of Conservation are in draft form and are still being negotiated Exploration of opportunities to record and protect sites through the Regional Policy Statement and District Plan review processes are also being undertaken Specific work has been undertaken in relation to cultural landscape identification and protection
<p>4. TO DEVELOP AND MAINTAIN POSITIVE WORKING RELATIONSHIPS WITH ALL STAKEHOLDERS INVOLVED IN PROTECTION AND MAINTAINING RAUKAWA TAONGA</p> <ul style="list-style-type: none"> Ongoing with all stakeholders including: EW, MRP, CHHP, HFMG, SWDC, WDC, MPDC, TDC, ODC, MfE, DOC, Federated Farmers, Waikato River Trails Trust 	<ul style="list-style-type: none"> Stakeholder relationships have been maintained with all identified partners and specific work on sites has taken place with Waikato River Trails Trust, Taupo District Council, DoC, SWDC, EW, MfE and Transpower
<p>5. TO DEVELOP AND IMPLEMENT A RANGE OF EFFECTIVE PROTECTION MECHANISMS THAT ARE SPECIFIC AND MEANINGFUL FOR RAUKAWA TO PROTECT TAONGA, INCLUDING THE ADOPTION OF EXISTING MECHANISMS</p> <ul style="list-style-type: none"> KPI – Ongoing through the River Settlement process and HFMG relationship 	<ul style="list-style-type: none"> Specific work was completed to update the GIS system and to commence ground-truthing the location of existing sites

GOAL FIVE

5 RAUKAWA IWI, HAPŪ AND WHĀNAU HAVE A HIGH AWARENESS OF AND COMMITMENT TO ENVIRONMENTAL ISSUES, AND ARE ENGAGED IN RAISING AWARENESS IN THE WIDER COMMUNITY

INDICATORS	RESULTS
<p>1. TO PROMOTE THE AWARENESS OF AND GAIN COMMITMENT TO ENVIRONMENTAL ISSUES AMONGST HAPŪ AND WHĀNAU AND OUR KEY STAKEHOLDERS</p> <ul style="list-style-type: none"> Iwi Environmental Management Plan (IEMP) development – project resourced and underway 	<ul style="list-style-type: none"> The IEMP has been delayed due to River Settlement delays, however funding and planning for the initial phases has continued in liaison with EW
<p>2. TO ACTIVELY SUPPORT AND FACILITATE THE PROVISION OF ENVIRONMENTAL EDUCATION TO RAUKAWA WHĀNUI</p> <ul style="list-style-type: none"> Iwi Management Plan Development – ongoing 	<ul style="list-style-type: none"> Workshops have been held with marae and the Raukawa Settlement Trust trustees as requested
<p>3. TO UTILISE A RANGE OF COMMUNICATION FORUMS TO DISSEMINATE INFORMATION ON RELEVANT ENVIRONMENTAL ISSUES</p> <ul style="list-style-type: none"> An EMG group panui is established and distributed through cost effective networks 	<ul style="list-style-type: none"> Updates and information has been provided through Board panui, the Board website and mailouts
<p>4. TO ENCOURAGE MARAE AND KŌHANGA BASED AWARENESS SPECIFICALLY FOR NGĀ URI WHAKATUPU</p> <ul style="list-style-type: none"> Facilitation of marae based information and development of programmes around waste management and energy efficiency (on hold) 	<ul style="list-style-type: none"> No progress to date on this outcome



GOAL SIX

6 RAUKAWA IWI, HAPŪ AND WHĀNAU'S CAPACITY TO ENGAGE IN ENVIRONMENTAL ISSUES IS BUILT AND SUPPORTED

INDICATORS	RESULTS
<p>1. TO IDENTIFY THE ENVIRONMENTAL ISSUES WITHIN THE RAUKAWA ROHE</p> <ul style="list-style-type: none"> Development of a Raukawa Iwi Environmental Management Plan (IEMP) – phase one issue identification is completed 	<ul style="list-style-type: none"> Due to the delay in the River Settlement the IEMP has been delayed. However funding has been secured from EW to complete the initial phases of the project.
<p>2. TO ACTIVELY SUPPORT HAPŪ, WHĀNAU, MARAE AND RAUKAWA TRUSTS AND INCORPORATIONS TO IDENTIFY THEIR ENVIRONMENTAL ISSUES</p> <ul style="list-style-type: none"> Development of Iwi Environmental Management Plans per above 	<ul style="list-style-type: none"> Support has been provided to a number of marae to assist with the identification of environmental issues: Pikitū Marae, Mangakaretu Marae and Ongaroto Marae
<p>3. TO ACTIVELY SUPPORT AND FACILITATE RELEVANT MARAE OR HAPŪ BASED PROJECTS WHICH FOCUS ON POSITIVE ENVIRONMENTAL OUTCOMES</p> <ul style="list-style-type: none"> As requested by marae Opareiti Stream restoration project is supported 	<ul style="list-style-type: none"> Support for the Mangakaretu Marae Wananga on environmental issues was provided
<p>4. ACTIVELY PROMOTE AND SUPPORT RAUKAWA WHĀNUI AS KAITIAKI WITHIN OUR ROHE</p> <ul style="list-style-type: none"> The Iwi Management Committee for Co-Management purposes is developed, resourced and administered 	<ul style="list-style-type: none"> IMC development was delayed due to River Settlement delays
<p>5. ENSURING THAT THE BOARD HAS COMPREHENSIVE AND UP TO DATE INFORMATION SYSTEMS RELATED TO ENVIRONMENTAL ISSUES</p> <ul style="list-style-type: none"> Natural Resource Information Project: Ongoing maintenance of the Raukawa Geographic Information System (GIS) Collection and collation of maps, manuscripts, photographs and other information – ongoing 	<ul style="list-style-type: none"> The GIS system has been maintained and developed in close liaison with the Treaty Group Specific capacity has been engaged to ground truth information, provide additional quality assurance supervision and to identify and secure additional and updated data sets required for the Environment Group. Development of the GIS Portal project with EW and Microsoft has continued with the first prototype released for feedback

GOAL SEVEN

7 RAUKAWA IWI, HAPŪ AND WHĀNAU ARE LEADERS IN SUSTAINABLE RESOURCE USE E.G. FARMING, FORESTRY AND AQUACULTURE

INDICATORS

RESULTS

1. SUPPORTING MARAE, LANDS TRUSTS AND INCORPORATIONS IN THE INNOVATIVE AND SUSTAINABLE USE OF NATURAL RESOURCES

- Facilitation of EW's Clean Streams funding to relevant Raukawa Trusts and Incorporations
- Raukawa acts as a strategic advisor to AgResearch FORST projects and supports Raukawa lands as appropriate

- Worked with 3 Catchment Liaison Sub-committees to retain Clean Stream funding in the EW budget
- Ongoing engagement with the Chair, Trustees and Farm CEO of the Aotearoa Incorporation to facilitate their involvement as a key farm in potential major research project
- Continued advisor role to Crown CRI's and University's including AgResearch, NIWA and Massey University

2. FACILITATING AND ENCOURAGING STRATEGIC RESEARCH AND DEVELOPMENT FOCUSED ON RAUKAWA LAND AND NATURAL RESOURCE USE

- EW Integrated Catchment Management (ICM) Project Advisory Committee
- Proposed EW Upper Karapiro Water Quality Community process is supported and Raukawa are actively engaged

- Continued role as an advisor to the ICM project including leadership on the potential next phase of the project - the Upper Waikato River Catchment Leadership Project (Indicator Two)



The Waikato River winding as it does through Jones' Landing at Arapuni.

GOAL EIGHT

8 RAUKAWA ARE ACTIVELY ENGAGED IN CO-MANAGEMENT OVER NATURAL AND PHYSICAL RESOURCES, INCLUDING ACHIEVING THE GOALS SET OUT IN THE CO-MANAGEMENT FRAMEWORK FOR THE WAIKATO RIVER

INDICATORS

RESULTS

1. RAUKAWA MEETS AND UPHOLDS THE COMMITMENTS OF THE DEED OF AGREEMENT FOR A CO-MANAGEMENT FRAMEWORK FOR THE WAIKATO RIVER

- The following accords are negotiated and signed as per the Deed of Agreement:
 - DoC
 - MFish
 - MAC and H
- Other accords are in progress
- The Raukawa Iwi Management Committee (IMC) is developed, resourced and administered to a high standard
- Active support and assistance is provided for the GEC member
- Raukawa are actively developing an Iwi Environmental Management Plan (IEMP)
- Active support and leadership is provided for the development of the Integrated River Management Plan (URIMP)
- Raukawa are actively engaging with those parties involved in the plan development and providing a leadership role as it pertains to the upper river

