

2019 – 2020

Annual Report



RAUKAWA



Te Kāwai o Raukawa

Hoturoa



Hotuope



Hotumatapū



Mōtai Tangata Rau



Uetapu



Rakamaomao



Kākati



Tāwhao



Tūrongo = Māhinaarangi



Raukawa



Our People, Our Place

Tītīraupenga is our featured Raukawa landscape in this year's report; with its uniquely distinctive peak, our ancestral maunga dominates the Pouākani area.

Raukawa tradition acknowledges that the original people of the land were Ngāti Kahupungapunga and Ngāti Hotu. These early tribes lived in the area until the time of Whāita and Wairangi, both being mokopuna of Raukawa. Whāita and Wairangi seized control of the area after the murder of Koroukore, the sister of Whāita. It was at Pohaturoa where Ngāti Kahupungapunga were finally defeated and these southern lands have been incorporated into our takiwā since the 16th century.

Tītīraupenga was a famed bird mountain with large stocks of kererū, kākā and other native birds. Today, one can still see the rare blue wattle kōkako, which is featured in the design of this year's report.

During the early nineteenth century, the renowned Raukawa leader Te Momo of Ngāti Te Kōhera conducted bird-snaring rituals at Tītīraupenga and according to tradition a whare wānanga was also established at Tītīraupenga. In a pātere composed by Ngāwaero, she tells the story of the rich and abundant birdlife of Tītīraupenga and refers to Te Momo erecting the pou known as Papa o Te Raro, a talisman he used to attract the birdlife.

There were many Raukawa kāinga at Tītīraupenga including Te Kākāho and Arataki, and kōkōwai caves above Waione.

Ngāti Hā, a hapū of Raukawa populated the area around Tītīraupenga together with other Raukawa hapū, namely Ngāti Moekino, Ngāti Whāita and Ngāti Wairangi-Parewhete.

To the side of Tītīraupenga was the large Raukawa settlement of Kaiwhā. In 1869, Te Kooti was hosted here as he made his way to see Kīngi Tāwhiao. It was at Kaiwhā that Te Kooti met with and befriended the Raukawa rangatira, Hakaraia. Because of this meeting, Hakaraia invited Te Kooti to reside at Tāpapa in Te Kaokaoroa o Pātetere. In

fact, this year the whānau of Tāpapa Marae plan to open their new wharenuī called Manawanui, which came from the ōhāki of Te Kooti as he left Tāpapa for the last time in 1869.

“Kia manawanui, kia kore koe e ngaro – Be of big heart, to ensure you will never be lost”.

For many Raukawa hapū today, Tītīraupenga is recognised as their ancestral mountain. 15kms east of the maunga is the Raukawa marae of Ōngaroto, the home of Ngāti Whāita and 20kms south of Tītīraupenga is Mōkai Marae who whakapapa both to Raukawa and Ngāti Tūwharetoa. The lands of Te Pae o Raukawa are rich with native birdlife and the many stories and histories of our people.



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He Pūrongo



Kaunihera Kaumātua Chairperson's Report

HE HŌNORE, HE KORŌRIA KI TE ATUA
HE MAUNGĀRONGO KI TE WHENUA
HE WHAKAARO PAI KI NGĀ TĀNGATA KATOA
KIA TAU IHO AI TE MANAAKITANGA O TE RUNGA RAWA KI
RUNGA KI A KĪNGI TŪHEITIA ME TE WHARE O TE KĀHUI
ARIKI NUI TONU. RIRE, RIRE, HAU! PAIMĀRIRE!
I TE AO PŌRAHURAHU, I TE AO KAHURI NEI, AUE TAUKIRI E!
KIA MAUMAHARA TONU KI A RĀTOU KATOA KI TE HUNGA
KUA NGARO I TE TIROHANGA KANOHI
MAI TE WAIRERE KI TE KAOKAOROA O PĀTETERE, TE PAE O
RAUKAWA KI WHAREPŪHUNGA
RĀTOU NGĀ WHETŪ RANGATIRA O RAUKAWA
I MĀTAKITAKI ATU KI A RAUA NGĀ MANU KĀEWAewa I
KŌPIKOPIKO O TE POUKAINGA.
HAERE KŌRUA E TE HIKO, E TOPA KI TE UMA A PŌHATUROA,
KI TE TOI O NGĀ RANGI, KI TE TIHI O MAHARA AUE!
MOE MAI, MOE MAI, MOE MAI I TE MOENGAROA O TE
TANGATA.
HEOI ANŌ, KO RĀTOU KI A RĀTOU, KO TĀTOU TE HUNGA ORA
KI A TĀTOU.
TĒNĀ KOUTOU, TĒNĀ RĀ TĀTOU KATOA.



**“WE CAN ALL BE EXTREMELY PROUD OF
 THE MAHI THAT OUR TRUSTEES AND
 KAIMAHI HAVE COMPLETED THIS YEAR... ”**

As kaumātua of Raukawa, we never thought that we would live through a pandemic, and in some cases, another pandemic. Covid-19 took the whole world by storm and tested our kaha to the core. While our kaumātua and uri hold on to our tikanga and kawa as our taonga tuku iho, this mate urutā forced us to temporarily adjust our customs to ensure the health and safety of our people. I am grateful and proud of how our kaumātua right across our takiwā took these steps to not only look after their whānau, hapū and iwi, but looked after their own health to ensure they are here to provide guidance.

Thankfully, Aotearoa avoided the potential devastating health impacts of the virus itself; however, it is well known that the economic and other health impacts, such as mental health, will be hugely detrimental to Aotearoa, and Māori in particular, for a long time to come. Added to all of this, of course, is the economic effects both globally and nation-wide. Our people, once again, will be the most highly affected ones in terms of unemployment rates and possibly poverty. Therefore, our organisation, which represents the aspirations and needs of our people, is even more important now than ever before.

The Kaunihera Kaumātua have continued to lead and provide support to our trustees and kaimahi on many fronts. The desire of external agencies to engage with Raukawa in a real and meaningful way continues to grow. As expected, this has allowed us to increase our level of influence and deepen our footprint within the wider community across our takiwā.

Throughout the year, kaumātua continued to provide tikanga, kawa and mātauranga Māori guidance to trustees and kaimahi for important kaupapa such as; pōwhiri, tangihanga, various Waitangi Tribunal Claims including Wai 85 Claim (Wairarapa Moana Incorporation seeking resumption of Pouākani lands), various environmental cases and the annual Raukawa Ministerial Forum.

Our relationships with other iwi continue to be important, and the Kaunihera Kaumātua supports the Raukawa Settlement Trust’s engagements with other iwi such as Te Kotahitanga o Ngāti Tūwharetoa, Waikato-Tainui, Ngāti Kahungunu ki Wairarapa Tāmaki Nui-ā-Rua, Pouākani Trust and Maniapoto Māori Trust Board.

We can all be extremely proud of the mahi that our trustees and kaimahi have completed this year, but especially the mahi and tautoko provided to our people and wider community during the Covid-19 lockdown. I felt blessed when the organisation called to check up on me, came to our papakāinga to provide flu vaccinations and delivered a variety of care and kai packs.

While we mourn for those who have passed on over the last 12 months, we also acknowledge those who remain to keep the home fires burning. We must never stop working hard to ensure our taonga tuku iho is protected and passed on, not only to our mokopuna but also to other kaumātua and pakeke. Gone are the days where the eldest must do the whaikōrero or karanga, we need to ensure as many of our iwi learn our tikanga and kawa to ensure it lives on forever.

Heoi anō, kia tau iho rā te rangimarie, te whakapono me te aroha. Ko te tūmanako e noho haumaruru ana ki a koutou katoa. Tēnā koutou, tēnā anō rā tātou katoa.



Nā John-Thomas (Hori) Deane
 Kaunihera Kaumātua Chairperson





2019-20 Annual Report

Raukawa Settlement Trust



He Pūrongo



Raukawa Settlement Trust Chairperson's Report

HE HŌNORE KI TŌ TĀTOU ATUA,
HE MAUNGĀRONGO KI RUNGA I TE MATA O TE WHENUA
HE WHAKAARO PAI KI NGĀ TĀNGATA KATOA
E MŌTEATEA ANA TE NGAKAU KI Ō TĀTOU TINI MATE
KUA HOKI ATU RĀ KI TE KĀPUNIPUNITANGA O HINENUITEPŌ
MOE MAI, MOE MAI RA.
KEI NGA KAIĀRAHI O Ō TĀTOU MARAE MAHA, KEI NGĀ
KAIPUPURU MAURI, KEI NGĀ REO.
NEI RĀ AU KA MIHI

Few of us had heard of the Covid-19 virus when we reached the halfway point of the financial year covered by this report. Yet from February 2020, and especially in March when Aotearoa took the unprecedented step of going into lockdown, the name of this deadly and devastating virus became and has remained engrained in the minds of us all.

The virus has cut a swathe of devastation in terms of life, health and the economy across Aotearoa and the globe. I will not try to capture the staggering numbers impacted by this pandemic, because they will have increased significantly by the time you are reading this report, however what we do know is, that how we experience our world has forever changed.

One of our families, the Te Hiko whānau, experienced this devastation very personally with the loss of loved ones Alan and Nigel Te Hiko, in September 2020. While these tragic losses have fallen outside the reporting period for our annual report, the significance and loss these taonga have left for their whānau and our iwi, have meant it is incumbent upon me to acknowledge them and especially Nigel in my report.

Nigel was a Raukawa historian whose love for knowledge and passion for accumulating and increasing his and his tribe's shared history and knowledge has left a wealth of words and writings, which will feed the minds and hearts of those many who are to come. He was an advocate for his people, a te reo Māori advocate, settlement negotiator, orator, and bringer together across the communities we share, especially in Tokoroa. Nigel was a deep well of knowledge for all who sought it out, a dependable rock to so many and a man who continues to be deeply missed.

**“ E TE RANGATIRA
 MOE MAI
 KĀORE MĀTOU E
 WAREWARE I ĀU
 MAHI NUI MŌ TE IWI
 HAERE, HAERE,
 HAERE ATU RĀ ”**

In the post settlement phase of our iwi development, we as an iwi have taken careful and considered steps in building first a strong foundation for our iwi social, cultural and commercial development, ensuring separation of the economic, and social entities, to allow them to focus directly on their key mahi, and in understanding where we should have a direct presence in supporting our people and communities, and where we should work with partners and others to provide support and services.

I am immensely proud of the incredible progress, growth and achievement we have made in the now more than 10 years since we started this phase of our iwi development.

Our commercial company, Raukawa Iwi Development Ltd (RIDL) has shown us only growth and the strengthening of our financial base, guided by the wisdom and experience of our independent Chairperson, John Spencer, and supported by our commercial managers Alex Mckinnon and Andrew Harrison. It has and remains deliberate that we sought out the very best people and minds that we could attract in the financial and commercial sector to guide our company. As a result, we have continued to achieve impressive results, a situation, reflected again in this year's results, where despite the economic carnage being endured around Aotearoa and the world, we have reported another year of solid growth.

The same care and consideration have been engaged in continuing to build and grow our social and cultural support for our iwi. We have set about developing an appropriate head office for our main operations, and in expanding further our health and social services to better assist where required and strengthen the services we provide directly to our people and those in the communities we share.

Already Te Whare o Raukawa is nearing full capacity as our services have expanded, and as some of our partners have sought out offices of their own alongside us. Many of the services including the new expansions which have occurred this year are covered off in this year's report.

I want to acknowledge our Tumu Whakarae, Maria Te Kanawa, and our passionate team of kaimahi for the essential work they do for our people and for the many across the communities we share.

The key to our success is the important part the various entities play in ensuring the continued success of the whole. Steering the waka and identifying and navigating



challenges and opportunities before us is the role of our governors, who are elected and appointed by our 16 Raukawa marae.

As the complexity and diversity of the range and size of our offerings and services grow, so too does the skills and experience required to guide the waka so that it achieves the best pathway, and its potential. I am confident our people will continue to appreciate the range of skills and experience increasingly required at our leadership/governance table, and will ensure we have a range of skills and talent that ensures we are able to provide the best leadership from across our iwi to ensure we are achieving the very best from our many and varied operations.

I want to take the time to acknowledge former Deputy Chairperson, Kataraina Hodge, who ended her term as a trustee representing Whakamārama Marae in December last year. Kataraina, who has since gone on to be appointed Deputy Chairperson of the Waikato Regional Council, brought an incredible range of skills and relationships to our board, and was an immense worker and support. Kataraina filled in as interim Chief Executive capacity in her term as a trustee, and her roles including Chairperson of the Raukawa Charitable Trust (RCT). Kataraina was a very safe pair of hands, who I often would lean on for support. I know she remains a supporter, now from the side for our iwi, however, I want to acknowledge the immense service she has provided and in her own way continues to provide.

I want to also thank and acknowledge long-time trustee Waimātao Smith who also concluded her time as a trustee in December. Wai was a consistent advocate for Tangata Marae and could always be counted on for calm considered engagement at our hui. I thank Wai and Kataraina,

for the incredible service and support you have both provided to our iwi.

This year, we therefore welcomed Marion Hohepa from Whakamārama Marae, and Te Ao o te Rangi Apaapa for Tangata Marae, as trustees.

I also want to acknowledge Paraone Gloyne from Ōwairaka (Rawhitiroa) Marae who was elected Deputy Chairperson by trustees at our February hui. Paraone is a recognised expert in reo and kapa haka, and it is pleasing to have his support as Deputy Chairperson to assist me and our iwi in the range of mahi we are engaged in.

Despite the devastation of Covid-19 and the incredible disruption it has inflicted on Aotearoa and the world, we have continued with much of our business and services, often working from home at different times through the year.

The Raukawa Settlement Trust (RST) Group achieved revenue of \$11.8m, with costs and distributions of \$8.5m, resulting in a surplus for the year of \$5.9m before tax. The asset base of our iwi continues to grow from \$174m to \$183m, capping off another year of economic growth for our iwi.

RCT revenue increased from \$6.3m to \$7.2m, with costs increasing from \$6.1m to \$7.1m, resulting in a surplus of \$53k. It is pleasing to see distributions to uri at \$543k, even with the complications that Covid-19 caused with applications this year.

I want to acknowledge the continued and consistent strong performance of our commercial company RIDL, led by John

Spencer. Even in a market ravaged by Covid-19, RIDL has continued to achieve great results, and has again been recognised for its exceptional performance amongst other iwi commercial entities.

RIDL's total comprehensive income (before tax and donations) is \$10.3m, down from \$12.6m last year, with a total return (before tax and donations) on opening equity of 7%, and total distribution for uri of \$3.3m.

RIDL has looked to carefully grow its investment portfolios which included; expansion of our commercial property holdings in conjunction with five other iwi partners to form the Hāpai property partnership, new private equity style exposures, including via Te Pūia Tāpapa, and ongoing optimisation of our direct property holdings.

I want to acknowledge Maria and our Executive Leadership Team, supported by our expert advisors and kaimahi, for the incredible speed and passion in which we all moved to identify how we were best placed to support our people and those in need through the lockdown and economic disruption this caused. We worked to identify those who were most impacted, and who we were best to partner with to work collaboratively to help our people and communities. I want to acknowledge the incredible solidarity and kotahitanga shown by our Tainui waka iwi, especially Waikato-Tainui, Ngāti Maniapoto and Pare Hauraki.

The continued growth and success of our operations dominate in coverage in the pages ahead. I hope you can take the time to read the various reports and the great work being done across our iwi.

I also want to acknowledge the many who joined us in celebrating Te Kakara o Raukawa 10 Year Celebration during and following last year's AGM.

This event was unashamedly all about Raukawa, our iwi, our people, the settlement, our development and the mahi of our Charitable Trust, and it was great to see so many of our people, and others from across the community come together and take in this wonderful event.

We as an iwi have set a strong considered foundation and added to the immense legacy that we must nurture, protect and grow for the next generation, and those yet to come. We are growing the capability and skills across our kaimahi to ensure we have successive planning for the years ahead also. We have an incredibly bright path before us, for this and future generations. I hope all our whānau continue to assess how you all can play a part in ensuring the incredible depth of skills, knowledge and experience is being utilised from within our iwi, to ensure our very best are coming through as our kaimahi, our managers and as our trustees, and ensuring our iwi and people are able to achieve their potential.

**“ NŌ REIRA KEI AKU NUI, KEI AKU RAHI,
 MĀ TE ATUA TĀTOU E MANAAKĪ E TIAKI.
 TĒNĀ KOUTOU, TĒNĀ KOUTOU, TĒNĀ
 KOUTOU KATOA ”**



Nā Vanessa Eparaima
 Raukawa Settlement Trust Chairperson

1 JULY 2019 - 30 JUNE 2020

Year in Review



Softball player, Dayton Norris-Hill from Parawera Marae.

Raukawa Sports Grants Open - 1 July 2019

The financial year kicked off in July with the launch of our new Raukawa Sports Grant. The new grant contributes towards costs incurred while competing as an amateur sports person at a local, regional or national representative

level. The grant is open to athletes, coaches, managers and officials (umpire, referee or judge). In the following pages, be sure to read our sports grant feature story about Dayton Norris-Hill from Parawera Marae.



Prime Minister Jacinda Ardern and senior ministers seated opposite our Raukawa delegation.

Raukawa Ministerial Forum - 2 July 2019

The 2019 Raukawa Ministerial Forum was held in Tāmaki Makaurau, the forum allows for high-level discussions with the Crown and senior officials on a wide range of kaupapa important to Raukawa. Some of the key matters discussed at this year's forum included the Waitangi Tribunal Wai 85 claim, Oranga Tamariki, Whānau Ora and discussions on a Justice and Corrections partnership.



Our energetic interns take a quick selfie while undertaking guided research at the Panchakua Pa site.

Raukawa Internships - 15 July 2019

Raukawa launched an internship programme that saw the commencement of seven interns. Created in partnership with Te Ngira Whānau Ora Collective, the opportunity provided a unique experience for our interns to get paid work experience across several Raukawa business groups over a three-month period.



Pristine waters of Lake Taupo.

Kaumātua Respond to Waste Water Spill -
23 July 2019

Three accidental sewage discharges flowed into Lake Taupō causing considerable concern amongst iwi and wider communities. For Raukawa, the priority was to ensure all was done to protect the Waikato River and its source from

being polluted and the discharge being isolated and cleaned up as soon as possible. A small group of Raukawa kaumātua, accompanied by kaimahi, completed a pure (purification ceremony) over several parts the Waikato River to help restore and revitalise the mauri of the awa.



Tokoroa High School, Puna Vai Ora perform at Te Whare o Raukawa.

Te ‘Epetoma o Te Reo Māori Kūki ‘Āirani
- Aug 2019

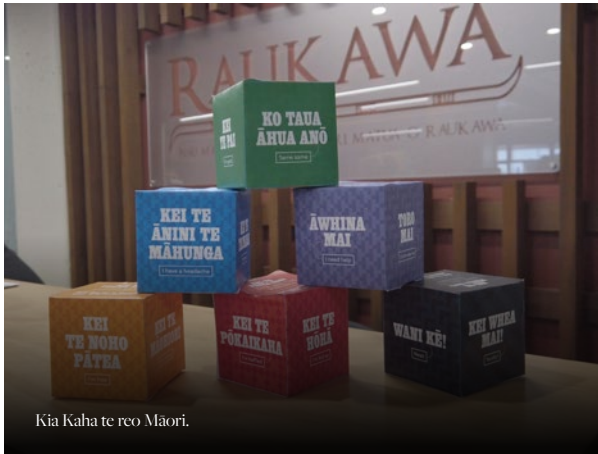
Te Whare o Raukawa took on a distinct Cook Islands feel as Raukawa and the wider community celebrated Cook Islands Language Week 2019. The week was packed with activities, such as a themed escape room, morning karakia, hīmene, team challenges and a shared kai to conclude the week. We were also blessed with a koni raoni (dance around) by Puna Vai Ora from Tokoroa High School.



Our kaumātua at the Rauawaawa Kaumātua Olympics.

Kaumātua Olympics - Sep 2019

September saw our Koroua and Kuia Service travel to Kirikiriroa to take part in the Rauawaawa Kaumātua Olympics and then again to Rotorua for the Te Arawa Kaumātua Olympics. The teams were very competitive throughout the day and gave their best despite the strong competition. New friendships were made and our kaumātua really enjoyed themselves.



Kia Kaha te reo Māori.

Te Wiki o Te Reo Māori - Sep 2019

I aro pū te Poari Manaaki o Raukawa me ōna tāngata katoa ki te whakakaha i te kōrerotanga o te reo Māori i tōna anō wiki whakanui i tēnei tau 2019 hei kaupapa matua mā ngā kaimahi. Nā te whakamahinga o ngā kēmu me ngā tūmomo ngohe i ia rā i tino rongō i te pai o te reo me te whakapiringa tāngata ki te kaupapa.