- Due to overall delays in the Settlement for all River Iwi in relation to the Waikato River Co-Management Framework expected progress on implementation has also been delayed (This includes specifically the IMC, IEMP and the URIMP). However the following results have been achieved:
 - Raukawa Deed for Co-Management of the Waikato River signed 19 December 2009
 - Upper Waikato River Legislation finalised, agreed by all 3 upper river iwi and introduced into Parliament in May 2009.
 - A full Post Settlement Implementation Plan was presented to and agreed by the Raukawa Settlement Trust on 26 February 2009. The RST delegated authority to the Environment Group to implement the River Settlement
 - A watching brief on all other Co-Management Settlements has been actively maintained to ensure consistency, equity and the protection of the Raukawa Settlement
 - 5 Accords are in draft and continue to be negotiated:
 - Overarching Crown Accord
 - Department of Conservation
 - Ministry of Fisheries
 - Ministry for the Environment
 - Ministry of Arts, Culture and Heritage

2. FACILITATING AND ENCOURAGING STRATEGIC RESEARCH, PROJECTS AND PROGRAMMES THAT ENABLE AND PROMOTE THE CO-MANAGEMENT OF THE NATURAL AND PHYSICAL RESOURCES WITHIN THE RAUKAWA ROHE

- Staff are actively supporting the development of the Scoping Study and providing materials, facilitation and other assistance when required

- Active and meaningful relationships have been developed and maintained with Crown, river iwi and other parties throughout the process
- All major partners and stakeholders have been regularly updated including early notice of the legislation development and progress to Parliament.
- Draft Accords have been developed (including workshops with Ngā Uri o Raukawa) and are under current negotiation to finalise with:
 - Overarching Crown Accord
 - Department of Conservation
 - Ministry of Fisheries
 - Ministry of Arts Culture and Heritage
 - Ministry for the Environment
- Planning is underway for the remaining 5 Accords and MoU's
- Planning and dialogue is underway with Crown officials to organise the first Ministerial forum in 2010
- Processes are being established to secure the annual capacity and capability funding
- Active support and assistance has been provided to the GEC member and in particular significant engagement around the Waikato River Independent Scoping Study (WRISS) has been provided
- Active recruitment is being undertaken to build the capacity to undertake all other requirements of the River Settlement including plans, IMC establishment etc
- Planning is currently underway in liaison with EW and MfE to identify and train the first Raukawa RMA Hearings Commissioner, with additional training being provided for nominated individuals each year

GOAL NINE

9 RAUKAWA WORKS ACTIVELY TO ENSURE THAT MĀTAURANGA MĀORI IS REFLECTED IN RELEVANT RESOURCE MANAGEMENT AND ENVIRONMENTAL FRAMEWORKS

INDICATORS	RESULTS
<p>1. RAUKAWA UNDERSTANDS, COLLATES IN AN APPROPRIATE MANNER AND UPHOLDS ITS MĀTAURANGA MĀORI AS IT RELATES TO PAPANĪŪANUKU</p> <ul style="list-style-type: none"> Raukawa have a clear understanding of how an Iwi Environmental Management Plan will articulate our environmental goals using our Mātauranga Māori Mātauranga Māori aspects of the IEMP are identified and transparent in the plan development process 	<ul style="list-style-type: none"> Raukawa involvement in Waikato River Independent Scoping Study (WRISS) hui have provided both input and outcomes relating to Raukawa Mātauranga Māori and this process has also been linked to the IEMP
<p>2. ACTIVELY SUPPORT RAUKAWA HAPŪ, WHĀNAU AND MARAE, TO BE ABLE TO UTILISE MĀTAURANGA MĀORI AS PART OF OUR WIDER ENVIRONMENTAL STRATEGIC GOALS AND OPERATIONS</p> <ul style="list-style-type: none"> The Iwi Management Committee has a clear vision and purpose including the use and protection of Mātauranga Māori The IMC has a clear purpose statement and action plan for identification, protection and use of Mātauranga Māori as it pertains to the Waikato River and catchment 	<ul style="list-style-type: none"> Due to the delay in the development of the IEMP because of River Settlement delays, focus has been on ensuring that our whānau and hapū are engaged to ensure our knowledge and understandings are represented in the WRISS in the first instance
<p>3. TO SUPPORT AND ENCOURAGE OUR STAKEHOLDERS AND COMMUNITY TO BE AWARE OF, AND RECOGNISE AND PROVIDE FOR, MĀTAURANGA MĀORI WITHIN ENVIRONMENTAL FRAMEWORKS</p>	<ul style="list-style-type: none"> Iwi Management Committee establishment has been delayed due to the delay in the River Settlement However, continuous engagement with community forums such as the Biodiversity Forum and Catchment Committees provides opportunity for our knowledge to be integrated into wider environmental frameworks wider environmental frameworks



The mist rises from the base of our maunga Maungatautari



Charles Tepana
TE REO MANAGER
Responsible for the management and facilitation of language strategy initiatives.

GOAL ONE

1 PROMOTE AND DRIVE LANGUAGE REVITALISATION AT THE COMMUNITY LEVEL

INDICATORS

RESULTS

1. WORK WITH MARAE TO FURTHER REO ASPIRATIONS

- Marae were supported and assisted to realise effective reo Māori goals and aspirations.

- Completed long term reo Māori strategies from Tangata and Pikitū marae.
- Supported a number of marae to secure funding for language projects

2. DEVELOP AND IMPLEMENT A LONG TERM REO MĀORI ORGANISATIONAL STRATEGY

- Raukawa has a functional pilot programme developed for a medium sized organisation entity

- The Raukawa Trust Board has initiated the development of a long term organisational language strategy
- This strategy will be fully functional by this time next year

GOAL TWO

2 INCREASE THE AWARENESS AND STATUS OF TE REO

INDICATORS

RESULTS

1. STRENGTHEN CURRENT REO MĀORI COMMUNICATION CAPABILITIES

- Maori communication capabilities strengthen through project and activity outcomes

- Raukawa Reo projects have featured regularly in national media publications including; He Muka (Te Taura Whiri i te Reo Māori quarterly publication), Mana Magazine, Kōkiri (Te Puni Kōkiri Magazine), Te Kāea and Te Karere.

2. BUILD AND STRENGTHEN STRATEGIC ALLIANCES TO PROGRESS OPPORTUNITIES

- Important collaborative projects with key groups and organisations are being managed

- Raukawa Reo has strengthen relationships with national organisations such as MOE, TPK and Te Taura Whiri
- Increased involvement from community in the Raukawa Māori Language Awards and related projects
- Involved national figures such as Timoti Kāretū and Huhana Rokx in the Māori Language Awards and the Annual Kura Reo

3. IMPLEMENT, MANAGE AND FURTHER DEVELOP PROMOTIONAL AND CELEBRATIVE ACTIVITIES

- Increased exposure and value for te reo Māori in the community is strengthened

- Increased exposure from the Raukawa Māori Language Awards
- Raukawa Trust Board – Supreme National Award winner at the Huia Kaimanawa National Māori Language Awards



2009 Ngā Tohu Reo Māori o Raukawa
South Waikato District Libraries, Tokoroa
Te Tohu Rangatira, Te Wiki Reo Māori
– Supreme Māori Language Week Award



2009 Ngā Tohu Reo Māori o Raukawa
Te Marae o Whakamārama
Te Tohu Rangatira, Manawā Whakaū
– Supreme Long Term Award



2009 Ngā Tohu Reo Māori o Raukawa
Wiremu Barrett
Te Tohu Rangatira
– Supreme Individual Award

GOAL THREE

3 RECOVER, COLLECT AND STORE VALUABLE RAUKAWA KNOWLEDGE

INDICATORS	RESULTS
<p>1. CONTINUE ONGOING COLLECTION OF RAUKAWA KNOWLEDGE</p> <ul style="list-style-type: none"> Additional important Raukawa knowledge is added to repository 	<ul style="list-style-type: none"> Completed the collection, recording and re-distribution of the Raukawa Kaumātua interviews
<p>2. REFERENCE AND COLLECT AUDIO AND VIDEO MATERIAL IN ARCHIVAL INSTITUTIONS</p> <ul style="list-style-type: none"> All priority Raukawa audio and video material in archival institutions is stored at the RTB 	<ul style="list-style-type: none"> This is ongoing, however resources to be able to work effectively have hindered progress
<p>3. PROCESS FURTHER RAUKAWA ARCHIVE MATERIAL</p> <ul style="list-style-type: none"> All information is stored in hard copy and electronically Plans clearly outline key priorities for long term storage of information 	<ul style="list-style-type: none"> Transferred all digital recordings to the Raukawa Trust Board archives drive for secure long term storage

GOAL FOUR

4 IMPLEMENT NEW INITIATIVES FOCUSED ON INCREASING THE USE OF TE REO

INDICATORS	RESULTS
<p>1. DEVELOP AND IMPLEMENT 4 PROGRAMMES TO INCREASE TE REO MĀORI USE IN THE COMMUNITY</p> <ul style="list-style-type: none"> Te reo Māori use has increased in the community Programmes will be developed further and management will be maintained 	<ul style="list-style-type: none"> A number of community led projects have been initiated: Increased community involvement throughout Māori Language Week Some community groups have initiated long term language planning to build on activities

GOAL FIVE

5 SUPPORT AND DEVELOP LEARNING WITH A PARTICULAR RAUKAWA FOCUS

INDICATORS	RESULTS
<p>1. DEVELOP, IMPLEMENT AND MANAGE PROGRAMMES THAT FOCUS ON LEARNING RAUKAWA KNOWLEDGE AT KEY FOCUS LEVELS AND TARGET GROUPS</p> <ul style="list-style-type: none"> Raukawa have long term reo specific programmes that cater for all levels of reo fluency Raukawa have mechanisms to teach Raukawa knowledge long term effectively to all groups in the community 	<ul style="list-style-type: none"> Successful facilitation of the Annual Raukawa Kura Reo programme Initiation of the Te Uru Raukawa pilot programme, ie. the high level language development programme for Raukawa uri Initiated the development of the Raukawa Pakiwaitara series of books. These will be distributed by this time next year



Te Kura Reo o Raukawa, 2009
Te Kāhui Kaiwhakaako
Jarred Boon, Paraone Gloyne,
Helena Ferris, Pakake Winiata,
Raukura Roa, Ngāringi Katipa,
Timoti Kāretu, Māteroa Haenga



He Huia Kaimanawa – National Māori Language Awards 2009
Raukawa Trust Board – Supreme Award
Hori Deane, (Raukawa Kaumātua Kaunihera Chair) Charlie Tepana, (Raukawa Reo Manager) Rauhua Tepana, Tangiwai Amopiu, (Raukawa Reo Kaiāwhina) Erima Henare (Māori Language Commission Chair)

GOAL ONE

1 REVIEW AND DEVELOP THE RAUKAWA EDUCATION STRATEGY

INDICATORS

ANNUAL REPORT

1. INITIATE EXPERT ADVICE FROM THE WIDER EDUCATION SECTOR

- Established working networks with key education groups. Other Iwi, MOE, etc.

- Negotiated a contract with MOE to facilitate the review and re-development of the Raukawa Iwi Education Strategy

2. MEET WITH AND CONSULT KEY RAUKAWA EDUCATION STAKEHOLDERS

- Completed consultation round with the Raukawa education sector

- This work is continuing throughout 2010/2011

3. INITIATE THE RAUKAWA EDUCATION ADVISORY GROUP

- Established working Raukawa Education Advisory Group

- This work is continuing throughout 2010/2011

4. DEVELOP THE DRAFT RAUKAWA EDUCATION STRATEGY

- Completed draft education strategy

- This work is continuing throughout 2010/2011



Te Uru Raukawa – The Raukawa Language Academy of Distinction Wānanga ki te Marae o Pikitū

RATONGA PĀPORI HAUORA HEALTH AND SOCIAL SERVICES

GOAL ONE

1 BUILD STRONG STRATEGIC ALLIANCES AND LEADERSHIP



Bernice Kaponga
HEALTH AND SOCIAL SERVICES MANAGER
Responsible for the management of all health and social services contracts.

INDICATORS

RESULTS

1. ALIGNMENT OF RAUKAWA STRATEGIES TO REFLECT GOVERNMENT AND NON GOVERNMENT OUTCOMES	
<ul style="list-style-type: none"> • Move services to be more outcome focussed 	<ul style="list-style-type: none"> • Changes implemented to report on outcomes although further systems changes are required to obtain appropriate information
2. KEEP ABREAST OF STRATEGIC CHANGES IN POLICY	
<ul style="list-style-type: none"> • Well informed of National Policy and direction 	<ul style="list-style-type: none"> • Two themes have become evident in the language used in the health sector. 'clinical governance' and 'value for money'. Clinical input into the design of some services has been implemented and is ongoing.
3. ACTIVE PARTICIPATION WITH KEY STRATEGIC HEALTH PROVIDERS	
<ul style="list-style-type: none"> • Effective relationships with key identified providers 	<ul style="list-style-type: none"> • Effective stakeholder partnerships have been developed and maintained at the community and regional level. These arrangements are a critical success factor in the board's strategic development where the specific interests of Raukawa are noted. These partnerships are also critical to effecting changes at the wider community and regional level.
4. DEVELOPMENT AND IMPLEMENTATION OF SOCIAL AND HEALTH STRATEGIC AND BUSINESS PLANS	
<ul style="list-style-type: none"> • Health and Social strategic business plans developed and implemented 	<ul style="list-style-type: none"> • The Health and Social strategic business plans have been completed and implemented
5. MANAGEMENT OF FINANCIAL PLANNING AND CONTRACTUAL RELATIONSHIPS WITH FUNDERS	
<ul style="list-style-type: none"> • Budgets within allowable variance • Contracts renewed annually 	<ul style="list-style-type: none"> • Monthly reports are generated which provide up-to date information on service contracts • Any issues are reported and responded to immediately • Communication with funders is held 2-3 months prior to expiry date, although regular contact is maintained as required



Rangatahi Tu Rangatira and Cambridge High School PE Teachers, 2010

GOAL TWO

2 MAINTAIN AND ENHANCE ALL STAKEHOLDER RELATIONSHIPS

INDICATORS

RESULTS

1. ACTIVE PARTICIPATION WITH KEY STRATEGIC HEALTH AND SOCIAL SERVICE PROVIDERS	
<ul style="list-style-type: none"> • Move services to be more outcome focussed • Effective relationships with social service providers 	<ul style="list-style-type: none"> • Membership on key health forums on-going with: <ul style="list-style-type: none"> • PHO- Lead Management group • Chronic Care Management group • Southern cluster Mental Governance group • Early Years Service Hub • CYF's advisory panel • Well Child Coalition • Home base support management group
2. IDENTIFICATION OF COMMON SOCIAL AND HEALTH ISSUES	
<ul style="list-style-type: none"> • Contracts being reviewed will have identified health and social issues particular to that target group incorporated into that reporting template 	<ul style="list-style-type: none"> • Contracts are reviewed as they come up for renewal. Discussions held with funder to update reporting templates to better reflect actual work done and specific to target group.
3. ACROSS SECTOR BUSINESS PLANNING	
<ul style="list-style-type: none"> • Begin process of ongoing contract review 	<ul style="list-style-type: none"> • Contracts have been reviewed as per the agreements and when changes have been signalled
4. LINKING KEY STRATEGIC PLANS TO REGIONAL AND NATIONAL PRIORITIES	
<ul style="list-style-type: none"> • Measuring outcomes against regional and national priorities 	<ul style="list-style-type: none"> • Across sector plans align with regional and national priorities
5. IDENTIFY NEW BUSINESS AND CONTRACT OPPORTUNITIES	
<ul style="list-style-type: none"> • Well informed of national policy and direction • Budgets within allowable variance • Contracts renewed annually 	<ul style="list-style-type: none"> • New contracts are sought at every opportunity



Water Wobble Weekly Sessions, 2009
Koroua Kuia Services



Annual Breakfast for Tokoroa Nurses, 2009
Raewyn Tai [Out Reach Nurse], Sandra Mentjox [Tamariki Ora Nurse]

GOAL THREE

3 MAINTAIN AND ENHANCE ALL STAKEHOLDER RELATIONSHIPS

INDICATORS	RESULTS
<p>1. QUALITY SERVICES PROVIDED</p> <ul style="list-style-type: none"> • Outcome measures moving in positive direction 	<ul style="list-style-type: none"> • Quality programmes have been developed and implemented
<p>2. CLIENT SATISFACTION SURVEYS (CSS) IMPLEMENTED</p> <ul style="list-style-type: none"> • Feedback analysed 	<ul style="list-style-type: none"> • Client Satisfaction Surveys are conducted annually and results are provided to the board
<p>3. ANNUAL APPRAISALS COMPLETED</p> <ul style="list-style-type: none"> • All health and social development staff receive annual appraisals 	<ul style="list-style-type: none"> • An efficient appraisal process is still to be developed, however staff have received formal appraisals
<p>4. INTERNAL AUDITS COMPLETED 6 MONTHLY</p> <ul style="list-style-type: none"> • Internal audit process followed 	<ul style="list-style-type: none"> • 6 monthly audits have been completed
<p>5. PARTICIPATION ON QUALITY MANAGEMENT TEAM</p> <ul style="list-style-type: none"> • Attendance at Quality Management Team meetings 	<ul style="list-style-type: none"> • While the majority of contracts are delivered by non clinical staff there has been movement toward designing services to be more outcome focussed
<p>6. IMPROVE WORKFORCE CAPACITY</p> <ul style="list-style-type: none"> • Each staff member has a professional development plan • Minimise staff turn over 	<ul style="list-style-type: none"> • Plans developed annually • Staff turnover has generally been as a result of the cessation of contracts. We are also having to compete in a market where other providers such as DHB's can offer better remuneration benefits