Te Hiko Whanau pose for a family photo at our tawhito portraits stall.

Te Kakara o Te Hinu Raukawa 10 Year Celebrations - 7 Dec 2019

Raukawa uri gathered in December 2019 to celebrate Te Kakara o Raukawa 10 Year Celebrations to mark a decade of progress and growth since the establishment of the Raukawa Settlement Trust. The festival saw over 1000 attendees who were entertained by a host of performances and a wide range of kai, crafts and activity stalls.



Te Wharekura o Te Kaokaoaroa o Pātetere perform on stage at the Festival of Cultures.

Te Tiriti o Waitangi and Festival of Cultures - 8 Feb 2020

This year marked the 180th anniversary of the signing of Te Tiriti o Waitangi. To commemorate the anniversary Raukawa, along with its community partners, hosted a series of events during the week of Waitangi Day. The weeklong commemorations ended with the South Waikato Festival of Cultures in Tokoroa, which featured ten stage performances this year along with a range of kai and craft stalls that reflect the cultural diversity of our community.



Kaimahi and whānau reach the finish line.

Great Lake Relay - 15 Feb 2020

Raukawa kaimahi and whānau once again went the extra mile in their sixth year participating in the Taupō Length of the Lake Relay. The Breast Cancer charity event saw two Raukawa teams' complete eight legs covering 67kms from Pūkawa to Taupō Township.



Our kaimahi on the Waikato River aboard Te Timatatanga.

Staff Day Out - 14 Feb 2020

This year's annual summer staff day out was at Sanctuary Mountain Maungatautari where our 60 plus kaimahi got the opportunity to see the progress being made on re-establishing the

old-growth forest on our maunga, and the return and flourishing of native manu. The day focused on team building and ended with time on the Waikato River aboard the waka Te Timatatanga.



Maracatai Dam and Power Station, Waikato River.



Te Whare o Raukawa, Tokoroa.

Wairarapa ki Tararua District Inquiry

- Wai 85/Wai 0863

Raukawa continue to work through the many issues resulting from the Waitangi Tribunal Wai 85 and Wai 0863 claims. Our participation in this process continues to ensure that our Raukawa perspective on the impact of Pouākani land being provided to Ngāti Kahungunu is being heard and acknowledged by the Tribunal and other parties. Raukawa are now considering filing for a judicial review of the Tribunal's 2019 decision; however, Covid-19 has halted progress. Raukawa will continue to address these matters in the 2020-21 financial year.

Office and Service Expansion

This year Raukawa expanded in a number of ways. We re-located our Te Awamutu branch office to a much larger space at 53 Mutu Street, allowing our team the room to grow and expand overtime. At Te Whare o Raukawa in Tokoroa, we refurbished one of our ground floor vacancies into a new board room for trustees, and refurbished another vacancy to accommodate a new intensive intervention service called Te Kei o te Waka.



Raukawa drive-thru flu vaccinations in Putaruru during lockdown.

Raukawa Covid-19 Response

– *March-May 2020*

Throughout the level 4 and level 3 Covid-19 lockdown, Raukawa kaimahi were out in our takiwā actively supporting clients, whānau and the wider community. Some of the initiatives that we deployed were the mobile iwi flu vaccinations, mobile iwi assessment centres, hygiene and care packs, telephone counselling support, Raukawa call centre and more.



2020 Raukawa Grants

OVERVIEW

GRANT TYPE	2019-20 BUDGET (\$)	2019-20 DISTRIBUTED (\$)	PROPOSED 2020-21 ALLOCATION (\$)
Marae	530,351	343,439 ¹	550,000
Education	105,000	68,000	105,000
Kuia Koroua Wellbeing	105,000	105,054	115,000
Discretionary	25,000	25,000	25,000
Sports	10,000	2,162	0 ²
TOTAL	775,351	543,658	795,000

MARAE GRANTS

MARAE	PAID ³
Aotearoa	0
Mangakaretu	\$47,917.51 ⁴
Mōkai (Pakaketaiari)	\$46,332.70
Ngātira	\$33,557.81
Ongaroto	\$22,564.50
Ōwairaka (Rawhitiroa)	0
Paparaamu	\$23,661.43
Parawera	0
Pikitū	\$50,430.67
Rengarenga	0
Ruapeka	0
Tangata	\$42,544.06
Tāpapa	\$31,219.15
Ūkaipō	0
Whakaaratamaiti	\$30,925.80
Whakamārama	\$26,523.90
TOTAL	\$343,438.44

¹ At the time of print, six marae are yet to complete reporting requirements before allocation of funds.

² Due to the slow uptake of the sports grants, there is enough in the current carry over provision hence there was no need for a provision for 2020-21, but will be reviewed for 2021-22.

³ At the time of print, six marae are yet to complete reporting requirements before allocation of funds.

⁴ Mangakaretu Marae received two years of funding in the distribution round.

EDUCATION GRANTS

LEVEL OF STUDY	PAID
Bachelor Degree	\$52,500 (62 Applicants)
Postgraduate	\$6,750 (4 Applicants)
Masters	\$6,000 (4 Applicants)
Doctorate	\$2,000 (1 Applicant)
Diploma	0
Certificate	\$750 (1 Applicant)
Short Course	0
TOTAL	\$68,000 (71 Applicants)

KUIA AND KOROU WELLBEING GRANTS

TYPE OF RELIEF	NO. APPLICANTS
Dental	29
Eye Treatment	33
Firewood	33
General Practitioner	26
Hearing Treatment	7
Heating	18
Mobility Equipment	3
Pharmacy Prescriptions	18
Podiatry	3
Ambulance	5
X-ray	1
Physio	4
Chiropractor	0
Other	1
TOTAL	181

SPORTS GRANTS

REPRESENTATIVE LEVEL	PAID
Local	0
Regional	\$1,662.50 (5 Applicants)
National	\$1,000.00 (2 Applicants)
TOTAL	\$2,162.50 (7 Applicants)

PARTICIPANT TYPE	PAID
Athlete	\$1,662.50 (6 Applicants)
Coach	0
Manager	0
Official <i>(Umpire, Referee, Judge)</i>	\$500.00 (1 Applicant)
TOTAL	\$2,162.50 (7 Applicants)





Bachelor of Nursing student, Nikki Carter at Wintec, Hamilton City campus.

Education Grants

Education Grant recipient Nikki Carter, from Paparaamu and Ruapeka Marae, has lived in Hamilton her whole life and is currently studying towards a Bachelor of Nursing at Waikato Institute of Technology, Hamilton. Nursing resonated with Nikki as it offers the opportunity to travel, to help people, and long-term career stability, while also allowing her to follow in the footsteps of her grandmother who was also a nurse. The science and investigative aspects of nursing also appealed to Nikki, as did the interpersonal nature of nursing.

Nikki says the process of studying has not been easy; the heavy focus on reading, lectures and theory in the first year was not well suited to her particular learning style. However, on reflection Nikki says, “the first year makes a lot more sense once you are put into a placement in the real world”. She is thankful for the support her father, partner and children provide her, saying

she owes her past, current and future academic success to them.

Nikki hopes to work either as a paediatric nurse in hospitals or as a nurse in high schools. Nikki says she is grateful for the education grant and has used the pūtea to pay part of her fees for the year, which has helped to ease some of the future financial burden that comes with student debt.

Each year Raukawa commits to supporting our people in their pursuit of mātauranga and has made over \$100,000 of funding available for education grants this financial year. We were able to support 71 iwi members who undertook a wide range of study, from short courses through to PhD level study.



Kuia Sandra Thompson from Ngātira Marae.

Kuia Koroua Wellbeing Grants

It was a health scare during Covid-19 lockdown that prompted Sandra Thompson to seek help from Raukawa.

The Hamilton-based kuia, from Ngātira Marae, was eligible for the Kuia and Koroua Wellbeing Grants, where iwi members 60 years and over can apply for up to \$1000 in wellbeing and healthcare related support.

Sandra had been unwell and doctors were trying to find out what was wrong. After many tests, she was told it could potentially be serious, but more tests are still being conducted. She said the grant was much appreciated, knowing she didn't have to worry about her medical and pharmacy bills during what was an anxious and stressful time.

"I am very grateful for the support this year, my medical bills have increased more frequently than I had expected over the years due to my health, so every little bit helps."

Sandra is on the Ngātira Marae committee and a trustee. She has been a recipient of the Kuia and Koroua Grants in previous years for dental care and heating needs.

She knows many can be hesitant to apply and actively encourages other kuia and koroua to utilise the grant. Don't be whakamā, she says.

"I take the grant forms to our meetings, to events, to hui, anything that we have at our marae," Sandra said. "Any opportunity to help, I help them fill the forms out and send them back to Raukawa."

The grant supports eligible iwi members to alleviate the costs with eye, dental, hearing and podiatry treatments, GP visits, pharmacy prescriptions, and mobility equipment. Grants also extend to heating needs and ambulance fees.



Softball player, Dayton Norris-Hill from Parawera Marae.

Sports Grants

Dayton Norris-Hill loves softball. While most rangatahi are out shooting hoops or passing a rugby ball, Dayton is out on the field throwing and catching with his ball and glove.

The 17 year old was introduced to the sport as a junior at Fairfield College, Hamilton, before going on to represent his region with the Waikato U18 Boys team. His usual position is first baseman and when there is no catcher or pitcher, Dayton has the talent and flexibility to fill those positions too.

Dayton said the grant came at the perfect time, as he competed in the Waikato Softball Association U18 Boys Representative, held in Palmerston North in January 2020.

The Raukawa Sports Grant helped towards Dayton's travel costs, food and accommodation while competing at the tournament.

Dayton says, "The other teams were too good, but it was a great experience for me and I enjoyed it."

He wants to thank his nana, Shirley Keremeta, for helping him apply for the sports grant, and says that the grant provided an opportunity to reconnect back to Parawera Marae and his great grandfather, Peter Keremeta, who he never had the chance to meet.

The Sports Grant is open to athletes, coaches, managers and officials, such as umpires, referees and judges. It is available as a contribution towards costs incurred as an amateur sportsperson at a local, regional or national representative level.



New marae facilities being built at Tāpapa.

Marae Grants

Marae are key to our identity as Raukawa, and it is our privilege to provide over \$500,000 annually to support our marae communities. This funding helps our haukāinga to carry out the mahi needed to maintain ahikā at the marae and across the rohe.

Funding, over several years, has allowed the community at Tāpapa to break ground on stage one of their marae complex rebuild. Stage one consists of a new wharenuī named Manawanui, the wharenuī name came during the time of the peace prophets and was reiterated from the ōhāki of Te Kooti as he left Tāpapa for the last time in 1869.

“Kia manawanui, kia kore koe e ngaro – Be of big heart, to ensure you will never be lost”.

This is a project that has been underway for over 30 years, with significant consultation with the marae community in recent years to help ensure that the new complex meets the needs of the community both now and into the future.

Construction started following a karakia that was held on site on 4 May 2020 during Covid-19 alert level 3 with the first sod being turned by Aunty Flossie. This marked the beginning of a long awaited moemoeā for the whānau of Tāpapa. Jonathan Tai, following his karakia said, “I’m overwhelmed, it’s such a great day for all of us I know, and from the bottom of my heart for my sister Bubby and for all the rest of our whānau who have gone before us, I would like to honour this day for them ...kia mau ki ngā mahi pai.” Significant progress has been made on the new complex with painting, carpeting and final earthworks to tidy up the site before it is opened.

The new whare incorporates designs that connect past, present and future generations, and also acknowledges the special importance of the Waiohotu and Waimakariri Streams. The whānau say that they plan to open in late 2020.



2019-20 Annual Report

Raukawa Charitable Trust



He Pūrongo



Raukawa Charitable Trust Tumu Whakarae Report

KIA WĀHIA AKE AKU MIHI KI TE WHAKAARO NUI TONU KI TE ATUA. KO IA RĀ TE TĪMATANGA ME TE WHAKAMUTUNGA O NGĀ MEA KATOA.

KIA MIHIA HOKI A KĪNGI TŪHEITIA, E NOHO ANA I TE AHUREWA TAPU O NGĀ MĀTUA TŪPUNA. PAIMĀRIRE.

E KUI MĀ, E KORO MĀ, E RAU RANGATIRA MĀ, KEI TE IWI WHĀNUI TONU O RAUKAWA, KA NUI TE MIHI KI A KOUTOU KATOA.

NŌKU TE HŌNORE KI TE WHAKAATU I TĒNEI PŪRONGO A TE POARI MANAAKI O RAUKAWA ME ŌNA KAUPAPA HUHUA I TE TAU KUA PAHURE AKE.

Firstly, I would like to acknowledge the passing of Nigel Huirama Te Hiko, a cherished rangatira, kaimahi, historian, advocate and friend.

Nigel's passion and commitment throughout his many years of service is a lasting legacy for our iwi. We remain ever grateful to Nigel for his many words and writings, which will continue to guide the hearts and minds of many generations to come. Moe mai rā e te rangatira.

The end of the financial year saw our organisation facing an unprecedented challenge in the form of Covid-19. With just 48 hours' notice, we had to support all of our kaimahi to work from home, while also preparing to offer the broad range of support that our iwi members, clients and wider community required.

“THE WAY THAT OUR KAIMAHI STEPPED UP IN RESPONSE TO THE CHALLENGE IS A REFLECTION OF THE DEDICATION THEY ALL BRING TO THEIR MAHI.”

We were able to achieve what we did during this time thanks to the leadership of our Raukawa Settlement Trust (RST) Chairperson, Vanessa Eparaima, as well as our wider governance group, advisors and kaimahi. The quick response to the pandemic was also strengthened by the advice and support of our kaumātua as we worked towards adjusting our tikanga to reflect changing health guidelines and the wellbeing of our people.

I want to acknowledge the work of our kaimahi throughout the year, in particular during the pandemic. The way that our kaimahi stepped up in response to the challenge is a reflection of the dedication they all bring to their mahi. Everyone had to adjust to a new way of working, a new way of delivering business as usual mahi, while also undertaking the many new types of mahi that were required to support our community. I wish to also acknowledge Mercury NZ Ltd (Mercury), Trust Waikato, Te Puni Kōkiri, the Whānau Ora Commissioning Agency and Waikato District Health Board (Waikato DHB), who all quickly offered support for our Covid-19 response projects to support the community.

The impact of the pandemic meant that we were not able to hold a number of our annual events, including Te Kura Reo o Raukawa and Te Whare Kōrero o Raukawa, as well as a number of specialised events such as restoration wānanga and employment seminars. While it was disappointing to cancel these events, the health and wellbeing of our whānau always comes first.

This year has seen new faces join the executive leadership team, as well as saying farewell to some who have made significant contributions to our organisation.

We have welcomed three new group managers, Tui Kaa (Kakara Whakareij), Peter Cowley (Aka Tauwhiro) and Marian Ruri (Pūtake Taiao). Each new member brings a unique set of skills and experience to our organisation that will allow us to better serve our people and community.

In terms of farewells, I would like to acknowledge the huge contribution that Kataraina Hodge made over her ten years on the RST and Raukawa Charitable Trust (RCT) boards as the Whakamārama Marae representative. In particular, during her tenure as RCT Deputy Chairperson and RCT Acting Co-General Manager, she played an active role in shaping the organisation that we are today and many of the stakeholder relationships that we enjoy today.

We also saw the departure of Pūtake Taiao Group Manager Grant Kettle in December 2019. Grant had been with the RCT for nine years and made significant contributions to our organisation and our iwi with a strong focus on marae-based projects, national and regional policy change, and the protection of our rights and interests in relation to freshwater.

One of the major highlights of the financial year was the Te Kakara o Raukawa 10 Year Celebration held in Tokoroa in December 2019, which saw over 1000 people attend. It was a wonderful day where we got to celebrate



all that makes us unique as an iwi. Seeing all the performances, catching up with whānau we have not seen in a long time, and reminiscing about our journey over the last ten years meant a lot. It highlighted how far we have come from those early days, and how all that hard mahi was valuable for our future generations of tamariki and mokopuna, who were all running around at the event or up on the main stage performing waiata and haka. It was a proud moment for us all.

This year has not only been a year of change and growth for our organisation, but also a year of preparing for future growth. We made the very hard decision not to renew our Infant, Child and Adolescent Mental Health Service contract with the Waikato DHB, and instead have refocused our mental health services through new contracts. Our Tiwai Hauora team spent over eight months in discussions with Oranga Tamariki to design and deliver a new iwi led service called Te Kei o te Waka. The new intensive intervention service provides kaupapa Māori social work therapeutic intervention for tamariki and their whānau with the aim of reducing the number of tamariki in care with Oranga Tamariki. The new service is one of four being piloted in Aotearoa, with the Raukawa service being the first to be rolled out.

Lastly, I would like to mihi to the many efforts undertaken by Aka Tauwhiro, our corporate services team, who kept our organisation running smoothly throughout the lockdown. With very little notice, they were able to make the changes required to allow all of our kaimahi to work from home, keep the bills paid and the lights on. Without their mahi, our front line staff would not have been able to deliver the support and services that they did.

The pandemic has taught us some valuable lessons, some of which are touched on in the business group reports that follow. We will continue to develop and expand these, so we are better able to serve our people and community. While our organisation continues to grow, step by step, I look forward to continuing that momentum over the coming months and years.



Nā Maria Te Kanawa

Raukawa Charitable Trust Tumu Whakarae (GM)





Kōuru Whakahaere Raukawa Executive Office

ABOUT US

Kōuru Whakahaere provides leadership, overview and management of operational matters of the RCT, along with advocacy and executive strategic support to the RST and RCT board of trustees.

STRATEGIC OUTCOMES THAT WE FOCUS ON

Strategic Outcome 1

Raukawa uri are actively engaged in events and activities

Strategic Outcome 2

Raukawa te reo Māori and mātauranga is valued, accessible and utilised

Strategic Outcome 3

We are influential at a national, regional and local level

Strategic Outcome 4

We support whānau, hapū, marae and community wellbeing

Strategic Outcome 5

We are professional and effective with infrastructure that supports our delivery

Strategic Outcome 6

Raukawa sustains and improves the environment

OUR METRICS ⁶

	ASSIGNED	ACHIEVED	OUTSTANDING
KPIs	18	10	8
DELIVERABLES	18	8	10

HOW WE FOCUS OUR EFFORTS OVER THE YEAR ⁵



- Strategic Outcome 1 10%
- Strategic Outcome 2 15%
- Strategic Outcome 3 50%
- Strategic Outcome 4 5%
- Strategic Outcome 5 10%
- Strategic Outcome 6 10%

⁵Indicative estimate of how we apply our time, effort and resources to achieving this strategic outcome.

⁶Note that most of these KPI's and deliverables are cross-organisational objectives, which are led by a lead-business group in collaboration with other business groups. The Tumu Whakarae is ultimately responsible for the completion of these indicators but does not necessarily lead the project.

Covid-19 – Raukawa Iwi Response

This ngāngara called Covid-19 brought back memories of the tragedy of the 1918 influenza pandemic and its devastating impact on the world, specifically for Māori. There is no denying the facts around the massive loss of life for our whānau Māori and the long-term impacts it had also. Therefore, when this modern day virus hit, we all knew that we had to act decisively and quickly. Taking into account the Government's decisions and guidelines, we prepared ourselves for lockdown with our organisational priorities as follows:

- Gain approval from kaumātua to adjust our tikanga in relation to harirū, hongī, kihī and pōwhiri;
- Review our business continuity plan to ensure all of our critical infrastructure, functions and services could continue at all alert levels;
- Enable kaimahi to work remotely; and
- Understand the needs of our uri and wider communities during lockdown in order to address these needs.

As an organisation we took the time to carefully consider how the Civil Defence Emergency Management structure worked, how we work within this and how we reach out to our uri to establish their needs and the direct impacts of Covid-19. We developed strong working relationships with many agencies and organisations to ensure we worked collaboratively where we could.

Our health and social services kaimahi continued to provide the best support they could to clients by phone, FaceTime, Zoom and Microsoft Teams. All other teams were able to deploy into our Raukawa Covid-19 response teams and projects, which included:

- Raukawa call centre, including incoming and outgoing call teams;
- Development of dashboard reporting to call centre leadership;
- Raukawa Covid-19 online survey;
- Distribution team, who were responsible for distributing Whānau Ora hygiene packs, kai and resources;
- Triage team, who were responsible for reviewing all survey results and income calls for support and engaging with the most appropriate service;
- Tūmanako telephone helpline, who were responsible for providing counselling services for anyone requiring mental wellbeing support; and
- Facebook communications and #Raukawa campaign, many kaimahi contributed to creating #hikiwairua posts that focussed on positive uplifting posts for uri.

Covid-19 definitely interrupted our year of activities and mahi, and affected our ability to complete a number of our deliverables, as reflected throughout the annual report. As an organisation, we have shown that we are agile and can pivot and change direction if needed, quickly and effectively. We will look to ensure that this continues to be the case as the whole world awaits an approved vaccine.

Strategic Outcome 1

Raukawa iwi are actively engaged in events and activities

Strategic Events

Strategic events that assist in the delivery and achievement of RCT strategic outcomes are important. All business groups were responsible for proactively identifying and completing such events. Due to Covid-19, five of the eight events had to be cancelled or postponed. Events that the organisation identified during this financial year include:

1. 2019 RST Annual General Meeting (AGM) – *completed*;
2. 2019 Te Kakara o Raukawa 10 Year Celebration – *completed*;
3. 2020 Waitangi Commemorations – *completed*;
4. 2020 Raukawa Staff Awards, Ngā Tohu Kaimahi o Raukawa – *completed*;
5. 2020 Ō-Rākau Commemorations – *cancelled*;
6. 2020 South Waikato District Council (SWDC) and Raukawa Matariki celebrations – *cancelled*;
7. 2020 Raukawa Kaumātua Games – *cancelled*; and
8. 2020 Raukawa Open Day – *cancelled*.

Although we were very disappointed to not be able to deliver the majority of our identified strategic events, the AGM, Te Kakara o Raukawa 10 Year Celebration and Waitangi Commemorations were great events enabling stronger connection and engagement with uri and the wider communities.

2019 AGM

This year's AGM was held on the same day as our 10 year celebration. The AGM was well attended, with speeches and presentations given by:

- Kaunihera Kaumātua representative - Poihaere Barrett;
- RST Chairperson - Vanessa Eparaima;
- GHA Chartered Accountants and Management Consultants Partner - Mere George;
- Raukawa Iwi Development Ltd (RIDL) Chairperson - John Spencer;
- RIDL representative - Alex McKinnon; and
- RCT Tumu Whakarae - Maria Te Kanawa.

Once the AGM was complete, all attendees were able to join the festival celebrations.

2019 Te Kakara o Raukawa 10 Year Celebration

This event was unashamedly all about Raukawa, the iwi, the people, the settlement, its development and the mahi of its charitable trust. Over 1000 people attended the celebration on Saturday 7 December 2019 at the South Waikato Sport and Events Centre, Tokoroa. Uri of Raukawa, kaimahi and the wider community attended the event. Those who attended were treated with great entertainment, delicious kai, great stalls including arts and rongoa, and an opportunity to meet our RST trustees and RCT kaimahi to learn about what we do as an iwi organisation. The festival was also an opportunity to reflect on the dedication and commitment of kaumātua and trustees, and celebrate the many achievements of the RST group as a whole, over the last 10 years and for uri to get a glimpse of what to expect over the next 10 years. One of the big hits of the day was the tawhito portraits stall, which enabled whānau to get dressed in olden day clothes and pose for portraits that made it look like it was taken back in the early 1900s.

2020 Waitangi Commemorations

During the week of 6 February 2020, we held two separate events organised to commemorate 180 years since the signing of the Treaty of Waitangi. These included a morning karakia on February 6 at Colsons Hill, Tokoroa, followed by a breakfast at Te Wānanga o Aotearoa. Chris McKenzie (previous RST Chairperson and Raukawa Treaty Negotiator) was one of the guest speakers on the day. The kōrero from Chris explained how important the signing of the Treaty was back in 1840, and how important it remains in modern times.

The annual South Waikato Festival of Cultures was held on Saturday 8 February. This event is about

celebrating the diversity of the South Waikato community, while acknowledging the importance of the Treaty for the whole nation. This event keeps growing each year with more and more different ethnic groups joining and sharing their culture with the community. Attendees enjoyed great entertainment, kai, gift stalls and company.

We also acknowledge the other four organisations who continue to collaborate with us to ensure the successful delivery of these events; Te Wānanga o Aotearoa, South Waikato Pacific Island Community Services, Toi Ohomai Institute of Technology, and the SWDC.

Strategic Outcome 2

Raukawa te reo Māori and mātauranga is valued, accessible and utilised

Raukawa Traditional History Book

Work on a traditional history book continued during the year. Authored by iwi historian Nigel Te Hiko, the book looks to capture the traditional kōrero of the iwi by retelling important historical moments that promote and re-invigorate our iwi identity. The book examines the creation of our iwi and subsequent experiences that significantly influenced its development and growth.

Te Tai Whakaea – Raukawa Treaty Settlement Journey

This Ministry for Culture and Heritage funded project started in the 2018-19 financial year. The RCT has completed all aspects of the project that was required on our part; this included video

interviews and a comprehensive narrative of the Raukawa Treaty Settlement Journey. In December 2018 AGM we launched the book, “Tai Whakaea – Raukawa Settlement Journey”.

During this financial year, the RCT agreed to complete the unfinished parts of the original project on behalf of the Ministry for Culture and Heritage. This involves the development of an online web series based on the Tai Whakaea book and the interviews. Due to Covid-19, we were unable to complete this before 30 June 2020, but is expected to be completed within the next financial year.



Strategic Outcome 3

We are influential at a national, regional and local level

Building Strategic Relationships

The concept of strong and meaningful relationships has been a guiding principle handed down from our kaumātua for many years. This ethos continues to be important in these modern times, as we continue to proactively strengthen existing relationships and look to build new relationships with ministers, senior government officials and the various agencies throughout the spectrum of all government sectors. Strong relationships with our Joint Management Agreement (JMA) partners (various district councils) throughout our takiwā is equally important.

Our long partnership with Mercury continued to grow and strengthen this past year. We continue to work together on various projects and provide support for each other as needed.

All of these strategic relationships have proven to be valuable for both parties this year, and has contributed to the growth within our service delivery, representation on influential boards, committees and forums.

Te Aho Tapu

Te Aho Tapu is a weaving term given to the main line of thread used in the weaving of korowai that sets the pattern of the weave. In this regard, Te Aho Tapu is symbolic of the core principles that led to the Raukawa successes of today. In a way, this project identifies key behaviours, actions and decisions that we as an iwi developed and implemented over centuries, taking into account the experiences of our kaumātua, governors and iwi members. Each of these experiences have contributed to shaping our iwi and propelling us forward.

Our Principal Advisor – Treaty Relations, Nigel Te Hiko, provided the necessary research and analytical expertise to our RST/RCT Chairperson as part of the development of the Te Aho Tapu framework. This work will continue into the next financial year, and play an integral role in RCT's entire operations into the future.

Waitangi Tribunal Inquiry

Our team, along with the Executive Leadership Team (ELT) continue to maintain a watching brief over the Waitangi Tribunal kaupapa with a specific focus on freshwater and social policy decision making.

Strategic Advice

One of the key roles of the Principal Advisor – Treaty Relations position is to provide strategic Treaty related support to the RST/RCT Chairperson. This is important as the Chairperson, and the Tumu Whakarae must be appraised of all information to inform their deliberations.

To this end, the team provides strategic support by providing:

- Assessments of other Treaty settlements;
- A Raukawa context and understanding to discussions;
- Cultural support;
- Well-reasoned advice based upon mātauranga Raukawa and research; and
- Advice on possible strategic solutions.

Central North Island Mana Whenua

During the 2019-20 financial year, the team has continued to provide support and advice to the RST Chairperson and advisors for this kaupapa. Litigation continues regarding the validity of the adjudication decision to allocate the Kāingaroa forests held by Central North Island Iwi Holdings Limited.

Crown Responsibilities and Overlapping Claims

The team continues to meet with the Crown and other iwi in respect of overlapping claims. In this regard, the team advocates a Raukawa position as neighbouring iwi progress their respective claims

towards settlement. In the 2019-20 year, the team met with the Crown and the following iwi:

- Hauraki Collective;
- Waikato-Tainui;
- Ngāti Maniapoto;
- Ngāti Hinerangi; and
- Ngāti Rangitahi.

Treaty Advocacy

During the 2019-20 year, our team continued to work closely with our governors, kaumātua and advisors in relation to the Wairarapa Moana Incorporation application with the Waitangi Tribunal for return, to them, of land at Mangakino, Waitangi Tribunal Wai 85 claim.

Our participation in this process has continued to ensure that the Raukawa perspective on the impact of Pouākani land being provided to Ngāti Kahungunu is being heard and acknowledged by the Tribunal and other parties.

The Tribunal heard closing submissions late 2019, and provided its initial thoughts. The key elements are that the Tribunal:

- Is looking to order the resumption of land at Pouākani and return it to Ngāti Kahungunu ki Wairarapa Tāmaki Nui-a-Rua Settlement Trust (the Settlement Trust), if the Settlement Trust can secure support of their claimant community;
- Does not see Wairarapa Moana Incorporation as a suitable entity to return land to given issues with its shareholding structure and representation;
- Does not see issues of mana whenua, or the concerns of Raukawa, as reasons to not return land;
- Notes issues of tikanga but points to what it feels its legal obligations are and notes it is operating in a 'tikanga compromised' environment; and
- Heavily relies on economic issues in its assessment of the desirability to return land rather than issues of tikanga or the potential to create further grievances.

Raukawa has filed for a judicial review of the Tribunal's decision. Covid-19 has halted progress however, this will continue in the 2020-21 financial year.

Strategic Outcome 4

We support whānau, hapū, marae and community wellbeing

Touchstone

The objective of this project is to enhance the level of connectedness for our iwi members to their Raukawa identity and culture, along with strengthening their connection to their modern iwi organisation.

This project continued into this financial year; however, Covid-19 meant that we were unable to complete the redevelopment of the Tribal Register database, which is an integral part of the project. However, this work has recommenced and we expect this project to be completed in the 2020-21 financial year.



Strategic Outcome 5

We are professional and effective with infrastructure that supports our delivery

Raukawa Internships

Recruitment, retention and succession planning was identified as a key risk to the organisation. This year we were able to provide seven Raukawa internships. It was important to us that the internships were focused in areas identified as gaps or areas we have difficulty recruiting into. We also wanted to ensure it was not just focussed at university students, but also assisted those who are still to decide on their careers, or need a second chance at a career. The interns worked in their identified areas of interest across the organisation. Our interns were distributed amongst several business groups:

- Pūtake Taiao *3 interns*
- Aka Tauwhiro *2 interns*
- Kōuru Whakahaere *2 interns*

Of these interns, we had four return to study, and three went onto either part-time or full-time employment. All of the interns expressed their appreciation and how they would love to work for Raukawa in the future.

Information and Communication Technology Infrastructure

Our Information and Communication Technology (ICT) infrastructure continues to be vital to the success of much of what we do and the Covid-19 lockdown provided the opportunity for the organisation to test its ICT systems. We were very pleased that all of our kaimahi were able to continue their mahi remotely, and our ICT systems managed very well. The lockdown also consolidated the need to continually look to invest in our systems to ensure they meet current and future needs.

There has been further development and improvement completed this year. These are identified in the Aka Tauwhiro report, which is canvassed further in this publication.

Funding Opportunities

Funding identified by our governors and kaimahi, along with the change in government and various legislation, has brought about an exciting and important season of growth for our services. This is also a reflection of the strong relationships being nurtured. This will be outlined in more detail in the various business group reports to follow.



Strategic Outcome 6

Raukawa sustains and improves the environment

Professional development and Support for Executive Leadership Team

It was with great gratitude and aroha, we bid farewell to our long-time Pūtake Taiao Group Manager, Grant Kettle at the 2019 AGM. We welcomed the permanent new group manager in April 2020. Marian Ruri had worked within the team as Project and Implementation Team Lead previously, and we were very pleased to appoint her into the permanent role.

The ELT had further changes this year, with the appointment of the new Pūtake Taiao Group Manager, the new permanent Kakara Whakarei Group Manager, and the new Aka Tauwhiro Group Manager (due to previous group manager being promoted to Tumu Whakarae).

In order to support the new Pūtake Taiao Group Manager settle into the role, the existing Executive Assistant to the Tumu Whakarae was seconded to Pūtake Taiao as their executive assistant.

The newness of the team gave us an opportunity to create our team culture and understanding. Working closely together over the past 12 months, lifting each other's understanding of their business group mahi; identify professional development opportunities and organisational areas for improvement.

The most evident demonstration of how this team works together was during the Covid-19 lockdown period. The team met daily for four weeks, deployed themselves and /or teams onto Covid-19 response projects.

Kaimahi Wellbeing

- AskYourTeam Staff Survey

AskYourTeam is a “continuous involvement system” which aims to involve employees in the active improvement of organisational performance.

We launched our AskYourTeam project October 2019. Kaimahi completed the first survey that was to provide baseline data that will help ELT identify things to celebrate, pain points for kaimahi, and alignment between ELT and kaimahi. This provided some very interesting insights, which were used to inform our kaimahi wellbeing activities and areas where we need to improve in order to lift employee wellbeing, engagement and enjoyment.



Pūtake Taiao Raukawa Environment Group

ABOUT US

Pūtake Taiao provides leadership, guidance and advocacy to ensure the sustainability of our resources for present and future generations, according to the mātauranga and kawa of Raukawa. The group interacts in all aspects of the resource management sector affecting Raukawa at international, national, regional and local levels. The strategic approach of the group is to target specific policy development and implementation processes, legal processes, operational activities, networks and forums that will deliver the most effective and beneficial results for Raukawa. The group is committed to encouraging best practice in all aspects of environmental management.

STRATEGIC OUTCOMES THAT WE FOCUS ON

Strategic Outcome 2

Raukawa te reo Māori and mātauranga is valued, accessible and utilised

Strategic Outcome 3

We are influential at a national, regional and local level

Strategic Outcome 4

We support whānau, hapū, marae and community wellbeing

Strategic Outcome 5

We are professional and effective with infrastructure that supports our delivery

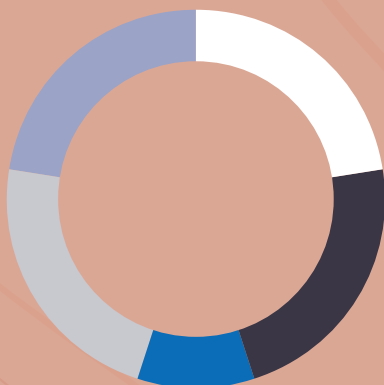
Strategic Outcome 6

Raukawa sustains and improves the environment

OUR METRICS

	ASSIGNED	ACHIEVED	OUTSTANDING
KPIs	14	10	4
DELIVERABLES	92	82	10

HOW WE FOCUS OUR EFFORTS OVER THE YEAR¹



- Strategic Outcome 2 22.5%
- Strategic Outcome 3 22.5%
- Strategic Outcome 4 10%
- Strategic Outcome 5 22.5%
- Strategic Outcome 6 22.5%

¹ Indicative estimate of how we apply our time, effort and resources to achieving this strategic outcome.

Strategic Outcome 2

Raukawa te reo Māori and mātauranga is valued, accessible and utilised

Ngā Wāhi Tūturu me ngā Taonga Tuku Iho o Raukawa

Ngā Wāhi Tūturu me ngā Taonga Tuku Iho o Raukawa (NWT) is a foundation project for Pūtake Taiao. This project involves kaimahi working with Raukawa uri and other stakeholders to identify, protect and manage sites or landscapes of significance within the Raukawa takiwā according to Raukawa tikanga and kawa. Multiple work streams are delivered within this foundation project.

One of the work streams established is a geographic information system (GIS) database that currently holds information and the location points for over 2,500 culturally significant sites for Raukawa. These sites are categorised according to the level of information available per site (category A, B and C). The categorisation of sites is part of a process used by Raukawa to protect these sites in district plan changes. Sites transition from C through to A before they can be included for protection in a district plan change.

Ngā Wāhi Tūturu – District Plan Change

The recognition and protection of cultural sites and landscapes within district plans was a strategic focus for 2019-20. This work seeks to legally recognise and protect sites and landscapes of importance to uri, marae and hapū. This required extensive engagement with local authorities and the community to provide them with an understanding of the importance of these sites and to initiate changes to their relevant district planning documents.

There are currently 70 category A sites recorded in the NWT database, which is an increase of 20 sites from the previous year. To do this, the team undertake a robust research and truthing process to transition these sites to their category A status.

In 2019, a significant milestone was achieved with the SWDC initiating a change to their District Plan to protect 37 sites including the Wāotu wāhi tūpuna landscape. In early 2020, Pūtake Taiao commenced engagement with marae in the South Waikato district around the plan change. Surrounding iwi have also been engaged in the plan change process, with landowners, affected parties and public engagement due to continue through until the end of 2020. Pūtake Taiao will continue to invest heavily in relationships with local authorities and landowners to ensure that cultural sites and landscapes are protected within the Raukawa takiwā for future generations.

Access to the Ngā Wāhi Tūturu Database

The NWT database continues to be accessible to all Raukawa whānau. A digital workstation has been set up at the reception of Te Whare o Raukawa, Tokoroa. Whānau are able to search through the database for wāhi tūturu they may have an interest in. This is also a useful tool for whānau who may want to use it for the purposes of capturing their own mātauranga around sites that are significant to their whānau, marae and hapū.

Waipapa ki Arapuni Wāhi Ahurei Project

In 2019, Pūtake Taiao successfully secured funding for the Waipapa ki Arapuni Wāhi Ahurei project (Wāhi Ahurei). The project looks to identify a cultural landscape along the Waikato River and aims to enhance the association with Raukawa marae, hapū and uri to the Waikato River. The Wāhi Ahurei project also looks to develop a greater contemporary understanding of historic and cultural relationships with significant sites and landscapes within the Raukawa takiwā.

The Wāhi Ahurei project works closely with the NWT steering group who provide critical cultural advice and guidance in validating the accuracy of the appropriate cultural landscape narratives for the project. These narratives, once validated, will be integrated into an interactive web page. It is proposed that the web page will be accessed via the RCT website and will be made available to Raukawa whānau. The contractor, Isthmus Ltd, is currently completing the final amendments to the web page including the update of the pūrākau audio. It is envisioned that the Wāhi Ahurei project will be completed in December 2020.

Te Ārohirohi a Raukawa i Waikato

In 2019, Pūtake Taiao successfully secured funding from the Waikato River Authority (WRA) to deliver the Te Ārohirohi a Raukawa i Waikato Project (Ārohirohi). The project name translates to the glistening of Raukawa upon the Waikato River. This name is a reflection of Raukawa kaitiakitanga and our influence on the health and wellbeing of the Waikato River. The Ārohirohi project will see the development of a uniquely Raukawa framework to monitor the state of our waterways and environment. This framework will be underpinned by mātauranga Raukawa and the traditional cultural knowledge of Raukawa tūpuna. This will include utilising whakataukī, tauparapara, karakia, waiata, haka, and looking for tohu or signs that have been left by tūpuna around the state of our waterways and our environment.

The Ārohirohi project has a strong succession planning element to it. The funding application was primarily written by our three Raukawa interns in August 2019 and includes an additional four internships that will form a research rōpū for the project. It is hoped that these interns will gain valuable research skills while building an understanding of some of the work that Raukawa undertakes to protect the environmental rights and interests of Raukawa.

Wānanga and interviews are planned for the remainder of 2020 to enable whānau the opportunity to share some of their own mātauranga as part of the development of the framework. The project is due to be completed in late November 2020, with the new framework due to replace the Cultural Health Index, which is the current method that Pūtake Taiao utilise in its monitoring functions.

Mātauranga Māori Framework – Waikato Regional Council

Pūtake Taiao have invested a significant amount of time in building the relationship with the Waikato Regional Council (WRC) and have held several wānanga to discuss the inclusion of mātauranga Māori (interchangeable with mātauranga Raukawa) monitoring as part of their state of the environment monitoring particularly those sites located within the Raukawa takiwā.

The development of the Ārohirohi monitoring framework has been included as part of our discussions with the WRC and we are looking to use the framework to monitor a potential restoration project based on the Pokaiwhenua Stream. The restoration project will be led by the WRC and a funding application has been submitted to the WRA. If the funding application is approved, Pūtake Taiao will look to commence the monitoring in March 2021. The funding application also includes an internship for a Raukawa uri member and aims to restore their relationship with the awa and to build their skill and capacity in monitoring and analysing its health and wellbeing.



Strategic Outcome 3

We are influential at a national, regional and local level

Ministerial Accords

The Ministerial Accords with different government departments and ministries are a way of giving effect to the agreements made between the RST and the Crown in the Deed in Relation to a Co-Management Framework for the Waikato River (Waikato River co-management framework).

A key mechanism of the Deed is the annual Raukawa Ministerial Forum. This forum is an opportunity for Raukawa rangatira to talk kano ki te kano with the Prime Minister and senior ministers on matters and issues of importance.

Discussions with the Crown had begun to identify potential dates for the 2020 forum; however, everything was put on hold due to Covid-19. While it is unlikely that we will be able to have a forum this year, the offer was made to have a Ministerial CEO Forum, allowing operational meetings and progress to be made on issues raised last year during the 2019 forum.