Oral Health Initiative Promotion Day, 2010
Te Kura Kaupapa Māori o Te Hiringa



Big Day Out, 2010
Tamariki Ora, Family Start and Oral Health Initiative

GOAL FOUR

4 MANAGE AND DRIVE THE DELIVERY OF HEALTH AND SOCIAL OUTCOMES

INDICATORS	RESULTS
1. DEVELOP WORKFORCE DEVELOPMENT PLANS	
<ul style="list-style-type: none"> • Each staff member has a professional development plan • Minimise staff turn over 	<ul style="list-style-type: none"> • Completed annually
2. DEVELOP AND IMPLEMENTATION OF OPERATIONAL PLANS	
<ul style="list-style-type: none"> • Service plans align with service specifications and budget 	<ul style="list-style-type: none"> • All service plans are specific to service specifications and budget
3. REVIEW, IMPLEMENT AND MONITOR INDIVIDUAL SERVICE PLANS	
<ul style="list-style-type: none"> • Service plans align with service specifications and budget 	<ul style="list-style-type: none"> • Individual service plans are monitored
4. MONITORING AND MANAGEMENT OF FINANCIAL BUDGETS AGAINST PLANS	
<ul style="list-style-type: none"> • Achievement of financial budgets against plans 	<ul style="list-style-type: none"> • Monthly financial reports inform on progress. Wash up occurs with one specific service which causes huge concern
5. DEVELOP AND INTEGRATE A COMMUNICATION AND PROMOTION STRATEGY THAT ALIGNS WITH THE BOARDS OVERALL COMMUNICATION STRATEGY	
<ul style="list-style-type: none"> • Functional, effective communication and promotion strategy in place 	<ul style="list-style-type: none"> • The development of a health and social panui has been the vehicle to inform nga uri o Raukawa and the wider community of what is happening in the health and social units
6. MOBILISE SERVICES TO CAPTURE THE WIDER RAUKAWA ROHE	
<ul style="list-style-type: none"> • Service delivery extends throughout the Raukawa rohe as appropriate 	<ul style="list-style-type: none"> • Contracts specify service delivery areas. Currently there are 5 services contracted to cover the whole area
7. OVERSIGHT OF OPERATIONS WITHIN SATELLITE OFFICES	
<ul style="list-style-type: none"> • Operations run smoothly within satellite offices and staff feel supported 	<ul style="list-style-type: none"> • Satellite staff access to appropriate support
8. IMPLEMENT AND MONITOR RAUKAWA CULTURAL VALUES	
<ul style="list-style-type: none"> • Staff behaviour mirrors expected Raukawa cultural values 	<ul style="list-style-type: none"> • All staff are aware of expected behaviours



Lynn Mott
CORPORATE SERVICES MANAGER
Responsible for operations, finance, human resources, corporate policy, administrative support and the Alternative Energy Solutions (AES) business.

GOAL ONE

1 MONITOR AND EVALUATE FINANCIAL PERFORMANCE FOR COST EFFECTIVE, COST EFFICIENT RESULTS

INDICATORS	RESULTS
1. BUDGETS AND BUSINESS PLANS MONITORED FOR TIMELINESS, AGAINST KPI	
<ul style="list-style-type: none"> Budgets and business plans completed by September 2010 	<ul style="list-style-type: none"> Budgets and business plans were completed as required New budgets were set up for the new Boards and then revised to meet the new RCT requirements
2. MONITORING OF PAYROLL AND ACCOUNTING SYSTEMS BY WAY OF REPORTING	
<ul style="list-style-type: none"> Monthly reporting to CEO on accuracies, problems, issues, new asset requirements 	<ul style="list-style-type: none"> All business units, work streams and governance boards were given monthly financial reports on their various financial activities and budgets, to show actual spending against budgeted expenditure Budgets considered high risk due to insufficient income or over-expenditure of projected budget are highlighted
3. MANAGEMENT OF OVERALL INTERNAL TRANSACTIONS AND CODING	
<ul style="list-style-type: none"> Weekly coding and transaction analysis and report completed for errors or omissions 	<ul style="list-style-type: none"> Corporate Services inputs just over 1000 transactions a day into the electronic accounting system During the year an overall error rate of 2% occurred Errors are managed by the Corporate Services Manager through analysis of financial reporting
4. COMPLETION OF END OF YEAR FINANCIALS	
<ul style="list-style-type: none"> End of year financials are completed before nominated AGM date 	<ul style="list-style-type: none"> All end of year financials were completed a month before auditors started
5. MANAGEMENT OF FINANCIAL AND AUDITING CONTROLS	
<ul style="list-style-type: none"> Cross check of internal transactions by third party 	<ul style="list-style-type: none"> Quickbooks has its own audit trail. All payments are cross checked by 5 people before payment is made: <ul style="list-style-type: none"> Person creating the purchase order Manager authorising the order Data entry person Senior Accountant checking the P&L Two Trustees and/or CE authorise the payment
6. ENSURE MONTHLY FINANCIAL MEETINGS WITH TRUSTEES AND CEO	
<ul style="list-style-type: none"> Fortnightly meetings with CE on financial status of organisation 	<ul style="list-style-type: none"> Meet on a regular basis and regular reports are provided.
7. PROVISION OF COMPREHENSIVE MONTHLY FINANCIAL REPORTS TO THE GROUP	
<ul style="list-style-type: none"> Monthly reports of all business unit budgets to actual showing any variances to budgets out to management and group entities. 	<ul style="list-style-type: none"> All department managers are provided with monthly reports on their actual vs budget spending for their areas Financial reporting for specific governance activities are given to the GM/CE for review



Alternative Energy Solutions Promotional Photo
Jade Cortesi, Mikayla Cortesi, Te Ngaruroa Pakuru

GOAL TWO

2 THE RAUKAWA TRUST BOARD HUMAN RESOURCES VISION IS TO BE THE EMPLOYER OF CHOICE

INDICATORS	RESULTS
1. MONITOR HR STRATEGY	
<ul style="list-style-type: none"> Quarterly reviews by CE and HR coordinator 	<ul style="list-style-type: none"> HR policies went through a stringent review by the Transition Committee during the transition process to provide comprehensive and updated policies
2. MONITOR AND REVIEW HR SYSTEMS AND PROCEDURES	
<ul style="list-style-type: none"> HR policies reviewed annually 	<ul style="list-style-type: none"> HR policies were comprehensively reviewed prior to June 2010
3. DEVELOP STRONG PERFORMANCE CULTURE	
<ul style="list-style-type: none"> Implementation of Performance appraisals October 2009/2010 	<ul style="list-style-type: none"> Performance Appraisals were completed for RTB in 2010
4. ATTRACT AND RETAIN HIGH CALIBRE PEOPLE	
<ul style="list-style-type: none"> Induction and remuneration strategy in place May 2010 	<ul style="list-style-type: none"> The induction work was completed. A remuneration strategy is still yet to be developed
5. ONGOING HR TRAINING	
<ul style="list-style-type: none"> Annual review of training program 	<ul style="list-style-type: none"> Quick Books Accounting, Microsoft Excel Training and First Aid programs were completed by some staff members
6. REVIEW RECRUITING PROCEDURES ANNUALLY	
<ul style="list-style-type: none"> Performance appraisals implemented by September 2009/10 	<ul style="list-style-type: none"> Performance appraisals were completed for this period

GOAL THREE

3 MAINTAIN AND ENSURE EFFECTIVE QUALITY MANAGEMENT SYSTEM WITH ROBUST POLICY AND PROCEDURE MANAGEMENT

INDICATORS	RESULTS
1. QUALITY MANAGEMENT TEAM IN PLACE	
<ul style="list-style-type: none"> Review performance of the quality management team annually 	<ul style="list-style-type: none"> Annual performance reviews were completed
2. SERVICE STANDARDS AND GUIDELINES ADHERE TO QMS REQUIREMENTS	
<ul style="list-style-type: none"> QMS policies and procedures reviewed October 2009 	<ul style="list-style-type: none"> This was completed in 2009 and has undergone review with the RST transition team in 2010
3. INTERNAL AUDITS COMPLETED TWICE PER YEAR	
<ul style="list-style-type: none"> Internal audit completed March & September 2009 	<ul style="list-style-type: none"> Internal audit completed and systems and procedures updated
4. PROVISION OF QUALITY REPORT TO BOARD	
<ul style="list-style-type: none"> Report to Board bi annually 	<ul style="list-style-type: none"> Board reported to on a monthly basis

GOAL FOUR

4 THE RAUKAWA TRUST BOARD INFORMATION TECHNOLOGY VISION IS TO BE A LEADER IN DELIVERING COST EFFECTIVE SERVICES DESIRED BY THE ORGANISATION WHILE MAXIMISING BUSINESS UNITS OPERATIONS