Pūtake Taiao will continue to work with the Prime Minister and her senior ministers to ensure that a date for the 2021 Raukawa Ministerial Forum is confirmed.

Realising the Economic Potential of Freshwater

In 2019, the River Iwi Chairs (Waikato-Tainui, Ngāti Maniapoto, Ngāti Tūwharetoa, Te Arawa River Iwi and Raukawa) met with the Prime Minister, Rt Hon Jacinda Ardern, the Minister for Māori Development (and Minister for Local Government), the Hon Nanaia Mahuta, and the Minister for the Environment, the Hon David Parker.

This gave River Iwi the ability to highlight the collective aspirations and economic potential of freshwater in the Waikato and Waipā River catchments. Raukawa hosted the event at Karāpiro with assistance from Ngāti Korokī Kahukura and Ngāti Hauā.

The collective engagement with the Crown achieved agreement to further ongoing

engagement, refinement, agreement and resourcing to progress the River Iwi work plan for the Waikato and Waipā Rivers. This was co-developed over the year and there has also been a commitment to ongoing engagement around the effectiveness of the respective River Iwi co-governance mechanisms and the WRA.

This year saw the River Iwi Managers progressing the work plan at an operational level. While this work has been delayed due to Covid-19, River Iwi have used this opportunity to strengthen their relationship with the Ministry for the Environment (MfE) and contribute to significant initiatives that impact on the health and wellbeing of the Waikato River. An example of this includes providing recommendations regarding the appointment of the Crown representatives to the WRA Board. In 2020, five new representatives were appointed to the WRA Board and we look forward to the co-governance role that they will play in the achievement of Te Ture Whaimana o te Awa o Waikato – the Vision and Strategy for the Waikato River (Te Ture Whaimana).

National Level Environmental Policy

Pūtake Taiao continues to engage in key policy and legislative changes at a national level including:

- Resource Management Amendment Bill 2019;
- Draft National Policy Statement for Freshwater Management 2019;
- Draft National Environmental Standard for Freshwater Management 2019;
- Covid-19 Recovery (Fast Track Resource Consent) Bill; and
- Taumata Arowai – Water Services Regulator Bill.

Pūtake Taiao involvement in these national level policy reforms, which are discussed further below, is to ensure that our rights and interests are protected, and that appropriate engagement with iwi, as well as involvement of iwi, in decision making processes occurs.



Resource Management Amendment Bill 2019

The Resource Management Act 1991 (RMA) sets out how we manage our environment. For freshwater, the RMA regulates how water is taken, used, dammed or diverted, and how pollutants are discharged and enter land, air or water. The Resource Management Amendment Bill 2019 can be described as an omnibus bill that is designed to make a number of minor and immediate amendments to the RMA ahead of the more substantive reforms that are set down for 2020. In relation to freshwater management, the bill repeals the ‘collaborative planning process’ and replaces it with a new mandatory and fast-tracked ‘freshwater planning process’. Regional councils must comply with the freshwater planning process when preparing a proposed regional plan, regional policy statement, or change/variation that gives effect to the National Policy Statement for Freshwater Management 2020. Pūtaka Taiao lodged a submission to the Resource Management Amendment Bill 2019 on 7 November 2019.

Draft National Policy Statement for Freshwater Management 2019 and Draft National Environmental Standard for Freshwater Management 2019

The proposed new National Policy Statement for Freshwater Management (NPS-FM) sets out the objectives and policies for freshwater management under the RMA. The new draft NPS-FM is proposed as a full replacement of the NPS-FM 2014 (as amended 2017). It is part of a package of proposed freshwater regulations set out in the MfE publication, Action for healthy waterways: a discussion document on national direction for New Zealand’s essential freshwater.

The RCT participated in the development of the NPS-FM 2014 through the Freshwater Iwi Leaders Group in 2012/13 and again in 2015/16. Pūtaka Taiao lodged a submission on the new draft NPS-FM on 31 October 2019, noting there is an overlap with the Draft National Environmental Standard for Freshwater Management 2019, which forms part of the package of proposed freshwater regulations.

COVID-19 Recovery (Fast Track Resource Consent) Bill

The Covid-19 Recovery (Fast Track Resource Consent) Bill is part of the Government’s economic recovery response following the Covid-19 pandemic. The purpose of the bill is to urgently promote employment growth to support New Zealand’s recovery from the economic and social impacts of Covid-19 and to support the certainty of ongoing investment across New Zealand, while continuing to promote the sustainable management of natural and physical resources (clause 5 of the bill).

The bill was introduced to Parliament and had its First Reading on Tuesday, 16 June and was referred to the Environment Select Committee for consideration under urgency. The timeframes for progressing the legislation were incredibly short and submissions on the bill had to be lodged with the Select Committee by Sunday, 21 June 2020. Pūtaka Taiao lodged a submission on the proposed bill. The Select Committee was scheduled to report to Parliament by 29 June so the hearings occurred in the week of 22 June. The Covid-19 Recovery (Fast-track Consenting) Act 2020 came into effect on 9 July.

Pūtaka Taiao is currently undertaking a review of the new law to better understand how it may impact the way we currently manage our resource consent process.

Taumata Arowai – Water Services Regulator Bill

On 11 December 2019, the Taumata Arowai – Water Services Regulator Bill was introduced to Parliament. The bill implements decisions to establish a new regulatory body, Taumata Arowai, that will be responsible for:

- Administering and enforcing a new drinking water regulatory system (including the management of risks to sources of drinking water); and
- A small number of complementary functions relating to improving the environmental performance of wastewater and stormwater networks.



The Taumata Arowai Establishment Unit has been set up within the Department of Internal Affairs and is currently in design, planning and engagement mode. Several reference and advisory groups have been, and are yet to be, established to work in partnership, gain insights and feedback. Pūtake Taiao have been working with the establishment team to help develop brand fundamentals, guidance material and standards, etc. Pūtake Taiao, along with the RST Chairperson, will continue to engage with the appropriate agencies on these important national kaupapa.

Healthy Rivers Wai Ora Plan Change

The Healthy Rivers Wai Ora Plan Change (Plan Change) is key to achieving Te Ture Whaimana. It aims to help protect and restore the health of the awa by reducing the discharge of contaminants from land. The RST are a partner in the project, along with the other River Iwi and the WRC, under the Waikato River co-management framework agreed between the RST and the Crown.

Pūtake Taiao has been heavily involved in the project to ensure that the Plan Change gives effect to Te Ture Whaimana. Pūtake Taiao have also been working hard to ensure that the role of the RST in the Waikato River co-management framework is recognised and implemented.

This has meant attending the extensive collaborative stakeholder group meetings that produced the Plan Change. It has also involved supporting RST Trustees that sit on the Healthy Rivers Wai Ora Co-Governance Committee. In addition, it has required extensive liaison and co-ordination with the other River Iwi. Pūtake Taiao has also been a member of the management rōpū that supports the project. This work has progressed and the WRC publicly notified Proposed Plan Change 1 (PPC1) on 22 April 2020.

Broadly speaking, our technical experts agree that the WRC decision on PPC1 is favourable to the matters raised through the River Iwi joint submission and further joint submission and evidence provided at the PPC1 hearings process. However, our experts have also identified problems with the WRC decision that were expressed as points of appeal in a joint River Iwi submission that was lodged on 8 July 2020. This joint submission seeks to ensure that

Iwi interests remain at the forefront of the decision making process and that the outcomes sought by Te Ture Whaimana are achieved.

Pūtake Taiao will continue to be involved throughout the hearings process to ensure that the intent of the Plan Change remains intact and that Te Ture Whaimana is given effect to.

Joint Management Agreements

Pūtake Taiao continues to work with the WRC and South Waikato, Waipā, Taupō, Rotorua and Ōtorohanga District Councils to implement our JMAs with them. The implementation of these agreements provide a mechanism for engagement and collaboration at a governance and management level with each of the JMA partner councils on policy, plans, resource consents and environmental monitoring.

Pūtake Taiao held joint working party meetings with the SWDC and WRC, to ensure JMA relationships and arrangements are maintained. Meetings with our other JMA partners have been delayed due to Covid-19 and Pūtake Taiao will look to identify dates to meet in August 2020.

Significant Resource Consents

Pūtake Taiao engage and provide feedback on resource consents that are of strategic importance and impact significantly on the values and interests of Raukawa uri, marae and hapū. Our team has engaged over 60 resource consent processes over the 2019-20 year, however in this report we will provide a progress summary of the following significant consents:

- Oji Fibre Solutions – Kinleith Mill Waste Water Treatment Plant Upgrades and Pond Rehabilitation;
- Ōkauia Quarry;
- Taotaoroa Quarry; and
- Cambridge Waste Water Treatment Plant.

Oji Fibre Solutions – Kinleith Mill Waste Water Treatment Plant Upgrades and Pond Rehabilitation

Oji Fibre Solutions (OFS) are required by their Japanese owners to improve the wastewater treatment plant at Kinleith Mill to be equal to Japan standards regarding discharge and water usage, even though the site already meets current New Zealand standards. This is a significant undertaking and is being driven by the global vision of OFS to have zero environmental burden, achieve the highest standards possible and to exceed local regulatory obligations. The current resource consent does not expire until 2023 however pre-planning engagement has begun with both a rangatira ki te rangatira relationship, and an operational level working party established. This project is likely to exceed \$150 million alone.

Pūtake Taiao see this is a rare resource consent that could be considered for approval should it achieve zero environmental impact and a state of the art wastewater treatment facility that outputs clean drinking water.

OFS has requested that Raukawa work with them, and other mana whenua, to develop a governance group incorporating the appropriate iwi groups. We will look to form a Raukawa position on this, and progress this kaupapa including a site visit throughout 2020.

Ōkauia Quarry

In 2018, the WRC notified a resource consent application by Matamata Metal Supplies to continue and expand the quarry at Ōkauia. The quarry is located on the slopes of Te Weraiti, a maunga culturally significant to Raukawa, Ngāti Hinerangi, Ngāti Hauā and others. The quarry also diverts, takes from, and discharges to tributaries of the Mangapiko Stream.

The RCT supported Tangata Marae and the Ngāti Hauā Iwi Trust in opposing the application. Together the iwi collective presented a strong and cohesive case at the hearing.

The outcome was that the WRC decided to grant consent for the continuation and expansion of the quarry. While this was a disappointing result, the conditions imposed by the WRC will significantly

improve the environmental performance of the quarry and put a strong monitoring regime in place. In addition, the consent has only been granted for 15 years, which is a significant reduction to the 35 years originally sought by Matamata Metal Supplies.

The RCT continues to work with mana whenua to look for opportunities to achieve improved recognition and protection for Te Weraiti and Mangapiko Stream.

Taotaoroa Quarry

The Taotaoroa Quarry in Karāpiro is the largest quarrying operation in New Zealand owned by J. Swap Contractors Ltd (J. Swap). J. Swap is putting together an application to include both expansion of the quarry and overburden sites, which needed to be lodged in August 2019. Initial engagement includes mana whenua (Waikato-Tainui, Ngāti Hauā, Ngāti Korokī Kahukura and Raukawa). This is on the edge of the area of association for Raukawa (outside the takiwā), with no known sites of significance nearby.

J. Swap lodged the resource consent application with Matamata-Piako District Council (MPDC) on 21 October 2019. Contact was made with the MPDC regarding the consent and advice was provided to see that the application had been put on hold while the applicant provided much greater detail on the extensive expansion and overburden plans, given the scale and significant impact to the environment. Nothing further has been progressed on this.

The Draft Cultural Impact Assessment (CIA) was provided to the RCT in March 2020, which was shared with our affected marae (Ūkaipō Marae, Paparaamu Marae and Tangata Marae) to allow whānau to review the CIA and consider their feedback and concerns. It is noted that the draft covers what we consider to be well thought out proposed conditions. The challenge here is to ensure trust and confidence that these will be enacted. Pūtake Taiao will continue to work with the mana whenua collective regarding the progress of this resource consent.



Cambridge Waste Water Treatment Plant

The Waipā District Council has been undertaking planning with mana whenua prior to seeking both a short-term resource consent, and a long-term resource consent for the Cambridge Waste Water Treatment Plant. A short-term resource consent has now been lodged and aims to allow improvements and upgrades to both the plant and current environmental impacts.

In an attempt to provide mana whenua with some assurance that a long-term solution will have a 'best for awa' approach, as well as assist in the short-term hearing process, and as a means to bridge the gap between the short-term and long-term resource consent issues, we have been working with the Waipā District Council and mana whenua to discuss options for a way forward. This has largely focused on a memorandum of understanding, which has been supported by mana whenua in principle, sometimes referred to as the third party agreement. While recognising other mana whenua interests in the Cambridge area, Pūtake Taiao will continue to maintain a mana whenua and partnership presence in this kaupapa as it progresses towards the hearings process which have been confirmed for late October 2020

Waihou Landscape Concept Plan

The RCT and SWDC have agreed to develop a concept plan (Design Plan) to enhance the amenity, landscape and built form of the Te Waihou Walkway with particular reference to Te Puna, Blue Springs. It is intended that a space is created that reflects the cultural and environmental values associated with Te Puna and the walkway, including the enhancement of the amenity, landscape and built form of the walkway.

Inside the Design Plan is the enhancement of the relationship between the RCT and the SWDC and the inclusion of our five marae who hold mana whenua in that area, namely: Mangakaretū, Ruapeka, Whakaaratamaiti, Ngātira and Tāpapa. The significance of enhancing this relationship is that we empower and enable our marae, hapū and uri to sit at the decision making table with local authorities in regards to projects that are located within their rohe. This relationship has enabled the marae whānau to provide a tangata whenua lens

over the Design Plan, one that acknowledges their relationship to the Waihou River and their long-term kaitiaki responsibilities to restore and protect their awa.

As a result, marae whānau have worked in partnership with the RCT and the SWDC to develop a practical approach to implement their short and long-term kaitiaki aspirations into the Design Plan. A significant amount of mahi has gone into this work thus far, including nearly two years of engagement with marae whānau, who have worked closely with landscape designer, Alan Titchener, to create the Design Plan. Once the Design Plan is finalised, implementation will begin, with the aim of starting in 2020.

The Waihou River is a significant awa for Raukawa and it has been a long and rewarding journey for the RCT, SWDC and our marae whānau to work in partnership to enhance our awa and share it with all those communities who live in our takiwā.

Relationships with Key Agencies are Strengthened and Maintained

Key Partnerships

Pūtake Taiao continues to meet and engage with a range of external agencies and stakeholders. These relationships ensure Pūtake Taiao is able to influence policy developments that impact Raukawa, and collaborate with stakeholders on projects that align with, or complement, the organisational goals of the RCT.

These agencies include, but are not limited to, the Department of Conservation (DOC), Te Puni Kōkiri, Ministry for Primary Industries (MPI), MfE, WRC, Hancock Forestry Management (HFM), district councils, Fonterra, WRA, Mercury and J. Swap.

River Iwi Relationships

Pūtake Taiao collaborate closely with other River Iwi to give best effect to the overall Waikato River co-management framework and other related work programmes, such as policy and planning processes, resource consents and practical on the ground projects. These whanaunga relationships are very important and Pūtake Taiao will continue to develop and strengthen these ties.



Mercury NZ Ltd

Pūtake Taiao continues to work closely in partnership with Mercury to support the activities of the RCT within the Raukawa takiwā. The Mercury partnership provides key support to Pūtake Taiao through capacity and capability funding and special projects.

Pūtake Taiao recently worked with Mercury and DOC in response to an incursion of koi carp in Lake Karāpiro. On 17 June 2019, koi carp may have inadvertently passed through a diversion tunnel upstream to Lake Karāpiro while Mercury undertook routine maintenance at Karāpiro Dam. An incident response team was established, comprised of Mercury, DOC, WRC and MPI. The response team is also working with partners and stakeholders in the catchment area including Ngāti Korokī Kahukura, Ngāti Hauā, Raukawa, Waikato-Tainui, Auckland Waikato Fish & Game and the University of Waikato.

In October 2019, Pūtake Taiao along with other River Iwi attended a DOC hui to discuss the recent developments, as well as an action plan and additional response actions to the incursion. This work continues to progress and Pūtake Taiao will keep a watching brief over developments.

Hancock Forestry Management

HFM continue to work alongside Pūtake Taiao on the Tōtara Legacy Project (TLP). The TLP is an innovative collaboration between the RCT, HFM and Scion, a Crown research institute, to produce a cultural resource exclusively for the use and enjoyment of future generations of Raukawa. The TLP will develop and maintain several managed plantations of tōtara within the Kinleith Forest east of Tokoroa.

In September 2018, 1300 tōtara were planted at the Taranaki plantation site within the Kinleith Forest. Unfortunately, around a third of the trees have not survived the winter months. Replacement plants are being sought and Pūtake Taiao are investigating options to source additional tōtara seeds in 2021. Extra mānuka trees will also be planted as a nursery crop and will provide much needed protection for the new tōtara plants.

HFM and Pūtake Taiao are also exploring options to plant out further areas at the Waione site next to Lake Korekai and the Taranaki site.

Waikato River Trails

Pūtake Taiao continues to meet and support the Waikato River Trails, which is a member of the New Zealand Cycle Trails network. The trails opened officially in November 2011 and are managed by the Waikato River Trails Charitable Trust (River Trails Trust). The River Trails Trust was formed in 2006 to develop a network of trails along the Waikato River with the aim of bringing visitors to the beautiful South Waikato region. The trails are in the heart of the South Waikato and extend from Ātiamuri in the south to the southern end of Lake Karāpiro in the north. The access provided by the trails enables the River Trails Trust to actively participate in the management of the river margins including the planting of over 13,000 native trees each year. The planting has a number of positives such as the capture of nutrients, habitat and food source for birds and increasing biodiversity. All trees are planted by a committed team of volunteers.

Pūtake Taiao has an ongoing commitment to enhancing the relationship with the River Trails Trust. There are significant benefits that fall out of this relationship that are primarily focussed on the wellbeing of our tūpuna awa.

An example of this included Pūtake Taiao giving their support for the River Trails Trust's application to the WRC Natural Heritage Fund, to construct fencing and plant riparian areas to protect the Waikato River and its tributaries. The Waikato River and Pōkaiwhenua Stream are the proposed sites to be fenced and planted, and are key parts of our landscape. We look forward to seeing further protection and enhancement along these valued waterways.

Manaaki Kaimai Mamaku Trust

In June 2020, Pūtake Taiao met with the Manaaki Kaimai Mamaku Trust Chairperson, Norm Barker, to discuss an opportunity to be involved in a work programme that will help build capacity around pest management and kaitiakitanga for local iwi. A large funding application has been submitted by the Manaaki Kaimai Mamaku Trust to DOC. A large portion of the works in the application advocate for initiatives that support iwi. Pūtake Taiao will continue to work closely with Norm Baker and his team to support this kaupapa and look to identify opportunities to engage our Raukawa uri in this opportunity.



Strategic Outcome 4

We support whānau, hapū, marae and community wellbeing

Raukawa Kaitiaki Rōpū

The Raukawa Kaitiaki Rōpū (Rōpū) provides an avenue to connect whānau and uri who are passionate about the whenua, wai and taiao to grow their knowledge, understanding and experience to fulfil their kaitiaki responsibilities. It is intended that the Rōpū, with the support of Pūtake Taiao, will be at the heart of environmental matters within the takiwā.

Membership to the Rōpū is through nomination by marae, although wānanga provided are open to all Raukawa uri. Raukawa uri who have participated in any of the scheduled wānanga have expressed their excitement to learn new skills and work together to assist each other to grow, develop, share and support their marae environmental aspirations. To assist in the delivery of the outcomes sought by the Rōpū, the WRA have funded a series of wānanga focussed on the restoration and protection of the Waikato River as detailed below.

Further to that, the Rōpū have also been involved in a number of other environmental initiatives this year, which look to build on some of the skill sets the Rōpū have gained throughout their participation in the programme. These include:

- Pest Management – Ongāroto Road Wetlands Project; and
- Tuna and Fish Survey Work – Lake Maraetai

Pūtake Taiao will also be working closely with the Rōpū to co-design a new and revised 5 year work programme which is due to start toward the latter end of 2020.

Raukawa Kaitiaki and Mahinga Kai Enhancement project

The Rōpū continue to participate in the WRA funded Raukawa Kaitiaki and Mahinga Kai Enhancement project. While trying to restore a traditional mahinga kai harvest (watercress) located along the Pōkaiwhenua Stream, the project looks to build the capacity of the Rōpū in:

- Project management;
- Project funding;
- Riparian restoration and management; and
- Traditional mahinga kai practises.

The project is supported by Mangakaretu Marae with wānanga delivered and focussed on the following kaupapa:

- Project Introduction - February 2019;
- Project Management Wānanga - May 2019;
- Riparian Planting Wānanga - June 2019;
- Project Management Wānanga - September 2019;
- Mahinga Kai Wānanga - November 2019; and
- Project Management Wānanga - June 2020.

Currently, Pūtake Taiao are assisting marae kaitiaki to apply for funding for their own marae based restoration projects. Our aspiration is that all 16 marae will be managing their own restoration projects in the future and this year we are working with one marae to submit their first WRA funding application in 2020. The benefits of this project for marae whānau include:

- Building the association of Raukawa marae, hapū and uri to their awa;
- Working towards restoring and developing traditional mahinga kai practices in freshwater management; and
- Building capacity, and provide some practical tools, for kaitiaki to achieve their responsibilities to te taiao.

Pūtake Taiao will continue to support the Rōpū and to empower them to build their capacity in delivering on their own environmental aspirations at their respective marae.



Ministry for the Environment Internship

Our Ministerial Accord partnerships have the opportunity to provide our Raukawa whānau with employment and scholarship pathways. This includes an opportunity for a Raukawa uri member to work with one of our Ministerial Accord agencies in Wellington as part of an annual paid summer internship from November to February. Our most recent internship was awarded to Rangipurei Manley of Ōwairaka (Rawhitiroa) Marae. Rangipurei is studying a conjoint degree in a Bachelor of Law and Arts with a double major in Mātauranga Māori and Political Science through the Victoria University of Wellington. Rangipurei commenced her internship in November 2019 and was welcomed alongside four other River Iwi interns with a pōwhiri at the MfE head office in Wellington. Working with the other River Iwi interns, Rangipurei was involved in developing a resource package to help build the capability of MfE staff around engagement with River Iwi. The interns completed their internships with MfE with

a haerenga in February 2020 where they visited each of the River Iwi in order to gain a better understanding of the various work streams that each of the River Iwi are undertaking. Rangipurei was due to present her learnings report in person to Pūtake Taiao in March 2020; however, this was cancelled due to the Covid-19 lockdown. Pūtake Taiao will work with Rangipurei to have her present later in 2020.

The additional benefits of this internship also provide Rangipurei with an awareness of iwi development and grows her capacity and leadership skills in areas that may contribute to the future development of Raukawa. This internship is part of a wider commitment by Pūtake Taiao to create a succession plan that provides opportunities to prepare our own rangatahi for employment within the RCT or through partnerships that contribute to the growth of the RCT. We will continue to work with our Ministerial Accord partners to identify further opportunities for other Raukawa uri.

Strategic Outcome 5

We are professional and effective with infrastructure that supports our delivery

Support for the RST and RCT Boards

Pūtake Taiao continues to provide valuable support to the RST and RCT boards. This includes providing support and advice related to their roles on the WRA and the Healthy Rivers Wai Ora Committee.

Raukawa Representation

Pūtake Taiao has worked as an advocate to promote Raukawa aspirations in a number of roles and forums. These include Waikato River Trails, WRC Catchment Liaison subcommittees and the Waikeria Prison Expansion Tangata Whenua Liaison Group.

Strategic Outcome 6

Raukawa sustains and improves the environment

Te Rautaki Taiao a Raukawa – Raukawa Environmental Management Plan

Pūtake Taiao has been working on the implementation of Te Rautaki Taiao a Raukawa – Raukawa Environmental Management Plan (Te Rautaki Taiao). Pūtake Taiao continues to be focused on the delivery of outputs that support our marae, hapū and uri to become kaitiaki

within the Raukawa takiwā. Understanding the responsibilities of kaitiakitanga in the changing environment and building confidence, knowledge and skills within our whānau helps to enable uri to fulfil their environmental aspirations.

The Rōpū has been a means to assist Pūtake Taiao to engage with our marae, hapū and uri on our collective environmental aspirations.

Fisheries (Ngāti Tūwharetoa, Raukawa, Te Arawa River Iwi Trust) Regulations 2017

The regulations pertain to the Waikato catchment and the Wharepūhanga sub-catchment of the Waipā River. It provides each iwi the ability and responsibility of managing their own fishery in these catchments. The RST can develop bylaws, appoint kaitiaki and issue customary take permits for tangi, hui, sustaining marae functions, pā tuna, pātaka kai, educational, environmental and restoration research under these regulations.

Over the last year, Pūtake Taiao have been working with Ngāti Tūwharetoa and Te Arawa as the Upper Waikato River Iwi (UWRI), and the MPI to develop a collective governance model (CG model) to provide governance oversight to implement the regulations. In addition to establishing the CG model, MPI also confirmed funding in early 2020 for a project manager to assist the UWRI to implement the regulations. The UWRI have agreed that the Te Arawa River Iwi Trust will manage the recruitment process of the project manager on behalf of the UWRI. A project manager has been identified with the role looking to commence in July 2020. Pūtake Taiao will work with Ngāti Tūwharetoa and Te Arawa to hold pōwhiri in each respective takiwā to welcome the new project manager.

Waikato and Waipā River Catchments Restoration Strategy – Raukawa iwi Priorities

The Waikato and Waipā River Catchments Restoration Strategy provides a strategic and targeted approach to restoration activities within the catchment. The strategy will guide how the WRA administers funding within the Waikato and Waipā River catchments over the next 5-15 years. Iwi were tasked with establishing their individual priorities to contribute to the restoration strategy.

The Raukawa Iwi Priorities report includes a list of potential projects that could assist Raukawa marae, hapū and uri to receive funding in the Waikato and Waipā River catchments for projects that reconnect Raukawa marae, hapū and uri to the awa and build mātauranga Raukawa over the next 5-15 years.

Since its launch, Pūtake Taiao have applied for funding for four key projects that have contributed to the health and wellbeing of our two Rivers. We have completed two of those projects and are currently aiming to complete the remaining two projects in December 2020. We will be looking to apply for funding to deliver on several projects in 2021.

Waikato River Authority Funded Projects

Waipapa ki Arapuni Wāhi Ahurei

The Wāhi Ahurei project looks to identify and define the cultural landscape along the Waikato River. Landscape specialist Isthmus have been contracted to identify the cultural and geographical extent of the landscape combining historical mātauranga and GIS information. The project will also utilise digital technology to visually represent the historical mātauranga. Virtual reality technology will provide whānau with a glimpse of what the landscape looked like in pre-colonial times. The findings from this project will also feed into the cultural landscape to be included in the SWDC operative district plan. Unfortunately, Covid-19 related delays have stalled this project; however, we aim for the completed project to be uploaded onto the Raukawa website in October 2020.

Raukawa Kaitiaki and Mahinga Kai Enhancement Project

The Rōpū continue to participate in the WRA funded Raukawa Kaitiaki and Mahinga Kai Enhancement project. The project looks to build the capacity of the Rōpū in project management, project funding, riparian restoration/management, and traditional mahinga kai practises whilst trying to restore a traditional mahinga kai harvest (watercress) located along the Pōkaiwhenua Stream. The project is supported by Mangakaretū Marae and wānanga in project funding and riparian management have been held throughout the year, with further wānanga planned throughout 2020.



Kakara Whakarei Raukawa Cultural Growth Group

ABOUT US

Kakara Whakarei provides cultural services and initiatives that seek to ensure Raukawa uri are secure in their cultural identity, through the revitalisation and strengthening of Raukawa reo, tikanga and mātauranga.

STRATEGIC OUTCOMES THAT WE FOCUS ON

Strategic Outcome 1

Raukawa uri are actively engaged in events and activities

Strategic Outcome 2

Raukawa te reo Māori and mātauranga is valued, accessible and utilised

Strategic Outcome 3

We are influential at a national, regional and local level

Strategic Outcome 4

We support whānau, hapū, marae and community wellbeing

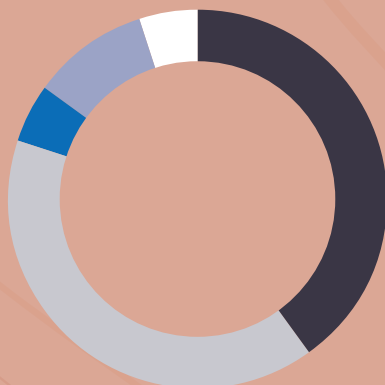
Strategic Outcome 5

We are professional and effective with infrastructure that supports our delivery

OUR METRICS

	ASSIGNED	ACHIEVED	OUTSTANDING
KPIs	20	17	3
DELIVERABLES	39	31	8

HOW WE FOCUS OUR EFFORTS OVER THE YEAR¹



- Strategic Outcome 1 40%
- Strategic Outcome 2 40%
- Strategic Outcome 3 5%
- Strategic Outcome 4 10%
- Strategic Outcome 5 5%

¹Indicative estimate of how we apply our time, effort and resources to achieving this strategic outcome.

Strategic Outcome 1

Raukawa iwi are actively engaged in events and activities

Māori Language Week

Te Whare o Raukawa was buzzing with life throughout Māori Language Week this year, due to the inter-whare reo Māori challenges facilitated to promote reo, its use and encourage reo development amongst staff. The week included daily fun challenges, crossword puzzles, cryptic puzzles, video challenges and plenty of other fun and uplifting activities. Staff enjoyed the week with many of the participants entering into the reo programmes provided for uri and community members.

Te Kakara o Raukawa 10 Year Celebration 2019

In December 2019, Te Kakara o Raukawa 10 Year Celebration was held at the South Waikato Sport and Events Centre, Tokoroa. Over 1000 Raukawa uri and members of our wider community turned out to celebrate this auspicious occasion.

The event was a huge success and was a time to reflect back on our history, celebrate our present and celebrate with our uri and community as business groups what we had

achieved. Food, arts and craft stalls, kapa haka performances, games, quizzes, and photo portrait opportunities were just part of the day that was enjoyed by all who attended.

Te Tiriti o Waitangi Commemorations 2020

In February 2020, we shared karakia and breakfast with uri and the communities of the South Waikato. A captivating karanga unified the people with the kaupapa and the path was cleared for us to come together and join in prayer led by Rev Cruz Karauti-Fox of the Hamilton Anglican Church shared with Heria Nathan from the Tokoroa Anglican Church.

Approximately 80 to 100 people came to share karakia at the summit of Te Puke o Whakauru followed by breakfast held at Te Wānanga o Aotearoa, Tokoroa campus.

The commemorations ended with the South Waikato Festival of Cultures that was held at the South Waikato Sport and Events Centre, Tokoroa, with approximately 2000 people in attendance throughout the day.

Strategic Outcome 2

Raukawa te reo Māori and mātauranga is valued, accessible and utilised

Reo Programmes

Raukawa uri, community members and reo enthusiasts took up the challenge and enrolled or took part in one or more of our reo learning programmes benefiting cultural development for the iwi. Over 200 attendees throughout the year attended the suite of core reo programmes

progressing their language fluency, confidence and ability to understand and speak either at the marae, in the community or within the home. Unfortunately, due to Covid-19 restrictions we were unable to run our annual Te Kura Reo o Raukawa in April 2020. However, the health and wellbeing of our people was paramount.

Te Whare Kōrero o Raukawa 2019

Te Whare Kōrero o Raukawa, a week-long reo and tikanga marae stay programme, welcomed and supported over 120 Raukawa uri from far and wide at Mōkai Marae during the September/October school holiday period. The programme focused on reo, whaikōrero, karanga, history of the area, karakia, waiata and marae tikanga with a unique half day bus trip throughout Te Pae o Raukawa visiting sites of cultural significance. Uri thoroughly enjoyed being immersed in the rich kōrero and warmth of Pakake Taiari, surrounded by local whānau and elders of the marae.

Te Uru Raukawa 2019

Te Uru Raukawa, a monthly one-day reo wānanga, provided the ongoing monthly platform throughout the year for our Raukawa whānau and local community members to get their 'reo fix' and keep up the momentum of learning and speaking the language. Classes range from 20 students to over 40 students filling the basic level class and intermediate to advanced class. The immersion class treasured the variation of kaiako each month with different teaching styles, subjects and lessons giving students a broad range of enhanced reo skills and positive understanding. Post Covid-19 lockdown, we have been trailing the programme online with some great feedback from participants. We have welcomed more students from outside of the Te Kaokaoroa o Pātetere and even Aotearoa.

Hei Māpuna

Hei Māpuna, an evening reo class in Putaruru every Monday and in Tokoroa every Wednesday, provided the weekly opportunity for over 40 local whānau and community members to maintain their reo progression. The Putaruru class is a great extension to our programmes with both reo classes stretching the norm to online classes post Covid-19 lockdown enabling whānau from more distant locations throughout the rohe, Aotearoa and abroad to participate.

Te Pātaka Whakairinga Kōrero

This initiative provides essential cultural identification to Raukawa descendants. The

intention for the project is to gather information related to the pepeha of all 16 RST marae. The information can be kept as a legacy to pass on to future generations.

The type of information that we explore to help build a strong identity include the history of their marae, awa, maunga, hapū, rohe and their whakapapa connection from Raukawa to an ancestor of their marae.

The intention is to develop a digital platform on which the information is uploaded, that can be accessed by uri who register to that marae. Increasing access to local history will help strengthen and connect individuals to their cultural identity and local narratives.

We have learned through the marae engagement and interviews that kaumātua and marae committee members are genuinely eager for our people to have access to this information that is inherently theirs. There was a genuine desire for all marae registered uri to understand who they are in the hope that this would encourage them to participate in events and activities facilitated at the marae.

During the year, the team were able to compile information relating to two of our RST marae, which will be developed into a mātauranga resource and gifted to the marae. The team will continue to work on this project until all of the 16 RST marae have had the opportunity to participate in this project.

Iwi Partnering with Kāhui Ako – Raukawa Animations

In order to maximise our reach across the community we made a strategic decision to target the largest holder of our Raukawa tamariki, which is the education sector. Our aim is to ensure resources pertaining to Raukawa identity, language and culture are available to support local curricular. We want to build on what we have done in the past to deliver a blend of resources, so animating our Raukawa stories was the next natural step. Our target audience for this initiative is preschool and primary school aged tamariki.

All of the stories that were animated were written by Raukawa uri and animated by Nikora Ngaropo Media Designs. The stories are:

- He Rākau Raukawa Tēnei;
- Te Whare Wairua o Raukawa; and
- Te Tuna nui i Taiparipūhā.

We are excited about these developments and the opportunity to be innovative in our approach to resource development and will launch these animations in the 2020-21 financial year.

Iwi Partnering with Kāhui Ako – Raukawa Anthems

To help strengthen our ability to embed Raukawa identity, language and culture in the local curricular, we consulted with leaders across the education sector and were advised there was a huge desire for Raukawa waiata, haka and mōteatea to be taught in mainstream schools. Mainstream schools were turning to YouTube clips to learn the actions of Raukawa waiata and haka.

The following waiata were acknowledged as fundamental compositions that introduce students to Raukawa and a wider Tainui history:

- Whakareia Te Kakara;
- E noho Tūheitia;
- He aha kei taku uma/ Te Rangi te whenua;

- Kua Tinga te Ngarara;
- He Iti nā Mōtai;
- Raukawa (Haka);
- Te Haka a Wairangi; and
- Uhi Tai.

We are looking to partner with a local rūpū in the next year to pull together video footage demonstrating how each composition should be performed so we can share this not only with mainstream schools but on a digital platform so all our uri and wider community can benefit from this initiative.

Toikuranui – Ngā Takawairore hei Taonga mā ngā Mokopuna

This initiative is an extension of the Raukawa Animations. This series is targeted towards mainstream intermediate and secondary school students. The two books selected are:

- He rā poukai, he rā whakahirahira!; and
- Te Tokorua a Tāwhao.

We look forward to the learnings that students and uri members will experience when watching these animations. These animations will be launched at the same time as the original ones in the next year.

Strategic Outcome 3

We are influential at a national, regional and local level

Te Mātāwai and Ngā Paemanu o Tainui

Charlie Tepana, Reo and Tikanga Programme Lead, was appointed as the Raukawa representative for the Ngā Paemanu o Tainui group. Furthermore, this group then elected Charlie as Chairperson.

The Ngā Paemanu o Tainui board is the iwi representative group under Te Mātāwai progressing Tainui regional reo development.

Charlie also became a board member of Te Mātāwai upon Pānia Papa's end of term. The 2019 Te Mātāwai Tainui funding round supported over \$1

million worth of reo revitalisation activities.

Kakara Whakarei assisted marae and uri in a number of Raukawa affiliated activities to seek funding from Te Mātāwai and successfully progress reo outcomes in the community.

Kāhui Ako – Tokoroa, Putaruru, Matamata

We have made huge progress working with two of the Kāhui Ako in our rohe.



Tokoroa Kāhui Ako

We have supported the Tokoroa Kāhui Ako to create a curriculum that is based on Raukawa identity, language and culture. As a result of this work, seven kura with approximately 1472 learners would benefit from accessing Raukawa mōteatea, karakia, waiata, and history based on mātauranga Raukawa that was pulled together as a collective led by Tainui Full Primary Principle, Tania Morrison as the Kāhui Ako Leader in conjunction with the RCT. The resources used will help reinforce Raukawa influence on curriculum to include the use of our storybooks. The seven South Waikato kura are:

- Amisfield School;
- Forest View High School;
- Strathmore Primary School;
- Tainui Full Primary School;
- Tokoroa Central School;
- Tokoroa Intermediate; and
- Mangakino School.

Matamata Kāhui Ako

Professional learning development was conducted with Matamata College at Te Pou o Mōtai, Te Poi. Raukawa uri, Grant Thompson, cultural advisor for the land trust of Te Pou o Mōtai also assisted with this mahi.

The following kaupapa was covered:

- Te Whāiti Kuranui area;
- Kuranui, the only recognised Raukawa whare wānanga - school of higher learning;
- Te Ua Horopapera (Haumēne) and his vision through the Archangel Gabriel;
- Hauhau religion, beliefs and activities at the niu pou;
- Establishment and history of Te Pou o Mōtai;
- History of the flag Te Wepu – the Whip; and
- The history of the last caretaker, Mōtai Pakaru.

The next financial year will see us look to expand and grow these types of relationships and resources throughout our takiwā.

Central Kids Kindergarten

Central Kids Kindergarten asked for support to create a Māori cultural strategy. We provided mātauranga Raukawa and advice about potential Raukawa resources that can help introduce identity, language, and culture into the daily activities of the kindergartens and offices.

Ministry of Education

We have made huge strides into the education sector through the support of the Ministry of Education (MOE). This has been, in part, through strong relationships and partnerships with Kāhui Ako and advisors such as Merepaea Manukau and Te Kowhai Ohia.

We have also built a strong relationship with Ngāti Tūwharetoa, Waikato-Tainui, Ngāti Hauā, Ngāti Maniapoto, Ngāti Whanaunga and a number of Hauraki iwi through our iwi partnering with Kāhui Ako and Toikuranui contracts.

We have helped to co-construct and streamline funding applications that reduce administration time and increase capacity in the delivery. Examples have been shared to further assist in completing a clear application with all the required information.

Our reputation of completing our funding agreements and providing new ideas for other iwi to follow is such that the MOE are always willing to engage with the RCT to apply for any funding opportunities available.

Strategic Outcome 4

We support whānau, hapū, marae and community wellbeing

Te Pātaka Whakairinga Kōrero

Through engaging face to face with marae trustees and kaumātua, Kakara Whakarei has begun collating critical information to help build a strong identity; this includes the history of their marae, awa, maunga, hapū, rohe and their whakapapa connection from Raukawa to an ancestor of their marae.

This work will lead to increasing access to local history and will help strengthen and connect individuals to their cultural identity and local narratives.

Raukawa Cultural Events

Events like Te Kakara o Raukawa 10 Year Celebration and Te Tiriti o Waitangi Commemorations are an opportunity to reflect back on our history, celebrate our present and celebrate with our uri and community what we had achieved. Food, arts and craft stalls, kapa haka performances, mātauranga Raukawa, games, quizzes, and photo portrait opportunities were just part of the day that was enjoyed by all who attended.

Strategic Outcome 5

We are professional and effective with infrastructure that supports our delivery

Kakara Whakarei made good inroads into investigating ways to help enhance and uplift the cultural competency for the organisation. The aim is to develop an appropriate framework, which meets the needs of the organisation. This work will be progressed to completion in the next financial year.

Kakara Whakarei has begun initial work on reviewing the naming protocols for the organisation and will again complete this work in the next financial year.

Covid-19 Response Projects

The teams planned events and programmes were severely impacted during the Covid-19 lockdown. The entire team were redeployed during this period to support our Raukawa community responses, including the Raukawa call centre outreach team, the distribution team, and assisting with Covid-19 testing clinics.



Tīwai Hauora Raukawa Health and Social Development Group

ABOUT US

Tīwai Hauora provides a wide ambit of health and social development services to iwi members and the wider community in the South Waikato and surrounding areas. Our aim is to support our whānau and tamariki on their aspirational journey of improved wellbeing through the delivery of a broad range of kaupapa Māori, therapeutic health and social services.