INDICATORS	RESULTS
1. INVESTIGATE POTENTIAL FOR IMPLEMENTATION OF NEW TECHNOLOGIES	
<ul style="list-style-type: none"> New technologies supporting Board business units 	<ul style="list-style-type: none"> Several new computers with updated operating systems were purchased to support the all business units. One new server was purchased and two other servers were upgraded to better support the Board's technical needs. Back up systems were put in place to ensure that information is recoverable in the event of an emergency
2. DEVELOP AN INTEGRATED SYSTEM OF MANAGEMENT	
<ul style="list-style-type: none"> Integrated database system implemented 	<ul style="list-style-type: none"> A more robust database management system has been implemented to manage the Tribal Register data base. We have also purchased the Post Office database to check and correct addresses, towns and name spelling. This has reduced the number of returned pānui to us by 80% We have also developed a database specific to AES Home Insulation program in order to provide accurate and specific reporting to our funders and third-party providers
3. MANAGE FIRST LEVEL SUPPORT PROGRAM	
<ul style="list-style-type: none"> First level support systems in place 	<ul style="list-style-type: none"> Our IT contractors are onsite twice a week to provide face-to-face support. We also have two technical support people working at the Board to provide staff with software support and assess any IT problems to elevate issues to second-level where required
4. INITIATE A IT IMPROVEMENT PROGRAM	
<ul style="list-style-type: none"> Improvement program schedule completed May 09 	<ul style="list-style-type: none"> Computers and servers scheduled for upgrade were completed
5. MAINTAIN AND INVESTIGATE ANY INTERNAL THREAT TO INFORMATION VIA USER MIS USE	
<ul style="list-style-type: none"> IT audit completed bi annually 	<ul style="list-style-type: none"> Our IT contractors audit the IT system monthly to provide any feedback on user issues, conflicts or in-efficiencies of usage and/or hardware
6. INITIATE ORGANISATIONAL AUDIT PROCESSES	
<ul style="list-style-type: none"> Report generated on quarterly basis 	<ul style="list-style-type: none"> Reports are provided to the appropriate board as required
7. PROVIDE INTERNAL HARDWARE, SOFTWARE TRAINING TO STAFF	
<ul style="list-style-type: none"> Training on software completed 	<ul style="list-style-type: none"> As the systems and servers were updated all staff were trained to use all facets of the IT software for their service requirements



Warm Up New Zealand Government Initiative, 2009
 George Rangitutia [Raukawa Trust Board Chairman]
 Dickie Farrar [Raukawa Trust Board General Manager]



Treaty Claims

MANAGED BY RAUKAWA MANAGEMENT SERVICES

The Raukawa Treaty Negotiation Group includes from left to right Mal McKenzie, Nigel Te Hiko, Chris McKenzie, Patricia Cowley, Phyllis Tahere, Danielle Smith, Waiora Watene, Thelma Reti, Tamati Peni.

GOAL ONE

1 RAUKAWA HAS A COMPREHENSIVE CLAIMS STRATEGY

INDICATORS	RESULTS
1. DEVELOP RAUKAWA CLAIMS STRATEGY	
<ul style="list-style-type: none"> Complete claims strategy with external advisory group 	<ul style="list-style-type: none"> Strategy completed June 2008
2. CONFIRM RAUKAWA MANAGEMENT TEAM	
<ul style="list-style-type: none"> Management team in place 	<ul style="list-style-type: none"> The Raukawa Trust Board/Charitable Trust/Settlement Trust
3. CONFIRM WORK STRATEGIES	
<ul style="list-style-type: none"> Work plans completed 	<ul style="list-style-type: none"> OTS/Raukawa work plan March 2010
4. CONFIRM RAUKAWA MANDATE	
<ul style="list-style-type: none"> Complete mandate methodology Define claimant group Define claimant group areas List claims to be settled Choose and confirm mandate for claimant team 	<ul style="list-style-type: none"> Mandate methodology complete July 2008 Claimant Group defined letter ex Crown 23/09/08 Claimant Group areas defined letter ex Crown 23/09/08 Claims to be settled in mandate methodology Mandate confirmed 23/9/08, transferred ex RTB to RST 24/6/10
5. IDENTIFY NEGOTIATING TEAM	
<ul style="list-style-type: none"> Choose negotiation team Negotiating team confirmed 	<ul style="list-style-type: none"> Negotiation team confirmed 2009
6. DRAFT DEED OF SETTLEMENT DEVELOPED	
<ul style="list-style-type: none"> Asset Holding Company directors appointed 	<ul style="list-style-type: none"> ROTAB the RIDL as asset holding company
7. RESPOND TO CURRENT OVERLAPPING SETTLEMENTS AND INQUIRIES	
<ul style="list-style-type: none"> Draft Deed of Settlement signed 	<ul style="list-style-type: none"> Draft deed to be signed



Raukawa Whānau at the CNI signing on the steps of Parliament

GOAL TWO

2 ALL EXISTING RAUKAWA TREATY CLAIMS REVIEWED AND RESEARCHED

INDICATORS	RESULTS
1. PAST AND CURRENT RESEARCH DEVELOPED	
<ul style="list-style-type: none"> All new research identified, uplifted and archived 	<ul style="list-style-type: none"> Completed. All research relating to treaty negotiations has been undertaken, archived and is available.
2. CLAIMANT GROUPS IDENTIFIED	
<ul style="list-style-type: none"> Claimant groups identified and placed on file 	<ul style="list-style-type: none"> Claimant groups have been identified, including overlapping claimants.
3. RESEARCH TEAM FORMULATED	
<ul style="list-style-type: none"> Research team engaged 	<ul style="list-style-type: none"> Completed
4. COMPLETE FINAL RESEARCH COMPILATIONS	
<ul style="list-style-type: none"> Final historical research completed 	<ul style="list-style-type: none"> For the purposes of settlement, all final historical research has been completed.
5. PROOF OF GRIEVANCE	
<ul style="list-style-type: none"> Mana whenua report completed 	<ul style="list-style-type: none"> Comprehensive claims research complete. CNI mana whenua draft report complete
6. IDENTIFY OUTSTANDING CLAIMS TO BE SETTLED	
<ul style="list-style-type: none"> Identify claim type All claims identified and filed 	<ul style="list-style-type: none"> Claim types have been identified. Completed and available.
7. RESEARCH MATERIAL TO BE DIGITISED	
<ul style="list-style-type: none"> Raukawa oral and historical research information digitised 	<ul style="list-style-type: none"> Completed
8. ARCHIVAL SYSTEM IMPLEMENTED	
<ul style="list-style-type: none"> Archival system in place 	<ul style="list-style-type: none"> Completed

GOAL THREE

3 DEVELOP RELATIONSHIPS WITH CLAIMANT GROUPS, STAKEHOLDER ENTITIES AND CROWN REPRESENTATIVES

INDICATORS	RESULTS
1. ESTABLISH CONSULTATION PROCESS WITH CLAIMANTS	
<ul style="list-style-type: none"> Completion of communication strategy 	<ul style="list-style-type: none"> Communication strategy completed June 2009
2. DEVELOP CLAIMANT DATABASE	
<ul style="list-style-type: none"> All relevant claimant information compiled 	<ul style="list-style-type: none"> Claimant database developed July 2008
3. OUTLINE CURRENT CLAIMANT INFORMATION	
<ul style="list-style-type: none"> All relevant claimant information compiled 	<ul style="list-style-type: none"> Claimant database developed July 2008
4. DEVELOP COMMUNICATION STRATEGY	
<ul style="list-style-type: none"> Comprehensive communication strategy completed 	<ul style="list-style-type: none"> Communication strategy completed June 2009
5. LIAISE WITH KEY CROWN, CLAIMANT, AND STAKEHOLDER ENTITIES	
<ul style="list-style-type: none"> Strong Crown, claimant and stakeholder relationships developed 	<ul style="list-style-type: none"> Monthly hui with the Board, quarterly hui with uri, panui, meetings with the Crown fortnightly

GOAL FOUR

4 PREPARATION FOR PRE-NEGOTIATION

INDICATORS

RESULTS

<p>1. RAUKAWA CLAIMANT GROUP TERMS OF NEGOTIATION DEVELOPED AND SIGNED</p> <ul style="list-style-type: none"> • Terms of negotiation developed and quality assured • Feedback sought from Raukawa claimant group and wider community 	<ul style="list-style-type: none"> • Terms of Negotiation signed June 2008 • Monthly hui with claimants until February 2010 and then when important issues arise. Info hui-ā-iwi
<p>2. FUNDING IS MADE AVAILABLE FOR CLAIMANT GROUP</p> <ul style="list-style-type: none"> • Budget developed and approved • Legal representation engaged • Funding approved 	<ul style="list-style-type: none"> • Crown funding ex OTS and CFRT made available and all budgets confirmed. Funding approved by OTS and CFRT • Kensington Swan legal counsel engaged
<p>3. REDRESS IN RELATION TO AREAS, SITES AND CROWN ASSETS IS IDENTIFIED BY RAUKAWA CLAIMANT GROUP</p> <ul style="list-style-type: none"> • Crown sites to be used for redress identified • Land banking for redress purposes begins 	<ul style="list-style-type: none"> • Sites of significance identified and presented to the Crown April 2010 • Land banking mechanism utilised and kept up-to-date

GOAL FIVE

5 PREPARATION FOR NEGOTIATION

INDICATORS

RESULTS

<p>1. RAUKAWA NEGOTIATION TEAM BEGINS FORMAL NEGOTIATIONS</p> <ul style="list-style-type: none"> • Formal negotiations completed • Consultation with claimant groups and wider community completed 	<ul style="list-style-type: none"> • Formal negotiations commenced in October 2009
<p>2. RAUKAWA CLAIMANT GROUP DEVELOPS ASSET MANAGEMENT PLAN</p> <ul style="list-style-type: none"> • Asset management plan completed 	<ul style="list-style-type: none"> • Asset management plan prepared and negotiated upon disclosure of Crown's assets to negotiations team
<p>3. DRAFT DEED OF SETTLEMENT IS DRAWN UP AND APPROVED</p> <ul style="list-style-type: none"> • Consultation with claimant group and wider community completed 	<ul style="list-style-type: none"> • Continued consultation with claimants and wider community with hui-ā-iwi, workshops, pānui and reports to the RCT • Draft deed yet to be confirmed

Raukawa Kuia Kahurangi Te Hiko signing the terms of negotiation.



Haka performed at the signing of CNI.



Haka performed at Waihi Marae for the handover of the CNI Assets.



RAUKAWA TRUST BOARD AND GROUP FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2010

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DIRECTORY AS AT 30 JUNE 2010

Nature of Business – Services Provider

Address – 26-32 Campbell Street, Tokoroa

Telephone – 07 885 0260

Registered Office – 26-32 Campbell Street, Tokoroa

Trustees

George Rangitutia – Chairperson

Thomas Smith

Miriata Te Hiko

Rangitiriata Hodge

Kararaina Hodge

Auditors – Finn & Partners, Te Awamutu

Bankers – Westpac, Hamilton

Tax Status – Charitable Entity

GST – Two Monthly

Associated Entities

Rotab Investments

New Dawn 1 Ltd

New Dawn 2 Ltd

Raukawa Fisheries Ltd

Raukawa Portfolio Holdings Ltd

Raukawa Settlement Trust

Raukawa Charitable Trust

RAUKAWA TRUST BOARD AND GROUP STATEMENT OF FINANCIAL PERFORMANCE

FOR THE YEAR ENDED 30 JUNE 2010

	NOTE	G R O U P		P A R E N T	
		2010	2009	2010	2009
		\$	\$	\$	\$
REVENUE					
Contracts		3,231,000	3,938,306	3,231,000	3,938,306
Heating & Insulation Sales		1,031,023	0	1,031,023	0
Sales		827,761	715,234	-	0
Interest & Dividends Received		1,979,321	62,287	1,924,436	48,544
Other		301,853	376,517	301,853	368,674
Fishing Quota Contracts		210,574	183,412	-	0
Treaty Funding Receipts		-	397,389	0	397,389
TOTAL OPERATING REVENUE		7,581,532	5,673,145	6,488,312	4,752,913
OPERATIONAL EXPENSES					
Cost of Sales		1,117,230	480,542	714,710	148,412
Personnel		3,108,837	2,636,504	2,912,664	2,444,405
Staff Training & Benefits		193,514	96,507	183,407	53,173
Travel		83,860	34,785	82,011	34,026
		4,503,441	3,248,338	3,892,792	2,680,016
FACILITIES					
Occupancy Expenses		86,928	90,496	173,488	177,535
Cleaning		3,233	2,433	-	0
Insurance		61,198	49,043	43,654	31,989
ACC Levies		16,334	-	14,332	-
Heat, Light & Power		38,353	34,254	36,036	30,972
Maintenance & Security		90,104	79,749	83,024	69,590
Vehicle Leases & Expenses		225,228	317,505	188,550	281,695
Computer Leases & Support		146,322	213,239	137,083	204,110
Rentals & Hires		2,488	4,454	490	2,506
Depreciation & Loss on Sale of Assets		137,171	118,046	105,269	118,419
Telephone, Mobile Phones & Faxes		117,436	128,726	111,917	91,704
Advertising & Promotion		55,568	51,371	44,426	39,652
Printing & Stationery		70,792	57,751	68,116	54,192
Photocopying		33,742	40,595	33,742	40,595
Postage		943	473	-	0
		1,085,840	1,188,135	1,040,127	1,142,959
ADMINISTRATION					
Accountancy Fees		60,553	61,132	45,966	45,412
Audit Fees - Finn & Partners		42,232	27,515	16,979	10,692
Administration		317,329	291,208	293,359	287,970
Bank Fees		5,473	5,633	3,813	2,255
Directors Fees, Honoraria & Expenses		37,615	105,516	-	0
Fringe Benefit Tax		37	4,555	37	4,555
General Expenses		53,583	49,260	49,745	30,265
Legal Fees & Valuation Fees		111,863	54,657	109,913	54,154
Trustee & Committee Fees		83,658	0	83,658	0
GST Adjustment		26,588	-	-	-
		738,931	599,476	603,470	435,303
PROGRAMME COSTS					
Doctors		116,448	85,585	116,448	85,585
Chemist		2,305	5,690	2,305	5,690
Resources		74,412	125,693	74,412	125,693
Consultancy Cost		320,299	216,369	194,549	99,512
		513,464	433,337	387,714	316,480
GENERAL & SUNDRY					
Koha		4,960	3,933	4,960	3,933
Hui Costs		151,271	110,842	151,271	110,842
		156,231	114,775	156,231	114,775
TOTAL OPERATING EXPENSES		6,997,907	5,584,061	6,080,334	4,689,533
NET OPERATING SURPLUS/(DEFICIT)		583,625	89,084	407,978	63,380
Bad Debts Written Off		(1,224)	39,557	-	0
Mortgage and Current Account Interest		82,637	43,885	43,129	9,045
Loss on Capital - sale		-	(1,809,584)	-	0
NET SURPLUS/(DEFICIT)		502,212	1,815,226	364,849	54,335

STATEMENT OF MOVEMENTS IN EQUITY

FOR THE YEAR ENDED 30 JUNE 2010

	NOTE	G R O U P		P A R E N T	
		2010 \$	2009 \$	2010 \$	2009 \$
EQUITY AS AT 1 JULY		4,295,683	2,480,457	1,612,206	1,557,871
Net Surplus		502,212	1,815,226	364,849	54,335
Revaluation		(37,378)	-	-	-
Reserves		23,542	-	-	-
Capital Gain on Sale of Assets		88,442	-	-	-
Written off Inter-Entity Loan		-	-	(160,000)	-
Total recognised revenues & expenses for the period		576,818	1,815,226	204,849	54,335
EQUITY AS AT 30 JUNE		4,872,501	4,295,683	1,817,055	1,612,206

STATEMENT OF FINANCIAL POSITION

FOR THE YEAR ENDED 30 JUNE 2010

	NOTE	G R O U P		P A R E N T	
		2010 \$	2009 \$	2010 \$	2009 \$
CURRENT ASSETS					
Westpac Bank		986,673	604,194	221,688	369,841
Raukawa Settlement Trust - Funds Less On Call Advances		3,417,524	255,381	3,417,524	0
Accounts Receivable		584,148	1,100,824	449,394	977,260
Claimant Committee Advances		-	190,659	-	190,659
Inventories		102,412	79,135	70,120	39,564
GST Refundable		57,201	0	32,662	0
Investments/Westpac Deposits		37,433,419	0	36,881,358	0
Accrued Interest		77,530	0	75,678	0
Tax Refund Due		4,436	0	0	0
Property Plant & Equipment	6	1,149,479	-	292,402	-
Inter-Entity Loans		-	-	631,488	-
TOTAL CURRENT ASSETS		43,812,822	2,230,193	42,072,314	1,577,324
NON-CURRENT ASSETS					
Business Loans		-	26,557	-	26,557
Shares	10	850,000	1,536,461	-	0
Investments	11	950,000	950,000	-	979,715
Property, Plant & Equipment	6	148	1,176,989	-	326,277
TOTAL NON-CURRENT ASSETS		1,800,148	3,690,007	0	1,332,549
TOTAL ASSETS		45,612,970	5,920,200	42,072,314	2,909,873

STATEMENT OF CASHFLOWS

FOR THE YEAR ENDED 30 JUNE 2010

	NOTE	G R O U P		P A R E N T	
		2010 \$	2009 \$	2010 \$	2009 \$
CURRENT LIABILITIES					
Westpac Overdraft		837,073	0	837,073	0
GST Payable		18,397	83,108	0	66,228
Accounts Payable		800,032	386,363	692,606	458,351
Accrued Interest on Borrowings		157	14,337	-	0
Accrued Salaries & Holiday Pay		26,434	263,287	0	255,106
Advances on Contracts & Clawbacks		107,090	73,520	107,090	73,520
Credit Cards		9,200	-	9,200	-
Raukawa Settlement Trust Loan Account		38,609,290	-	38,609,290	-
Terms Loans	9	332,796	83,857	-	56,818
TOTAL CURRENT LIABILITIES		40,740,469	904,472	40,255,259	910,023
NON-CURRENT LIABILITIES					
Finance Leases	8	-	-	0	0
Term Loans - Westpac Bank	9	-	720,045	0	387,644
TOTAL NON-CURRENT LIABILITIES		0	720,045	0	387,644
TOTAL LIABILITIES		40,740,469	1,624,517	40,255,259	40,255,259
NET ASSETS		4,872,501	4,295,683	1,817,055	1,612,206
EQUITY					
Capital		0	-	-	-
Accumulated Funds		4,872,501	4,295,683	1,817,055	1,612,206
TOTAL EQUITY		4,872,501	4,295,683	1,817,055	1,612,206

For and on behalf of the Trustees who approved these financial statements for issue on the date shown below:



George Rangitua

Trustee

Dated 15 March 2011

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2010

1 STATEMENT OF ACCOUNTING POLICIES

1a) REPORTING ENTITY

The financial statements presented here are for the reporting entity Raukawa Trust Board (the "Trust") and the consolidated financial statements are for the group comprising Raukawa Trust Board and its wholly owned subsidiaries Rotab Investments Limited, New Dawn 1 Limited, New Dawn 2 Limited, Raukawa Fisheries Ltd, Raukawa Portfolio Holdings Ltd (together the "Group").