STRATEGIC OUTCOMES THAT WE FOCUS ON

Strategic Outcome 3

We are influential at a national, regional and local level

Strategic Outcome 4

We support whānau, hapū, marae and community wellbeing

Strategic Outcome 5

We are professional and effective with infrastructure that supports our delivery

OUR METRICS

	ASSIGNED	ACHIEVED	OUTSTANDING
KPIs	11	8	3
DELIVERABLES	25	19	6

HOW WE FOCUS OUR EFFORTS OVER THE YEAR¹



- Strategic Outcome 3 30%
- Strategic Outcome 4 30%
- Strategic Outcome 5 40%

¹Indicative estimate of how we apply our time, effort and resources to achieving this strategic outcome.

Strategic Outcome 3

We are influential at a national, regional and local level

Influencing through Innovative Service Design, Development and Delivery

At the heart of Tiwai Hauora sits our aspirational vision, Raukawa kia mau, kia ora - A thriving Raukawa iwi.

It is this vision that underpins all we do, be that strategic planning, service development, design or delivery. However, we live and work in a dynamic post Covid-19 world, where our whānau, tamariki and communities are confronted by challenging and complex issues.

We understand that today, a number of our strategies, systems, structures, tools and methods that served us well in the past are no longer able to fully support us in achieving the aspirational goals we have for our people.

As we look to address the tension between realising our vision and our post Covid-19 environment, we have recognised that if we are to support the aspirational goals of our whānau and tamariki, we need to embrace change and be adaptable, agile, innovative and creative as we go forward.

Accordingly, this section highlights a number of those innovative services, approaches and pathways of connection that Tiwai Hauora embarked upon during the year, at national, regional and local levels.

Strategic Partnerships

Another key component required to ensure we realise our vision, mission and goals, is the need for strong strategic partnerships. Throughout the year, we have worked hard to continue to work with existing partners and strengthen these relationships as well as seek and develop new partnerships.

While we value all of our partners, a few of these partnerships have been particularly significant this past year. The new Oranga Tamariki funded Te Kei o te Waka service, the Waikato DHB South Waikato Locality project (SWL), and the new Te Puni Kōkiri funded Te Tūāpapa o te Ora service, are outlined in more detail below.

Strategic Outcome 4

We support whānau, hapū, marae and community wellbeing

Engaging, Connecting, Supporting, Information Sharing and Celebration

Engagement with our Raukawa uri and community is important to Tiwai Hauora and while all of our services are designed to support the needs of our whānau, hapū, marae and community, being present and actively involved

in events and activities provides us with another way to engage, connect and support our people.

This year, Tiwai Hauora joined with our other RCT business groups to organise and hold our Te Kakara o Raukawa 10 Year Celebration, which followed our Raukawa

AGM. This was one of the highlights of the year and we were delighted by the large turnout of our people and community.

The event provided a great forum for Tīwai Hauora to engage with our people and to promote its services in a creative and meaningful way.

There were many activities for both whānau and tamariki throughout the day, including:

- Tā moko stencil booth for our tamariki, provided by our Waka Taua team;
- Over 100 Christmas balls with positive messages handed out to whānau;

- Prize packages for those whānau completing questionnaires;
- Scores of health checks completed with whānau by our nurses;
- Information on rheumatic fever, information from our Whare Ora service; and
- Other services information were given to whānau we would not usually have the opportunity to engage with.

In all, 20 of our Tīwai Hauora kaimahi worked at the event and connected with hundreds of Raukawa uri.

Strategic Outcome 5

We are professional and effective with infrastructure that supports our delivery

Service Design, Development and Operational Projects

The following outlines the service design, development and organisational projects undertaken throughout the year:

- Ministry of Health Māori Innovation Service: Whakapakari ai ngā Rangatahi;
- Whānau Ora Commission Agency: RCT Internship Programme;
- Oranga Tamariki: Intensive Intervention Service: Te Kei o te Waka;
- Waikato DHB: SLW Project;
- Te Puni Kōkiri: Te Tūāpapa o te Ora; and
- Raukawa Covid-19 response.

Whakapakari ai ngā Rangatahi

Whakapakari ai ngā Rangatahi is an innovative preventative service that seeks to address the physical, mental, spiritual, cultural and aspirational needs of our rangatahi and their whānau through the delivery of a whānau centred, te ao Māori practice approach.

The service is delivered by our experienced rangatahi kaiārahi, supported by our Tīwai Hauora practice team and our community partners.

This service is primarily based within the school environment, specifically Tokoroa Intermediate and Te Kura Kaupapa Māori o Te Hiringa, to ensure maximum exposure to our rangatahi and ease of access to our service.

We know the importance in building trust and relationships when working with rangatahi and whānau, this service reflects that understanding and our commitment is to journey with our rangatahi and whānau providing guidance, intervention and aspiration both in the short and long term.

Cultural models and approaches also play an important role in the delivery of this service.

Whakapakari ai ngā Rangatahi will draw on our Raukawa kaupapa practice framework, including Te Whare Tapawhā and Te Aho Tapu, which will provide support and connections, plus a holistic approach for rangatahi and whānau throughout their life.

It is our view that the Māori practices and processes that are reflected in this service will be able to strengthen Māori identity and promote wellness alongside other therapeutic models and approaches.

RCT Internship Programme

Our internship programme has been developed in response to the Whānau Ora Collective Impact Innovation “To increase household disposable income through education and employment”.

These internships provided our rangatahi with the unique opportunity to:

- Experience a professional and culturally responsive work environment across RCT’s various business groups;
- Provide exposure to future career paths and career development;
- Establish lasting relationships between the RCT and interns; and
- Enhance and develop relationships within our community.

Te Kei o te Waka

Te Kei o te Waka is an iwi-led, iwi-designed and iwi-developed service that works in partnership with Oranga Tamariki. The aim being the reduction in the number of tamariki in care with Oranga Tamariki. This service has a whānau and tamariki focus and our intent is to work alongside whānau and tamariki addressing their safety concerns, underlying issues and aspirational journey, by providing a kaupapa Māori, therapeutic, social work approach.

Weaving these three strands together will provide whānau and tamariki every opportunity to engage and participate in a way that promotes connectedness, safety, education, hope and aspirational achievement. As these three streams are woven together, our service delivery will focus on:

- Pōwhiri;
- Tūmanako;
- Whakamana;
- Whakamārama;
- Whakaoranga; and
- Poroporoaki.

Our team is made up of child and family therapists and social workers who work together with guidance from our practice advisor, te ao Māori consultant, senior child and family therapist and team leadership (senior social work practitioner).

Our practice model is informed by our Raukawa kaupapa practice framework: (Te Aho Tapu and Te Whare Tapawhā) and informs all of our interventions including:

- A signs of safety approach;
- Neurosequential model of therapeutics;
- Various therapeutic interventions, tools and programs; and
- Trauma informed practice.

The service is accessible and available 24 hours a day, 7 days a week, to ensure that whānau and tamariki are receiving the right support at the right time.

South Waikato Locality Project

In the last quarter of 2019 (Oct-Dec 2019), we began discussions with the Waikato DHB about their Health Systems Plan - Community Transformation, and in particular the SWL part of this. This project is generally about reviewing all existing services being delivered within the South Waikato including at the hospital, identifying gaps, or overlaps, and decentralising community health services from Hamilton to Tokoroa where appropriate and achievable. From a Raukawa perspective, this allows us to check any proposed changes against our vision, mission and goals to ensure, where possible, they align with these and ultimately help us achieve them.

Covid-19 halted progress on this for some time, however we were able to meet with the Waikato DHB representatives to start to look at what the project team structure would look like. Progress has accelerated in the first quarter of the 2020-21 financial year.



Te Tūāpapa o te Ora

As a Whānau Ora service, the principal focus is to work directly with whānau to support them to better achieve one or more of the following Whānau Ora outcomes:

- Become self-managing and empowered leaders;
- Lead healthy lifestyles;
- Participate fully in society;
- Confidently participate in their culture and language;
- Become economically secure and successfully involved in wealth creation;
- Become cohesive, resilient and nurturing; and
- Become responsible stewards of their living and natural environments.

During the 2019-20 financial year, the team developed a comprehensive business plan as part of the funding proposal project. The contract was signed late in the same year, and recruitment and establishment of this exciting new service will be completed in the next financial year.

Kaimahi Development

Building our kaimahi capabilities through professional development continues to be important for the team. Our team are supported to grow their cultural awareness and reo skills through the Raukawa morning karakia and waiata and the various reo programmes provided by the Kakara Whakareie group. We have also had most kaimahi complete various training opportunities to support their existing roles including but not limited to;

- Diploma in Whānau Ora;
- Stimulate your inner calm training; and
- Rangatahi Māori with Prof. Meihana Durie and Toi Tangata in Hastings.

Covid-19 Response

The successful transition of our staff, teams and oversight to a lockdown environment was critical during the Covid-19 crisis. Staff were encouraged to support their existing clients via phone and email. Staff in turn were well supported by their managers / practice and clinical leaders.

Our days were filled with phone calls, emails and numerous hui (Zoom sessions); as we addressed a variety of operational, contractual, stakeholder, practice and staffing issues.

The passion and commitment of our Raukawa kaimahi during this time was outstanding. Governance, senior management and staff came together in a very special way to respond to the emerging needs of our people and communities within our takiwā.

During this time, Tiwai Hauora supported a number of organisational projects and in addition to their ongoing mahi developed and implemented a number of specific projects such as:

- Delivery of Whānau Ora Hygiene Packs to our people;
- Establishment of a triage team to compliment the outgoing and incoming function of the call centre;
- Provision of risk assessment training for our new call centre staff;
- Support for the mobile vaccination clinics throughout our takiwā; and
- Development of Tūmanako, a counselling hotline and support service for mental health and wellness to those within our community.



Aka Tauwhiro Raukawa Corporate Services

ABOUT US

Aka Tauwhiro is known as the engine room of the organisation. We provide the shared corporate services and systems that enable the Raukawa Group to achieve its vision, Raukawa kia mau, kia ora – A thriving Raukawa iwi”, and the RCT to achieve its mission “to deliver outstanding cultural, social and environmental outcomes to ngā uri o Te Poari o Raukawa”.

We are responsible for providing finance, administration, communication and information technology, systems, controls and support. One of the important roles the team undertake is the administration of the tribal register and urī grants. We also oversee the maintenance of all vehicles, property, buildings and equipment. We continually look for ways to improve the overall efficiency of our services, cost effectiveness of our procurement and our organisational systems.

STRATEGIC OUTCOMES THAT WE FOCUS ON

Strategic Outcome 1

Raukawa iwi are actively engaged in events and activities

Strategic Outcome 3

We are influential at a national, regional and local level

Strategic Outcome 4

We support whānau, hapū, marae and community wellbeing

Strategic Outcome 5

We are professional and effective with infrastructure that supports our delivery

OUR METRICS

	ASSIGNED	ACHIEVED	OUTSTANDING
KPIs	15	11	4
DELIVERABLES	36	30	6

HOW WE FOCUS OUR EFFORTS OVER THE YEAR¹



- Strategic Outcome 1 10%
- Strategic Outcome 3 2%
- Strategic Outcome 4 15%
- Strategic Outcome 5 73%

¹Indicative estimate of how we apply our time, effort and resources to achieving this strategic outcome.

Strategic Outcome 1

Raukawa iwi are actively engaged in events and activities

Communication Channels

The communication channels that we currently utilise to engage with our iwi members, kaimahi, stakeholders, the public and funders include the following:

- Website(www.raukawa.org.nz);
- Facebook (www.facebook.com/raukawacharitable) and closed-group pages;
- Quarterly pānui, Te Kakara o te Hinu Raukawa (Te Kakara);
- Promotional pamphlets, posters and other business collateral; and
- External media marketing such as radio and newspapers.

The internal audit and review of our policies, procedures and systems help ensure that the information that we share is accurate, relevant and engaging to the intended audience.

Our targeted outreach strategy was instrumental in being able to contribute to the successful outcomes that we have achieved for our iwi and the community during the Covid-19 lockdown, such as the:

- Mobile iwi flu vaccinations;
- Mobile iwi assessment centres;
- Hygiene and care packs;
- Tangihanga guidelines and web page;
- Raukawa call centre which helped to triage assistance to iwi members; and
- Tūmanako phone counselling service.

Our effective outreach strategy has seen significant gains in social media engagement which is reflected in our Facebook followers now increasing from 1755 to 2555 followers, that is a huge 45% increase over 12 months.

Over the past year, the team grew its capability in:

- Videography, with a significant contribution to a milestone project which will chart the Raukawa settlement journey;
- Business group kaupapa support;
- Event support, particularly with regard to our Te Kakara o Raukawa 10 Year Celebration;
- Drone use, this extended from photography and video capture of events to assistance with Pūtake Taiao projects; and
- Interviews for Te Karaka and for other video and digital projects.

Process improvements will continue to be made for the benefit of the organisation as a whole via a host of platforms and systems, such as:

- Asana, an online project management platform;
- Sprout Video tutorials;
- Sweet Process, an online policy and process platform;
- Raukawa intranet provided by JV Systems;
- New policy management framework; and
- New document management system.

Strategic Outcome 3

We are influential at a national, regional and local level

Support the Development and Implementation of Te Aho Tapu

The benefit of the adherence to and implementation of these values became apparent during the Covid-19 lockdown. We were able to assist our iwi and community with outreach and call centre communication, the delivery of food and hygiene packages, and the administration of influenza vaccines from mobile clinics.

Strategic Outcome 4

We support whānau, hapū, marae and community wellbeing

Marae Development Workshops

Covid-19 severely curtailed our ability to deliver on our annual series of marae development workshops. This will be rectified during the forthcoming year. Supply relationships have been established whereby opportunities have arisen so that significant cost savings may be achieved allowing for more funding to be focused for coalface service delivery.

Marae Grant Compliance and Support

The Tribal Register Liaison together with the Finance Team ensured that the Marae Grant policy and application procedures were robust and that the RCT and marae complied with the criteria required by legislation and policy.

Although Covid-19 curtailed our ability to meet directly with marae committees and to attend marae AGMs, assistance was given to the completion of marae grant expense reports whenever it was requested.

Eleven marae grants totalling \$343,439 were distributed during the year. Financial advice was given for the applications that were submitted by Pūtake Taiao to the Provincial Growth Fund for \$1,544,504 of marae improvements.

RST Uri Grants

Our Tribal Register Liaison dedicates their time and expertise to ensure that all RST uri grants for education, kuia and koroua wellbeing, sports, and marae are administered appropriately.

Individual iwi members receive considerable assistance on a personal basis with their queries relating to the above grants.

This year, a 30-day extension was granted on kuia and koroua applications so that documentation that was not available due to the Covid-19 lockdown could be sourced.

Application numbers continue to increase, with 71 education grants being paid out at 100% of eligibility totalling \$68,000 and 181 applications were approved and paid for kuia and koroua grants totalling \$105,054.

With the 30-day documentation extension being given to kuia and koroua applicants, payment could only be made in the new financial year.

The levels of the above grants are an indication of the success of our outward connectivity with iwi members, and the ability to assist so many more of our own people keeps us striving to do more in this regard.

Strategic Outcome 5

We are professional and effective with infrastructure that supports our delivery

Information and Communications Technology Infrastructure.

ICT is now instrumental to our organisation. We would not have been able to continue operating in the way that we did during the Covid-19 lockdown without the benefit of our ICT systems. Ongoing systematic improvements to our operating systems included:

Remote Accessibility

All staff were set up to allow the continuation of work while they were in lockdown at their own homes, this included Zoom access and capability.

Raukawa Intranet

The Argus tracking vehicle monitoring system is fully embedded into the organisation and has directly led to a significant improvement in driving safety in which we are 69% better than the national average.

It also enables vehicle locations to be identified live, thereby enabling us to monitor the safety and wellbeing of our outreach staff.

The upgrading of our existing G drive, our central digital repository drive, to Microsoft SharePoint is being evaluated and the implementation of the Raukawa policy management framework is continuing.

Tribal Register Database

The Covid-19 lockdown halted the finalization of the new tribal register database, which is now due for completion in the first few months of the new financial year.

Property and Resources Management

The Business Information Team (BIT) Leader continues to co-ordinate landlords, contractors and suppliers to ensure that our properties are properly maintained and meet the organisation's needs.

Some of the highlights for this financial year are:

- New offices were established in Te Awamutu at 53 Mutu Street and are now occupied by our staff;
- The vacant ground floor north east corner office at Te Whare o Raukawa in Tokoroa have been refurbished and is occupied by a new Raukawa health and social service, Te Kei o te Waka;
- The vacant ground floor north west corner office at Te Whare o Raukawa will become the new boardroom, at the time of writing the room has been refurbished but for the audio visual equipment and carved ceiling panel;
- Fencing on the adjoining carpark has been contracted for and is due for completion early in the 2020-21 financial year; and
- A larger premises for our Putaruru branch office is required to meet the needs of their expanding service demand, however nothing suitable has been found as yet.

Policy Management Framework

As a cross-organisational deliverable, Aka Tauwhiro has continued to drive the completion of this project. Stage 1 of the implementation phase begun late in the 2019-20 year, and this along with Stage 2 will be completed within the 2020-21 financial year.

As an organisation, the ELT continued its responsibility to review and amend existing policies, as well as develop new policies as required to meet organisational needs and legislation.

Raukawa Communication Plan

The Covid-19 lockdown placed considerable focus on the Communications Team. This necessitated an in-depth review of the current Communications Plan to ensure that the high quality work of which the organisation can be proud, will continue as new demands and requirements are placed upon it.



Kaimahi and Trustee Apparel

Our stock of Raukawa attire has contributed positively to our image amongst the community and takiwā as it provides a professional and unified look when our 60 plus staff members are out delivering services or are representing Raukawa at various events or engagements.

Taonga and Artefacts

Our collection of taonga, which is housed in the Huia Kaimanawa room, were independently valued for insurance purposes and cover was placed on them for \$455,800. The addition of specialised insurance will help to add that added protection for our taonga as we continue to look after them for future generations.

Organisational Events

Aka Tauwhiro is a support group to the organisation with a focus on facilitating assistance to other business groups so that they achieve their objectives, including their events. The team was heavily involved in the AGM, 10 Year Celebration Festival and Treaty of Waitangi celebrations.

Health, Safety and Wellness

In addition to the group's annual plan, KPIs and deliverables, the Aka Tauwhiro team have continued to play an integral part within the Health and Safety Committee and the Wellness Committee.

Our BIT Leader is on both the above committees, and together with the Tumu Whakarae, is also on the South Waikato Civil Defence Local Welfare Committee.

The civil defence emergency management knowledge gained from this latter committee was of considerable use during the Covid-19 lockdown roll out of the mobile vaccination and testing clinics.

Vehicle, Internet and Insurance Reviews

Strategic partnerships have been established with key suppliers, which has led to group procurement savings being made, and has directly contributed to Raukawa being able to provide more capacity at the service delivery level.









2019-20 Annual Report

Raukawa Iwi Development Ltd



He Pūrongo



Raukawa Iwi Development Ltd Chairperson's Report

THIS PAST YEAR WILL HAVE BEEN TOUGH FOR MANY OF YOU, DUE TO THE DISRUPTION AND IMPACT OF COVID-19. RAUKAWA HAS BEEN PARTICULARLY TOUCHED BY TRAGEDY BECAUSE OF COVID-19, AND THE THOUGHTS OF RIDL ARE WITH THE TE HIKO WHĀNAU AND THE WIDER IWI.

We see our responsibility as providing RCT and RST with financial resources to allow them to deliver social and cultural support to Raukawa people and the wider community. This duty becomes even more important in times such as these. We want to be able to provide consistent income for Raukawa, and have developed our investment strategy accordingly.



Against the backdrop of coronavirus and market uncertainty, RIDL has continued to achieve good results. In FY20 we delivered:

- Total comprehensive income (before tax and donations) of \$10.3m, compared to \$12.6m last year
- A total return (before tax and donations) on RIDL opening equity (per balance sheet) of 7%
- Total distribution of \$3.3m
- A growing pūtea with total RIDL balance sheet assets at \$164m at year's end

Non-financial highlights from the year included:

- Expansion of our commercial property holdings in conjunction with five other iwi partners to form the Hāpai property partnership
- New private equity style exposures, including via Te Pūia Tāpapa
- Ongoing optimisation of our direct property holdings

Our strategy

We have been able to deliver a good result in FY20 in part due to the way we have invested.

Our long-term goal is a portfolio of high-quality assets that give us a balanced range of risks.