Raukawa Trust Board is a Charitable Trust incorporated under the provisions of the Charities Act 1957. The financial statements are prepared in accordance with generally accepted accounting practice.

1b) MEASUREMENT BASE:

The measurement base adopted is as follows:

Rotab Investments Limited has been prepared on the historical cost basis, with the exception of certain assets being revalued where appropriate.

All other assets have adopted Realisation Basis as the entities are sold in the next financial year. Generally speaking this means items are shown at their realisations value at the time of selling the entities. In most cases the realisation value was the same as the historical cost, or in the case of property plant and equipment their net book value.

1c) CHANGES IN ACCOUNTING POLICIES:

- a. The measurement base adopted for preparation of the financial statements has changed from historical cost to a Realisation Basis. This has not resulted in any material alterations to the value or assets and liabilities recorded on the balance sheet.
- b. The policy for revaluing property, plant & equipment has changed from using one of historical cost less accumulated depreciation to using a net realisation basis.

1d) SPECIFIC ACCOUNTING POLICIES:

The following specific accounting policies which materially affect the measurement of financial performance and financial position have been applied.

Income Tax

The Group has charitable status and is therefore exempt from income tax.

Accounts Receivables

Receivables are stated at expected realisable value. Bad debts are written off during the period in which they are identified.

Goods & Services Tax ("GST")

The financial statements have been prepared using the following GST basis:

Raukawa Portfolio Holdings is not registered for GST, and therefore all amounts are shown inclusive of GST.

All other entities are prepared on a GST exclusive basis where all items in the Statement of Financial Performance have been recorded exclusive of GST, as have Stock on Hand and Fixed Assets in the Statement of Financial Position. Accounts receivable and accounts payable are recorded in the Statement of Financial Position inclusive of GST.

Leases

Operating lease payments, where the lessors effectively retain substantially all of the risks and benefits of ownership of the leased items, are recognised in the determination of the operating surplus in equal installments over the lease term.

Financial Instruments

The Group is party to financial instruments as part of its normal operations. These are financial deposits, investments, debtors and creditors. All financial instruments are recognised in the statement of financial position and all revenues and expenses in relation to financial instruments are recognised in the statement of financial performance. All financial instruments are recognised at their estimated fair values.

Property, Plant and Equipment and Depreciation

The Fixed Assets for Rotab Investments Limited are stated at cost less depreciation accumulated to date.

In all other entities Fixed assets are stated at Realisation Basis. In most cases the realisation value was the same as their net book value.

Investments

Investments are stated at cost, except for publicly listed company shares, which are valued at market value on 30 June 2010.

Consolidation of Subsidiaries

The group financial statements incorporate the financial statements of Ruakawa Trust Board and its wholly owned subsidiaries, which have been consolidated using the purchase method.

Subsidiaries are those entities controlled, directly or indirectly, by the Trust. The result of any subsidiaries acquired or disposed of during the year are consolidated from the effective dates of acquisition or until the effective dates of disposal.

All inter-entity transactions and balances are eliminated on consolidation.

2 REMUNERATION OF AUDITORS

	G R O U P		P A R E N T	
	2010 \$	2009 \$	2010 \$	2009 \$
Auditing Financial Statements	42,232	27,515	16,979	10,692
	42,232	27,515	16,979	10,692
Fees Paid to Auditors for Other Services	0	0	0	0

3 RECONCILIATION OF NET SURPLUS AFTER TAX WITH NET CASHFLOWS FROM OPERATING COSTS

	G R O U P		P A R E N T	
	2010 \$	2009 \$	2010 \$	2009 \$
Net Surplus	576,818	1,815,226	204,849	54,335
Non Cash Items:				
Depreciation	137,171	119,919	105,269	91,704
Gain/Loss on Sales		(1,873)		
Loss/Gain on Write Down of Shares				
Authorisation of Goodwill				
Revaluation of Fixed Assets	(111,984)	(1,809,584)		
Movements in Working Capital Items:				
Decrease/(Increase) in Accounts Receivable	627,221	(57,569)	628,697	(125,835)
(Decrease)/Increase in Accounts Payable	92,023	19,695	-133,940	196,370
Decrease/(Increase) in Inventories	(23,277)	(51,634)	(30,556)	(39,564)
(Decrease)/Increase in GST Payable	(140,309)	(45,274)	-85,972	(18,675)
Net Cashflows From Operating Activities	602,005	123,688	310,118	146,039

4 RELATED PARTY TRANSACTIONS

- (a) During the year Raukawa Trust Board paid rental to New Dawn 2 Ltd of \$90,000. (2009: \$90,000)
- (b) During the year New Dawn 1 Limited paid rental to New Dawn 2 Limited of \$35,000.(2009: \$35000)
- (c) During the year New Dawn 1 Limited paid Management Fees to Rotab Investments Limited of \$84000 (2009: \$0)
- (d) During the year New Dawn 2 Limited paid Management Fees to Rotab Investments Limited of \$74,667 (2009: \$0)
- (e) During the year Raukawa Fisheries Limited paid Mangement Fees to Rotab Investments Limited of \$18667 (2009: \$0)

5 LEASE & RENTAL OBLIGATIONS

	G R O U P		P A R E N T	
	2010 \$	2009 \$	2010 \$	2009 \$
Obligations payable after balance date on Leases and Rentals are:				
Board & Subsidiary Vehicles	82,697	143,853	82,697	143,853
Board Computer Equipment	57,802	63954	57,802	63954
	140,499	207,807	140,499	207,807

6 PROPERTY, PLANT AND EQUIPMENT

	COST	ACCUMULATED DEPRECIATION		NET BOOK VALUE
GROUP 2010				
Land	202,228	0	202,228	202,228
Buildings	639,712	93,917	545,795	545,795
Building Improvements	41,549	16,620	24,929	24,929
Waka Canoe	65,557	65,557	0	0
Motor Vehicles	323,177	88,251	234,926	234,926
Office Equipment	233,225	153,861	79,364	79,365
Plant & Equipment	190,174	166,352	23,822	23,823
Furniture & Fittings	230,308	191,748	38,560	38,561
Leased Photocopier Equipment	0	0		0
	1,925,930	776,306		1,149,627
GROUP 2009				
Land	239,606	0		239,606
Buildings	628,841	73,946		554,895
Building Improvements	41,549	12,465		29,084
Waka Canoe	65,557	65,557		0
Motor Vehicles	221,106	40,140		180,966
Office Equipment	202,137	109,704		92,433
Plant & Equipment	190,174	162,957		27,217
Furniture & Fittings	227,156	174,364		52,792
Leased Photocopier Equipment	198,528	198,528		0
	2,014,654	837,661		1,176,993
PARENT 2010				
Land	0	0		0
Buildings	0	0		0
Building Improvements	41,549	16,620		24,929
Waka Canoe	65,557	65,557		0
Motor Vehicles	221,001	73,212		147,789
Office Equipment	222,035	147,620		74,415
Plant & Equipment	171,674	156,183		15,491
Furniture & Fittings	210,808	181,029		29,779
Leased Photocopier Equipment	0	0		0
	932,624	640,221		292,403
PARENT 2010				
Land	0	0		0
Buildings	0	0		0
Building Improvements	41,549	12,465		29,084
Waka Canoe	65,557	65,557		0
Motor Vehicles	179,597	33,796		145,801
Office Equipment	195,196	104,797		90,399
Plant & Equipment	171,674	153,715		17,959
Furniture & Fittings	207,656	164,622		43,034
Leased Photocopier Equipment	198,528	198,528		0
	1,059,757	733,480		326,277

	G R O U P		P A R E N T	
	2010	2009	2010	2009
DEPRECIATION EXPENSE	\$	\$	\$	\$
Buildings	19,971	20,416	0	0
Building Improvements	4,155	4,155	4,155	4,155
Waka Canoe	0	0	0	0
Motor Vehicles	48,111	27,196	39,416	22,482
Office Equipment	44,157	38,716	42,823	37,930
Plant & Equipment	3,394	8,166	2,468	7,137
Furniture & Fittings	17,384	21,084	16,408	20,000
Leased Photocopier Equipment	0	0	0	0
	137,172	119,733	105,270	91,704

7 FINANCIAL INSTRUMENTS

Credit Risk

Financial instruments which potentially subject the group to credit risk principally include cash short term deposits and accounts receivable.

Credit risk with respect to cash and short term deposits is reduced by investing in a registered bank.

While accounts receivable are unsecured the majority of the debtors are with government organisations or large corporations.

Interest Rate Risk

The group has long-term floating rate borrowings. Refer to note 9 for details of current interest rates.

Currency Risk

The company does not engage in transactions involving foreign currencies and therefore is not exposed to the risk involved with currency fluctuations.

Fair Market Values

The carrying value of the financial instruments in the financial statements was consistent with the fair market value at 30 June 2010.

8 FINANCE LEASES

	G R O U P		P A R E N T	
	2010 \$	2009 \$	2010 \$	2009 \$
Obligations payable after balance date on finance leases are as follows:				
Less than 1 year	134,655	119,975	134,655	119,975
1-2 years	5,844	85,643	5,844	85,643
2-5 years	0	0	0	0
More than 5 years	0	0	0	0
	140,499	205,618	140,499	205,618

9 TERM LOANS

	G R O U P		P A R E N T	
	2010 \$	2009 \$	2010 \$	2009 \$
Current	332,796	83,857	0	56,818
Non-Current	-	720,045	0	387,644
	332,796	803,902	0	444,462

All loans are secured by registered 1st mortgages granted by New Dawn 2 Limited over property located at 30 & 34 Commerce Street, Tokoroa and 811 Arapuni Road, Parawera District together with a Lien over Term Deposit funds granted by the Raukawa Trust Board. All security is linked by way of Interlocking Guarantees between New Dawn 1 Limited, New Dawn 2 Limited, Rotab Investments Limited and the Raukawa Trust Board.

Existing loans are due for repayment between 19 December 2012 and 27 February 2014.

The current interest rate is 8.6%.

A new mortgage has secured on Campbell St, for building renovations. The interest rate on this mortgage is 8.90%

10 SHARES

	G R O U P		P A R E N T	
	2010 \$	2009 \$	2010 \$	2009 \$
Raukura Moana Fisheries Limited	-	178000	0	0
Aotearoa Fisheries Limited	850,000	850000	0	0
ABN-AMRO Craigs - custodial portfolio	552,061	508461	0	0
	1,402,061	1,536,461	0	0

11 INVESTMENTS

	G R O U P		P A R E N T	
	2010 \$	2009 \$	2010 \$	2009 \$
Rotab Investments Ltd	0	0	631,490	979,715
Fishing Quota at Current Valuation	950,000	950,000	0	0
	950,000	950,000	631,490	979,715

12 SUBSIDIARIES AND ASSOCIATES

SUBSIDIARIES OWNED AS AT 30 JUNE 2010

Name	Principal activities	Ownership interest
Rotab Investments Limited	Holding Company	100%
New Dawn 1 Limited (trading as South Waikato Funeral Services)	Funeral Directors	100%
New Dawn 2 Limited	Property & Investment Company	100%
Raukawa Fisheries Limited	Fishing Quota Owner	100%
Raukawa Portfolio Holdings Limited	Portfolio Holding Company	100%

Associates invested in as at 30 June 2010: None

13 CAPITAL COMMITMENTS

As at balance date there are no capital commitments (2009: \$nil).

14 SEGMENTAL INFORMATION

Contracted	Commercial Services	Activities	Eliminations	Total
OPERATING REVENUE				
Sales to Customers Outside the Group	6,418,176	1,038,335	7,456,511	
Intersegment Sales	-	-	125,000	125,000
	6,418,176	1,038,335	125,000	7,581,511
Segment Result	54,335	(48,693)	-	5,642
Unallocated Expenses	0			
Net Surplus				5,642
Segment Assets	5,635,949	149,946	0	5,785,895
Unallocated Assets	0	0	794,502	794,502
Total Assets				6,580,397

15 CONTINGENT LIABILITIES

There is a contingent liability with respects to claims by Whakatoa Limited with respect to the transition of services from Raukawa Trust Board.

16 EVENTS SINCE BALANCE DATE

The following policies have been formulated and put into practice:

- The health, education and welfare services of the Trust are being transferred to Raukawa Charitable Trust
- The business services are being transferred to Raukawa Iwi Development Ltd
- The Trust Board has agreed to gift all the physical assets to the Charitable Trust
- The subsidiaries are all amalgamated into Rotab Investments Limited

Auditors' Report

TO THE SHAREHOLDERS OF RAUKAWA TRUST BOARD GROUP

We have audited the financial report on pages 50 to 59. The financial report provides information about the past financial performance of the trust and its financial position as at 30 June 2010. This information is stated in accordance with the accounting policies set out on page 55 to 59.

Trustees Responsibilities

The Trustees are responsible for the preparation of a financial report which fairly reflects the financial position of the trust as at 30 June 2010 and the results of operations for the year ended on that date.

Auditor's Responsibilities

It is our responsibility to express to you an independent opinion on the financial report presented by the trustees.

Basis of Opinion

An audit includes examining, on a test basis, evidence relevant to the amounts and disclosures in the financial report. It also includes assessing:

- the significant estimates and judgements made by the trustees in the preparation of the financial report; and
- whether the accounting policies are appropriate to the trust's circumstances consistently applied and adequately disclosed.

We conducted our audit in accordance with New Zealand Auditing Standards. We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to obtain reasonable assurance that the financial report is free from material misstatements, whether caused by fraud or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial report.

Other than in our capacity we have no relationship with, or interest in, the trust.

Unqualified Opinion

In our opinion the financial report on pages 50 to 59 fairly reflects the financial position of the trust at 30 June 2010 and the results of its operations for the year ended on that date.

Our audit was completed on 15 March 2011 and our unqualified opinion is expressed as at that date.

R.A. Chalechi

FINN & PARTNERS
Chartered Accountants
P O Box 17
TE AWAMUTU
15 March 2011



THE STORY OF

TĀWHAO, TŪRONGO AND MĀHINAARANGI



TĀWHAO *the story of*

TĀWHAO married two sisters, Pūnui-a-te-kore the elder, and Maru-tē-hiakina her younger sibling, by whom he had two sons, Tūrongo and Whatihua. Although Tūrongo was born of the elder sister Pūnui-a-te-kore, Whatihua was born slightly before him. These circumstances gave rise to an intense rivalry between the half brothers over which of them held elder brother rights (tuakana) over the other.

Consistent acts of rivalry from Whatihua against his brother Tūrongo are well recorded in Tainui tradition. Whatihua schemed to steal the heart of Ruaputahanga, the betrothed wife of Tūrongo, by outwitting his brother in a number of incidents in preparing a home.



TŪRONGO & MĀHINAARANGI

DIRECTLY after the incident with Ruaputahanga, Tūrongo set out to the East Coast, where he had heard lived a celebrated maiden named Māhinaarangi. She and her people lived in the Kahotea district, near the present-day site of Te Aute College. When Tūrongo arrived there, a meeting house was being built. He joined the fowlers catching birds in the mountains to feed those working on the building. So adept was he at this work, that the father of Māhinaarangi, Te Angiangi, advised his daughter to take Tūrongo as her husband because he was such a good provider.

Māhinaarangi set out to meet Tūrongo each evening as he returned from his daily labours. She pursued her suitor by way-laying him; careful to conceal her identity from Tūrongo he knew her only by her fragrance, which came from the aromatic perfumed raukawa oil that Māhinaarangi anointed herself with before the encounters. In due course, their budding relationship became public knowledge and was blessed by Te Angiangi and the people. Soon afterwards, Māhinaarangi became pregnant. Tūrongo wished his child to be born on his own land, so he returned to Kāwhia to prepare a house for Māhinaarangi and their new child.

His father, Tāwhao, called his sons together and divided the land between them. The boundary between them is essentially the northern boundary of the King Country today. Tūrongo had the land to the south and Whatihua the land to the north. In accordance with his decision to separate his children, Tāwhao sent Tūrongo inland to build himself

a place. Tūrongo went inland and on a hill named Rangiatea on the south bank of the Manga-ō-rongo Stream he settled down to build a home.

Late in her term, Māhinaarangi travelled with a large party through Te Wairoa, Waikaremoana, Rotorua and Tauranga. She was entertained by the local people in each of those places. One account states that Māhinaarangi travelled from Rotorua through Te Kaokaoroa-o-Pātetere until she reached Okoroire, near Tīrau, where she felt the birth pains coming on. There, near a hot spring, she gave birth to a son. Remembering the aromatic perfume she had worn during her first meetings with Tūrongo, she named her child Raukawa. She then bathed in the hot spring, which became known as Te Wai Takahanga a Māhinaarangi, or the Bath of Māhinaarangi.

Another account states that Māhinaarangi visited Tauranga after Rotorua and crossed the Kaimai giving birth to Raukawa close in to the western foothills. There Māhinaarangi breast-fed Raukawa, the act being commemorated in the name of Ūkaipō Marae, situated at the beginning of the Arapohatu.

Another variation of this story; heavily laden Māhinaarangi sought a passage along the east side of the Lower Kaimai ranges following a river until the direction of the water changed course and flowed west. This was an indication to the group that they had arrived at the land of Tūrongo in which they gave the name 'Whenua-a-kura' and here Māhinaarangi borne Raukawa.



RAUKAWA SETTLEMENT TRUST

26 - 32 Campbell Street, Private Bag 8, Tokoroa 3444

www.raukawa.org.nz

In putting together this report we would like to thank and
acknowledge the contribution of:

Mighty River Power

Waikato River Trails Trust