- Direct assets are those where we enjoy some form of control or where illiquidity or other complexities suit us. We like to own direct assets, as opposed to financial assets such as shares, because as a long term, institutional investor, these can deliver us better returns over time
- We want a balanced set of risks because we know that some things go up when others go down and that this can't be predicted. We also need to generate income to fund this year's needs and growth to fund next year's

We have been building our portfolio in this way for the last seven or eight years. This has seen us move from an asset base comprised principally of managed funds and cash to one that includes Crown leaseback land, farming, commercial property, forestry and some private equity style interests.

This has helped to make our returns more resilient. We were happy with this as we surveyed the substantial, albeit apparently temporary, losses that financial markets endured through February and March 2020.

We are comfortable building the portfolio patiently. We try and add at least one major investment per year. In FY20 the major focus was on commercial property. We also expanded our private equity exposure.

Covid-19 impacts

Last year I wrote that we were nervous about shocks to the financial system. We certainly did not expect what we got.

Like all investors we felt the impacts of Covid-19 and the accompanying public policy response.

As you can see, our overall financial result was insulated by our diversification, but there were acute impacts at several assets.

Our infrastructure investment, ADIT, was the most affected by Covid. This is a long-standing fund that we bought into a couple of years ago and it is currently around 6% of our total holdings. It invests in Australian and New Zealand infrastructure assets including university accommodation, transport, power distribution and airports.

These are all solid, defensible, and large-scale assets with generally dependable cash flows. The major asset is Melbourne Airport. This has been an extremely successful asset for the fund over many decades but has obviously been badly impacted by travel restrictions. Likewise, there has been a lesser but still material impact on the student accommodation assets, which have international students as customers.

As a result, the fund has declined in value by a little over 4% in NZD terms. This is roughly equivalent to the amount of annual dividend we make from it. The fund's assets remain high quality and hard to replicate but the outlook for Melbourne Airport, as for most airports globally, depends on the ability to control the virus and to be able to re-open for international travel.

There was a lesser impact on our commercial property. Ultimately, negotiations were required on abatement with two tenants around an very small amount of rent. In both cases this was resolved with lease extensions and no material financial impact to us.

There was a dramatic impact on listed markets around the world and this was felt in some of our fund holdings. Some investments fell by over 10% over the February-March period when panic peaked. By year's end though almost all losses had been recovered.

The longer lasting impact is on interest rates. These lowered dramatically and we expect will continue to fall. We carry around 15% of the portfolio in cash and have a plan to deploy it in line with our strategy.



Direct investment activity

In FY20 the major activity was the formation of the Hāpai property partnership.

RIDL had been considering the investment thesis for commercial property for several years. We began this because we had seen and benefitted from strong gains in stock markets. We wanted to move some money into a more conservative asset class.

The view we developed is that high quality commercial property gives a yield premium over cash that more than compensates for risk. If acquired in the right location it should also enjoy capital growth. This is due to various factors such as zoning and various bottlenecks in the construction industry which make developments complex.

The problem we faced was that access was complicated. We did not want to buy just one or two buildings, which would concentrate our risk to those locations. We didn't want to buy units in a listed trust that were already highly priced and over which we had no control, and we didn't want to pay the high fees associated with many unlisted or syndicated property vehicles.

We had been in touch with other iwi investors who had similar goals to us and similar concerns with how to access commercial property investment. It was clear that a purpose-built iwi vehicle was needed.

In late calendar 2019 we began to make good on our analysis by acquiring a commercial property in the Hawke's Bay, leased long term to the Hawke's Bay DHB. Towards the end of FY19 we committed to purchase two more high quality commercial properties.

We made the purchases with an eye to forming a new collective vehicle that would meet the needs of iwi investors, including ourselves, by giving investor control but the benefits of diversification and scale. Five iwi were keen to participate and joined RIDL in the new vehicle.

As a collective we can now buy more and larger assets, spread risk, improve cost efficiency, and hence improve returns.

RIDL is very pleased to have played the incubator role for Hāpai Commercial Property LP, and to have benefited by way of seeking a premium from those who have brought into the vehicle, and we hope to take a similar approach in the future to invest in other assets.

The development of Hāpai is illustrative of our approach to direct assets in general.

We want to invest at scale and where we can reliably and efficiently access good quality management (either through contracting or robust partnerships) or where management is relatively simple. In practice this means

a preference for asset-based investments as opposed to operating businesses.

When it comes to operating or private equity style investments, we recognise their complexity and prefer to invest via established managers.

We already have some private equity investments and In FY20 we made new commitments to Direct Capital, which operates at the larger end of the spectrum and to Movac. Movac is New Zealand's longest standing and most successful tech and early stage venture investor.

Activity at our other existing direct assets in FY20 included:

- At Kākano, our forestry investment, activity was stalled during lockdown but there was some pent-up demand upon returning to operations. As a result of paused operations income from Kākano was lower than expected through the year, but the investment benefitted from an upwards revaluation reflecting lowering discount rates for property assets. As mentioned last year the Kākano investment has been an outstanding performer for RIDL since we invested a little over \$19m in FY14. It is now worth \$39m and has also delivered significant income over these six years
- CNI income was dependable and resilient. Discussions commenced during the year towards the general rent review and were ongoing into FY21. We expect to see this closed out and higher income flowing into FY22. As noted in previous years, the interest in CNI does not have a value on our balance sheet due to its nature as an intangible asset. Management estimate of value is covered in the notes to the accounts. It has increased since last year due to prospective rental increases
- We own approximately 45% of the Ranginui Station, a c 3,300 cow dairy and pastoral operation near Mangakino. Ranginui struggled in FY20. It made an improved operating profit over last year but is not performing at the level we expect for this sort of business. We are working with the other major shareholder to improve this. In common with other dairy farms around the country it suffered from a downwards revaluation. This reflected pressures on the industry and restrictions on both overseas buyers and local borrowing
- Our infrastructure investment generated good income, even issuing a special dividend in December 2019 before being impacted by Covid-19, as discussed above
- As reported previously, Te Pūia Tāpapa is a vehicle formed by 26 iwi and Māori investors to co-invest with other large-scale New Zealand investors



in direct assets that would be difficult for iwi to access or manage on their own. Its initial investment was due to close in March 2020 but was delayed to July. This was an investment in New Zealand truck and trailer leasing business TR Group. Te Pūia Tāpapa co-invested with Direct Capital and the NZ Super Fund. RIDL has a \$10m commitment to Te Pūia Tāpapa and the TR Group represents 10% of this. At time of writing (October 2020) a second investment was being considered and this will see our total called capital increase to around \$2m. It remains a small part of the portfolio but, like the other private equity funds, gives us exposure to a range of assets and businesses we would not be able to efficiently access on our own

- In addition to Hāpai, we own a variety of other properties directly. Through the year we sold one small commercial property for which we had no use. We also agreed to sell the former headquarters in Campbell St post year end. This had been vacant since the move to Raukawa House. Our main activity was around Tokoroa East. This involved a closed school that had been allowed to become rundown and a health and safety risk. Its acquisition was subject to elongated negotiations led by RST but after several years we were finally able to take possession. We had plans to demolish, decontaminate and make good the site ready for development. These plans were delayed by lockdown, but the work was completed early in FY21. This removes a major health and safety risk. We are now in the planning stages for what comes next and hope to be able to update you next year.

Our financial assets

While we seek a portfolio of direct assets, we know this is a long-term aspiration and that patience is a strength.

We think carefully about the areas we want to target but not everything is under our control and we have to be opportunistic. In the meantime, we keep our funds working by investing in financial assets, principally managed funds and cash.

Managed funds provide low cost access to high quality investment management. We have selected our managers based on independent advice to provide a range of risks that align with the rest of our portfolio.

The main financial markets story in FY20 was the extreme volatility associated with Covid.

We constantly monitor individual manager performance and the attitude of the overall market. Around Christmas time we felt, once again, that

markets were getting overheated. We also felt we were not achieving what we wanted with all managers and hence redeemed a little over \$5m.

This decision seemed prescient when Covid hit but, as mentioned above, markets have fully recovered on the back of cheap money as governments around the world seek to prop up asset prices as a proxy for economic activity.

What's been supportive for equity markets has had a severe impact on returns for holding cash. Interest rates were cut dramatically in New Zealand and in other countries. This was from rates already considered historically low. At time of writing, we are looking at rates of around 1% for a six-month term deposit. This means the return is negative after allowing for inflation. We are however aware that 1% might look luxurious in six months' time if (or when) interest rates move to negative territory.

We are carrying substantial cash, partly due to fund redemptions. Through the darkest period of the lockdown, we were pleased to have cash as a buffer but we are conscious it is also a risk to returns. We expect to lower our cash through direct investments over the coming year.

Distribution

We paid a total distribution to Raukawa (dividends and donations) of \$3.3m. This was up on \$3.1m paid in FY19.

We plan to pay \$3.7m in FY21 and are pleased to have been able to increase funding by more than 12 percent over last year in this time of increased need.

Raukawa Asset Holding Company Limited

Raukawa Asset Holding Company ('RAHC') is Raukawa's settlement fisheries company. It is a wholly owned subsidiary of RST via Raukawa Settlement Trust Ltd (RSTL). RAHC's main assets are quota and shares in Moana (previously AFL), worth together about \$1.8m.

RAHC does not operate the quota itself but leases it out, normally in multi-year contracts. Management, including treasury management, is provided on contract by RIDL.

Several major lease agreements with Sealord came up for renewal in October 2018 with RAHC participating in the new, revised, and standardised, pan-iwi 'Ihu To Mai' Agreement ('ITM'). We see the new ITM as a good outcome for RAHC as it continues to deliver access to value chain profit share from Sealord without taking direct operational risk.

This provides low risk income to RAHC and in FY20 it made a profit of \$277k vs \$255k in FY19.



Inter-generational focus

As a board we have been working on how we can quantify the intergenerational investment focus that RIDL takes.

We have developed the concept of reserving. This means running calculations to show how much of our pūtea is, in effect, just keeping up with inflation and the rise of iwi numbers. Maintaining this real per capita value of funds is a minimum expectation for RIDL.

Pūtea that we have above this level is the extra wealth we have been able to generate. I am pleased to say that to the end of FY20 we have been able to generate excess returns over and above those needed to maintain the real per capita value of funds.

Detailed calculations and explanations are included elsewhere in this annual report.

New auditors

Raukawa group ran a review process of audit services through the year. As a result, PWC was selected as group auditor. This includes RIDL. There are no material or policy changes to report.

The year ahead

We will keep our focus on our strategy of continuing to build our portfolio of high-quality direct assets.

We expect to see:

- Increased investment in commercial property as further capital is called by Hāpai
- Potential direct opportunities emerge in agribusiness and in other specialised forms of property
- Involvement in specialist iwi collective investment vehicles
- Reductions in our cash and managed funds holdings
- Increased private equity exposure as various funds including Te Pūia Tāpapa turn economic conditions into buying opportunities
- Supporting and working with RST where we can be of assistance

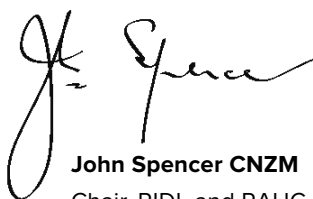
As always, we hope to continue the steady, sustainable performance growth of the last several years and run a cost-efficient operation that generates reliable income for RST.

Conclusion

I would like to extend my personal thanks to other directors: Jon Stokes, Gaylene Roberts, Deb Davies and Vanessa Eparaima. Post year end we farewelled Connie Hui and welcomed Deb Davies.

I would also like to thank Kim Blomfield for her ongoing support of RIDL and the board, and the team at Koau who continue to provide investment and general management services to RIDL.

Best wishes to all iwi members for the year ahead.



John Spencer CNZM
Chair, RIDL and RAHC









2019-20 Annual Report

Financial Statements





Raukawa
Settlement Trust
**Financial
Statements**

FOR THE YEAR ENDED 30 JUNE 2020

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As at 30 June 2020

Entity Information

Nature of business

Post Settlement Governance Entity.
Resource development and investment

Postal address

Private Bag 8
Tokoroa 3444

Auditors

PWC
Level 4/109 Ward Street
Hamilton 3240

Subsidiaries

Raukawa Iwi Development Limited
Raukawa Settlement Trust Limited
Raukawa Charitable Trust
Raukawa Asset Holding Company Limited

Accountants

GHA Ltd
Chartered Accountants
PO Box 1712, Rotorua

Bankers

Westpac
Tokoroa
Bank of New Zealand
Tokoroa

Date of Formation

Friday, 19 June 2009



Vanessa Eparaima



Connie Hui



Cheryl Pakuru



Nachele Griffiths



Gaylene Roberts



Debbie Davies



Gail Hamilton



Richard Jefferies



Marina Hireme



Te Ao Apaapa
(commenced 10 Dec 2019)



Steven Oxenham



Juanita Temarama



Rachel O'Connor



Rina Lawson



Marion Hohepa
(commenced 10 Dec 2019)



Paraone Gloyne
(commenced 27 Feb 2019)



Waimatao Smith
(ceased 10 Dec 2019)



Kataraina Hodge
(ceased 10 Dec 2019)



Raukawa Settlement Trust

Statements of Comprehensive Revenue and Expense

For the year ended 30 June 2020

	NOTE	Group		Parent	
		2020 \$	2019 \$	2020 \$	2019 \$
Revenue					
Contract & project revenue	5	3,277,118	4,824,286	-	-
Finance and investment revenue	6	5,136,203	9,275,323	933,961	942,159
Other revenue	7	3,418,631	3,394,276	115,657	6,099
Total Revenue		11,831,952	17,493,885	1,049,618	948,258
Expenses					
Operating expenses	8	7,767,883	6,747,172	679,336	605,285
Administration expenses	9	203,377	226,836	359,084	251,760
Uri grants		543,658	570,788	-	-
Total Expenses		8,514,918	7,544,796	1,038,421	857,045
Share of surplus of equity accounted associates	16	2,617,990	5,177,154	-	-
Net surplus before Tax		5,935,024	15,126,243	11,198	91,213
Less Tax expense	10	740,096	1,326,344	-	-
Net surplus for the year		5,194,929	13,799,900	11,198	91,213
Other comprehensive revenue/(expense) not subsequently recognised to profit & loss, net of tax					
Share of movement in reserves of equity accounted associates	11	824,119	(4,229,967)	-	-
Change in fair value of investments at FVOCI	11	362,064	192,005	-	-
Change in fair value of property, plant & equipment	11	290,614	364,072	455,800	-
Deferred tax recognised in equity for the year	11	(163,797)	724,880	-	-
Total comprehensive revenue and expense for the year		1,313,000	(2,949,010)	455,800	-
Total comprehensive revenue/(expense) for the year		6,507,928	10,850,890	466,998	91,213

Raukawa Settlement Trust

Statements of Financial Position

As at 30 June 2020

	NOTE	Group		Parent	
		2020 \$	2019 \$	2020 \$	2019 \$
Assets					
Current assets					
Cash and cash equivalents	12	4,483,855	1,936,717	228,136	203,926
Short term deposits	12	35,722,606	29,752,136	437,438	575,886
Trade and other receivables	13	2,019,057	4,385,146	1,115,563	1,031,231
Income tax refund		379,874	-	1,481	97,654
Assets held for sale		-	-	-	-
Total current assets		42,605,394	36,073,999	1,782,618	1,908,697
Non-current assets					
Trade and other receivables	13	7,268,791	7,912,718	7,268,791	7,912,718
Property, plant and equipment	14	6,936,824	6,599,488	456,521	1,433
Investment property	15	8,156,999	16,755,062	-	-
Investments in subsidiaries	21	-	-	90,756,441	89,756,441
Investments in associates	16	65,564,653	48,998,126	-	-
Other investments	17	50,754,182	56,209,797	-	-
Intangible assets	18	1,052,297	1,023,432	-	-
Advances to related parties	21	-	-	1,716,679	1,716,679
Loan Receivable - Whakaaratamaiti Marae		449,074	453,940	-	-
Total Non-current assets		140,182,819	137,952,562	100,198,432	99,387,272
Total Assets		182,788,212	174,026,561	101,981,050	101,295,968

Continued on next page

Raukawa Settlement Trust Statements of Financial Position Cont.

As at 30 June 2020

	NOTE	Group		Parent	
		2020 \$	2019 \$	2020 \$	2019 \$
Liabilities					
Current liabilities					
Trade and other payables	19	1,387,783	1,183,141	183,600	128,013
Employee entitlements		315,669	258,597	-	-
Income in advance	20	2,803,584	869,074	162,500	-
Income tax payable		-	106,298	-	-
Advances from related parties	21	-	-	110,911	110,911
Total Current liabilities		4,507,036	2,417,110	457,011	238,924
Non-current liabilities					
Deferred tax liability	10	3,652,949	3,489,152	-	-
Total Non-current liabilities		3,652,949	3,489,152	-	-
Total Liabilities		8,159,985	5,906,262	457,011	238,924
Net assets		174,628,227	168,120,299	101,524,041	101,057,044
Net Assets/Equity		174,628,227	168,120,299	101,524,041	101,057,044

These financial statements are issued for and on behalf of the Board of Trustees:


Trustee


Trustee

Date: 30 October 2020

Raukawa Settlement Trust

Statements of Changes in Net Assets/Equity

For the year ended 30 June 2020

	NOTE	SETTLEMENT FUNDS	REVALUATION RESERVES	ACCUMULATED REVENUE AND EXPENSE	RESERVE FOR FUNDING FOR FUTURE PROJECTS	TOTAL NET ASSETS/EQUITY
		\$	\$	\$	\$	\$
Group						
Opening balance 1 July 2019		84,099,135	25,214,843	58,806,320	-	168,120,299
Surplus for the year		-	-	5,194,929	-	5,194,929
Other comprehensive revenue/ (expense) not subsequently recognised to profit & loss, net of tax		-	1,313,000	-	-	1,313,000
Transfer to reserves				(340,615)	340,615	-
Closing balance 30 June 2020		84,099,135	26,527,842	63,660,634	340,615	174,628,227
Opening balance 1 July 2018						
Surplus for the year		-	-	13,799,901	-	13,799,901
Other comprehensive revenue/ (expense) not subsequently recognised to profit & loss, net of tax		-	(2,949,010)	-	-	(2,949,010)
Reclassification from revaluation reserve to retained earnings	16		(1,887,643)	1,887,643		-
Closing balance 30 June 2019		84,099,135	25,214,843	58,806,320	-	168,120,299
Parent						
Opening balance 1 July 2018		84,099,135	-	16,957,909	-	101,057,044
Surplus for the year		-	-	11,198	-	11,198
Other comprehensive revenue/ (expense) not subsequently recognised to profit & loss, net of tax		-	455,800	-	-	455,800
Closing balance 30 June 2020		84,099,135	455,800	16,969,107	-	101,524,042
Opening balance 1 July 2018		84,099,135	-	16,866,696	16,397,690	100,965,831
Surplus for the year		-	-	91,213	-	91,213
Other comprehensive revenue/ (expense) not subsequently recognised to profit & loss, net of tax		-	-	-	-	-
Closing balance 30 June 2019		84,099,135	-	16,957,909	-	101,057,044

Raukawa Settlement Trust

Statements of Cash Flows

For the year ended 30 June 2020

	NOTE	Group		Parent	
		2020	2019	2020	2019
		\$	\$	\$	\$
Cash flows from operating activities					
Receipts from operations		9,849,916	5,965,570	1,162,502	1,000,000
Receipts from interest		878,764	829,144	13,155	19,029
Receipts from grants and donations		44,381	6,099	44,381	6,099
Receipts from dividends		3,123,571	2,899,243	564,603	539,014
Receipts from capital distributions		-	2,298,710	-	-
Payments to suppliers and employees		(8,270,235)	(7,194,669)	(989,043)	(616,288)
Payments of income taxes		(1,183,879)	(942,028)	96,174	8,284
Net GST		(36,642)		(6,008)	
Total Cash flows from operating activities		4,405,877	3,862,069	885,764	956,138
Cash flows from investing activities					
Receipts from sale of property, plant and equipment		-	483,035	-	-
Receipts from sale of investment properties		139,200	276,943	-	-
Receipts from sale of investments in managed funds		7,856,010	2,528,226	-	-
Receipts from settlement of term deposits		57,487,415	36,759,480	375,905	-
Derecognition of subsidiary		5,297,962	-	-	-
Purchase of property, plant & equipment		(120,032)	(545,041)	-	-
Purchase of investment properties		(30,680,607)	(10,941,806)	-	-
Purchase of investments in other entities		(2,257,489)	(2,202,120)	(1,000,000)	(1,000,000)
Purchase of term deposits		(63,457,885)	(33,617,832)	(237,457)	(15,365)
Investments in associates and subsidiaries		3,330,834	2,463,501	-	-
Repayment from third party		5,766	5,478	-	-
Total Cash flows from investing activities		(22,398,826)	(4,790,136)	(861,553)	(1,015,365)
Cash flows from financing activities					
Bank borrowing		20,540,088	-	-	-
Total Cash flows from financing activities		20,540,088	-	-	-
Net Increase/ (Decrease) in Cash and Cash Equivalents		2,547,138	(928,067)	24,210	(59,227)
Cash Balances					
Cash and cash equivalents at beginning of the year	12	1,936,717	2,864,784	203,926	263,153
Cash and cash equivalents at end of the year	12	4,483,855	1,936,717	228,136	203,926
Net change in cash for the year		2,547,138	(928,067)	24,210	(59,227)

Raukawa Settlement Trust Statement of Accounting Policies

For the year ended 30 June 2020

1. Reporting entity

The financial statements of Raukawa Settlement Trust (the Trust, RST) for the year ended 30 June 2020 comprise the Trust (the Parent), and the consolidated financial statements of the group comprising the Trust and its subsidiaries Raukawa Settlement Trust Limited, Raukawa Iwi Development Limited (RIDL), Raukawa Charitable Trust (RCT), Raukawa Asset Holding Company Limited (RAHCL). RIDL lost control of HCPLP ("HCPLP", formally Iwi Commercial Property Limited Partnership and formally Raukawa Property Limited Partnership) on 30 September 2019 when it disposed of 54.9% of its interest in the subsidiary.

2. Basis of preparation

(a) Statement of compliance

The financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice ("NZ GAAP"). They comply with the Public Benefit Entity Standards Reduced Disclosure Regime ("PBE Standards RDR") as appropriate for Tier 2 not-for-profit public benefit entities, for which all reduced disclosure regime exemptions have been adopted. The Trust and Group are eligible to apply Tier 2 standards as they have less than \$30 million annual expenditure and are not publicly accountable.

(b) Measurement basis

The consolidated financial statements have been prepared on the historical cost basis except for investment property, land & buildings, heritage assets and other investments that have been measured at fair value.

(c) Functional and presentation currency

The financial statements are presented in New Zealand dollars (\$) which is the Group's functional currency. There has been no change in the functional currency of the Group during the year. Transactions and balances reported in foreign currencies are translated to New Zealand Dollars at the rate prevailing on the date of the transaction.

(d) GST

Except for trade receivables and trade payables which are stated inclusive of GST, all amounts have been reported exclusive of GST.

(e) Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year.

(f) Financial Assets/Liabilities: Non-derivative financial assets

The Trust and group's initially recognises assets held at amortised cost on the date that they are originated. All other financial assets (including assets designated at fair value through profit or loss) are recognised initially on the trade date at which the Trust and group's becomes a party to the contractual provisions of the instrument.

The Trust and group's derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Trust and group's is recognised as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Trust and group's has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Trust and group's classifies non-derivative financial assets into the following categories: financial assets at fair value through other comprehensive income and those held at amortised cost.

A financial asset is classified at fair value through other comprehensive income if it is not classified as held for trading or is designated as such upon initial recognition. Financial assets are designated as at fair value through other comprehensive income if the financial asset is held with a business mode whose objective is achieved by collecting



contractual cash flows and selling financial assets and the contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest. Attributable transaction costs are recognised in profit or loss as incurred. Financial assets at fair value through other comprehensive income are measured at fair value and changes therein are recognised in equity. Financial assets at fair value through other comprehensive income include financial derivatives.

Assets held at amortised cost

Assets held at amortised cost are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition loans and receivables are measured at amortised cost using the effective interest method, less any impairment losses.

Assets held at amortised cost comprise cash and cash equivalents, and trade and other receivables.

Financial liabilities at amortised cost

The Trust and group's financial liabilities are principally borrowings and trade and other payables and are measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

3. Use of judgements and estimates

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of

assets, liabilities, income and expenses. Actual results may differ from those estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. In particular, information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amount recognised in the financial statements are disclosed where applicable in the relevant notes to the financial statements, refer note 14 PPE, note 15 Investment property, note 16 Investments in associate regarding the fair value of the acquisition in associate HCPLP and note 22 CNI Iwi Collective Settlement.

Judgements made by management in the application of the PBE Standards RDR that have significant effects on the financial statements are disclosed, where applicable, in the notes to the financial statements.

4. Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Parent and subsidiaries controlled by the Parent.

Control is achieved when the Parent has power over the investee and can determine the investee's operating and financing policies, such that the parent can direct the investee to assist it achieving the parent's own financial and public benefit objectives.

Consolidation of a subsidiary begins when a Parent obtains control over the subsidiary and ceases when a Parent loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of comprehensive revenue and expenses from the date the Parent gains control until the date when a Parent ceases to control the subsidiary.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.



Raukawa Settlement Trust

Notes to the Financial Statements

For the year ended 30 June 2020

	NOTE	Group		Parent	
		2020	2019	2020	2019
		\$	\$	\$	\$
5. Contract & project revenue					
Exchange revenues		3,102,118	4,644,286	-	-
Non-exchange revenues		175,000	180,000	-	-
		3,277,118	4,824,286	-	-

The Group receives revenue from contracts and projects with public sector organisations in exchange for providing services to the Raukawa community on the behalf of the funding provider. Revenue is recognised to the extent that the underlying services have been delivered. Where funding is received in advance of delivering goods or services and there is a requirement to return unused funding or uncertainty around the group's ability to comply with conditions attached to the funding, the amounts received are recognised as income in advance.

Revenue received for contracts and projects with no requirement to provide services in exchange or specific performance obligations is classified as non-exchange revenue and is recognised as revenue at the fair value of the amount receivable except where there are other attached conditions which are not yet fulfilled. If there are unfulfilled conditions, the amount is recognised initially as income in advance and recognised as revenue when conditions are fulfilled.

	NOTE	2020	2019	2020	2019
		\$	\$	\$	\$
6. Finance and investment revenue					
Interest		843,363	935,144	13,331	19,344
Dividends		1,771,534	3,312,367	564,603	539,014
CNI Iwi Collective dividend	22	2,165,279	2,345,301	-	-
Fair value adjustments recognised in surplus/(deficit)		356,027	383,801	356,027	383,801
CNI Iwi Holdings NZU distribution	22	-	2,298,710	-	-
		5,136,203	9,275,323	933,961	942,159

Interest income is recognised on the effective interest rate method on a proportion of time method. Dividend income is recognised when the group's right to receive the dividend is established. Fair value adjustments recognised in surplus/(deficit) comprises the effect of discounting of the long term receivables due from the Crown under the Waikato River Co-management agreement (refer Note 13).



	NOTE	Group		Parent	
		2020 \$	2019 \$	2020 \$	2019 \$
7. Other revenue					
Lease and rental income		739,462	933,737	-	-
Grants, koha and donations		433,697	16,163	100,300	6,099
Fair value adjustments recognised in net profit/(loss)		1,811,379	(6,055)	-	-
Gain on sale of property, plant & equipment		-	93,124	-	-
Gain on sale of Investment properties		55,091			
Compensation towards tax liability		-	723,975	-	-
Capital refund - Ranginui	16	-	1,633,333	-	-
Other - including gain on derecognition of subsidiary		379,003	-	15,357	-
		3,418,631	3,394,276	115,657	6,099

Revenue received from Grants, koha and donations are classified as non-exchange revenue and are recognised as revenue at the fair value of the amount receivable except where there are other attached conditions which are not yet fulfilled. If there are unfulfilled conditions, the amount is recognised initially as income in advance and recognised as revenue when conditions are fulfilled.

Lease and rental income from operating leases accrues on a straight line basis over the term of the lease. Fair value adjustments recognised in net profit/(loss) relate to increases in the fair value movement of investment properties and recoveries of previous impairment losses and revaluation decreases expensed to profit and loss.

The investment properties are leased to tenants under operating leases with rental payable monthly.

Minimum lease payment receivables on leases of investment properties are as follows:

Within one year	239,237	383,553
Between 1 and 2 years	218,758	311,125
Between 2 and 3 years	297,571	299,126
Between 3 and 4 years	297,571	291,090
Between 4 and 5 years	297,571	291,090
Later than 5 years	1,921,971	1,216,212
	3,272,680	2,792,196

Most property leases are long term (10 years plus). There are no lease renewals in the coming five years however two terminations are expected.

	NOTE	Group		Parent	
		2020	2019	2020	2019
		\$	\$	\$	\$
8. Operating expenses					
Communication		305,669	290,503	3,362	2,221
Depreciation		73,312	71,264	713	1,426
Facilities		577,457	495,797	11,743	11,199
General		720,683	289,294	110,892	8,612
Governance		565,863	541,675	249,284	237,019
Impairment of a related party advance		-	-	-	201,064
Personnel costs		4,263,295	3,590,461	1,688	1,191
Specialist advice		854,553	1,017,333	268,141	81,701
Travel		407,050	450,845	33,514	60,853
		7,767,883	6,747,172	679,336	605,285

	NOTE	Group		Parent	
		2020	2019	2020	2019
		\$	\$	\$	\$
9. Administration expenses					
Accountancy fees		53,236	98,863	5,693	14,304
Administration		73,953	62,473	322,302	211,956
Audit fees		76,189	65,500	31,090	25,500
		203,377	226,836	359,084	251,760

Audit fees of \$31,090 (parent) and \$76,189 (group) recognised in 2020 include \$3,315 (parent) and \$9,782 (group) payable to the auditor of the 2019 reporting period, KPMG.

	NOTE	Group		Parent	
		2020	2019	2020	2019
		\$	\$	\$	\$
10. Income tax expense					
Surplus before income tax		5,935,024	15,126,243	11,198	91,213
Tax expense at 17.5%		1,038,629	2,647,093	1,960	15,962
Non-assessable income		(650,780)	(1,343,146)	(62,305)	(53,024)
Non-deductible expenses		544,919	337,605	8,316	37,062
Effect of tax exempt subsidiaries		(192,673)	(270,194)	-	-
Under/(over) provided in prior periods		(45,014)	(45,014)	-	-
Tax expense		740,096	1,326,344	(52,029)	(0)



Deferred tax assets/(liabilities) - Group	01 JULY 2019	RECOGNISED IN SURPLUS	RECOGNISED IN EQUITY	30 JUNE 2020
Investments in associates	(3,489,152)	-	(163,797)	(3,652,949)
	(3,489,152)	-	(163,797)	(3,652,949)
	01 JULY 2018	RECOGNISED IN SURPLUS	RECOGNISED IN EQUITY	30 JUNE 2019
Investments in associates	(4,214,032)	-	724,880	(3,489,152)
	(4,214,032)	-	724,880	(3,489,152)

There are no deferred tax balances arising in the Parent from timing differences.

Income tax is recognised in surplus/(deficit) except to the extent it relates to items recognised in equity. Current tax is the estimated income tax payable based on current period taxable income adjusted for amounts over or under provided in prior periods. Deferred tax relates to the estimated future tax consequences and benefits expected resulting from timing differences between amounts recognised in surplus/(deficit) under the financial reporting policies adopted by the group and income tax legislation. Deferred tax assets are recognised only when there is probability they will be utilised against future taxable surpluses.

	Group		Parent	
NOTE	2020	2019	2020	2019
	\$	\$	\$	\$

11. Other comprehensive revenue/ (expense) not subsequently recognised to profit and loss, net of tax

Share of movement in reserves of equity accounted associates	824,119	(4,229,967)	-	-
Change in fair value of investments at FVOCI	362,064	192,005	-	-
Change in fair value of property, plant & equipment	290,614	364,072	455,800	-
Deferred tax recognised in equity for the year	(163,797)	724,880	-	-
	1,313,000	(2,949,010)	455,800	-
Revaluation reserve balances				
Investments in associates	18,845,782	18,021,663	-	-
Investments in FVOCI & Intangible assets	10,462,542	10,100,477	-	-
Property, plant and equipment	872,468	581,854	-	-
Deferred tax	(3,652,949)	(3,489,152)	-	-
	26,527,842	25,214,843	-	-

		Group		Parent	
	NOTE	2020	2019	2020	2019
		\$	\$	\$	\$

12. Cash and cash equivalents

Cash and bank balances		4,483,855	1,936,717	228,136	203,926
Short term deposits		35,722,606	29,752,136	437,438	575,886
		40,206,462	31,688,853	665,574	779,811

Cash and bank balances comprise cash and call accounts and other deposits held with financial institutions with original maturity dates less than 3 months. Short Term Deposits include all cash investments with maturities between 3 and 12 months. The average interest rate prevailing on cash and cash equivalents at 30 June 2020 was 2.23% (2019: 3.25%).

		Group		Parent	
	NOTE	2020	2019	2020	2019
		\$	\$	\$	\$

13. Trade and other receivables

Accounts receivable - exchange revenue		661,550	676,216	-	-
Accounts receivable - non-exchange revenue		8,354,974	8,913,318	8,340,666	8,913,318
Accrued interest		202,055	240,322	2,016	1,840
Accrued revenue		-	2,357,308	-	-
GST refund		66,343	18,601	41,672	18,601
Prepayments		2,925	92,099	-	10,190
		9,287,848	12,297,864	8,384,354	8,943,949
Current portion		2,019,057	4,385,146	1,115,563	1,031,231
Non-current portion		7,268,791	7,912,718	7,268,791	7,912,718
		9,287,848	12,297,864	8,384,354	8,943,949

Included in accounts receivable for non-exchange revenue is \$8,268,790 (2019: \$8,913,318) of funding due from the crown for the Waikato River co-management agreement. The crown granted Raukawa Settlement Trust \$30 million being \$10 million at inception in 2009, with 19 further annual amounts due of \$1 million. The amount receivable at 30 June 2020 reflects the net present value of the 9 remaining annual instalments due, discounted at 4.50%, being the prevailing risk-free treasury rate at the date of entering into the co-management agreement.

Trade and other receivables are generally due for settlement within 30 days and are therefore classified as current. Trade receivable are recognised at cost.

Trade and other receivables more than 90 days overdue total \$10,727 (2019: \$4,227). There is a doubtful debt provision \$4,227 (2019: none) and the group is not exposed to any other significant credit risk (2019: none).



14. Property, plant and equipment

GROUP	Land	Buildings	Motor Vehicles	Other Plant & Equipment	Heritage Assets	TOTAL
Cost/Valuation	\$	\$	\$	\$		\$
Balance at 1 July 2019	342,593	5,747,285	57,435	991,197	-	7,138,510
Additions	-	34,304	-	85,727	-	120,031
Disposals	-	-	-	-	-	-
Revaluation	-	(165,186)	-	-	455,800	290,614
Balance at 30 Jun 2020	342,593	5,616,403	57,435	1,076,924	455,800	7,549,155
Balance at 1 July 2018	359,737	4,902,818	57,435	950,239	-	6,270,229
Additions	-	504,085	-	40,958	-	545,043
Disposals	(17,144)	(23,690)	-	-	-	(40,834)
Revaluation	-	364,072	-	-	-	364,072
Balance at 30 Jun 2019	342,593	5,747,285	57,435	991,197	-	7,138,510
Accumulated depreciation						
Balance at 1 July 2019	-	110,765	40,204	388,053	-	539,022
Depreciation expense	-	1,632	1,812	69,865	-	73,309
Disposals	-	-	-	-	-	-
Balance at 30 Jun 2020	-	112,397	42,016	457,918	-	612,331
Balance at 1 July 2018	-	110,583	38,150	319,941	-	468,674
Depreciation expense	-	1,098	2,054	68,112	-	71,264
Disposals	-	(916)	-	-	-	(916)
Balance at 30 Jun 2019	-	110,765	40,204	388,053	-	539,022
Carrying value						
At 30 June 2020	342,593	5,504,006	15,419	619,006	455,800	6,936,824
At 30 June 2019	342,593	5,636,520	17,231	603,144	-	6,599,488

All property, plant and equipment owned by the parent is classified as other plant & equipment and has a cost of \$9,398 (2019: \$9,398). Other plant & equipment comprises computer equipment and all office equipment, furniture and fittings.

Heritage assets are assets of cultural and historical significance, and are not held to generate cash flows. Heritage assets are valued at market value considering the replacement value as determined by a specialist valuer Gow Landford Gallery Auckland. The most recent valuation is dated 30 June 2020. Changes in fair value of Heritage assets are recognised in other comprehensive revenue and expense.

Items of property, plant and equipment are recognised initially at cost and depreciated over their estimated useful lives (except for land) using the following rates:

Buildings	2% Straight line
Motor vehicles	13-30% Diminishing value
Other plant & equipment	10-67% Diminishing value

Land and buildings are revalued to fair value annually. Fair value is determined with reference to comparable property prices by independent professional property valuers Telfer Young Rotorua. The most recent valuation was dated 30 June 2020. Changes in fair value are recognised in other comprehensive revenue and expense, except where there is a decline below cost when a change in fair value is recognised in net surplus/(deficit).

	NOTE	Group		Parent	
		2020 \$	2019 \$	2020 \$	2019 \$
15. Investment property					
Opening book value		16,755,062	6,096,254	-	-
Additions - purchases		30,680,607	10,941,806	-	-
Additions - change in use of Property, plant & equipment		(86,610)	-	-	-
Disposals		(41,003,439)	(276,943)	-	-
Changes in fair value		1,811,379	(6,055)	-	-
Closing book value		8,156,999	16,755,062	-	-

Investment properties are held by the group to earn rental income and capital appreciation rather than for the group's own use.

Investment properties are valued at fair value with changes in fair value recognised in profit/(loss). Fair value is assessed annually with reference to comparable property prices or by making use of yields from existing lease agreements. The key inputs under this approach are the price per square meter from current year prices. This was completed by independent professional property valuers Telfer Young Rotorua. The most current assessment was made in June 2020.

	NOTE	Parent	
		2020 \$	2019 \$
16. Investments in associates			
Total Investments in associates		65,564,653	48,998,126

Investments in associates are those where the group has significant influence but not control over an investee. Significant influence arises when the group holds 20% - 50% of the equity and voting interests in an investee and has representation on the investees governing body. The group uses the equity method of accounting whereby it recognises its initial investment in an associate at cost or fair value in the case of a step-disposal and the carrying amount is increased or decreased by its proportionate share of the net profit/(loss) of the investee and its proportionate share of other comprehensive income. Net distributions after deduction of the transaction costs received from an investee reduce the carrying amount of the investment. No impairment for the current financial year (2019: Nil)



	NOTE	2020	2019
Kākano Investment Limited Partnership		\$	\$
Opening carrying value		36,168,250	36,969,444
Share of net profit/(loss) for the period		1,301,103	5,098,203
Share of other comprehensive income		2,603,374	(3,435,896)
Distributions received		(1,301,194)	(2,463,501)
Closing carrying value		38,771,533	36,168,250

RIDL holds a 31.5% share in Kākano Investment Limited Partnership (2019: 31.5%). Kākano is a forestry investment fund that has a 2.5% shareholding in Kaingaroa Timberlands. The cost of the investment at the time of purchase was \$17,314,510.

	NOTE	2020	2019
Ranginui Station Limited Partnership		\$	\$
Opening carrying value		12,829,876	13,544,996
Share of net profit/(loss) for the period		147,526	78,951
Share of other comprehensive income		(1,779,255)	(794,071)
Distributions received		11,198,147	12,829,876
Closing carrying value			

The group acquired a 44.7% share in Ranginui Station Limited Partnership during the year ended 30 June 2016 and still owns 44.7% at 30 June 2020. Ranginui Station Limited Partnership owns and operates dairy farms in the South Waikato.

	NOTE	2020
Hāpai Commercial Property Limited Partnership		\$
Opening carrying value -1 October 2019		9,228,609
Capital contributed		5,936,867
Share of net profit/(loss) for the period		1,169,197
Distributions received		(739,700)
Closing carrying value		15,594,973

HCPLP owns commercial investment properties Tauranga, Christchurch, the Hawke's Bay and Dunedin.

As at 1 July 2019, group owned a 100% subsidiary. The assets and liabilities were consolidated into the group statements. At 30 September 2019, it had \$41 million investment property and \$20 million debt (borrowed post 1 July 2019), and equity owed to shareholder of a further \$20 million.

At 30 Sept 2019, additional investors were invited into the entity and that diluted interest so that group lost control. This is the date of derecognition of the subsidiary, and resulted in derecognition of \$41 million investment property assets in note 15.

The gain/loss at disposal is calculated as the consideration for the assets de-recognised less the carrying value of the asset derecognised. The consideration takes the form of returning the Capital invested of \$20 million. Of the \$20m consideration, \$9.2m retained in the investment as an associate interest. A further \$5.9m is left in the business as their portion of the call on capital for additional property acquisition which occurred at the same time. This left \$5.2m balance owed, which was returned to group shortly after.

	NOTE	2020
		\$
Fair value of the consideration		11,549,829
Fair value retained investment - acquisition of associate interest		9,228,609
Less: Carrying value of former subsidiary's net assets		(20,463,438)
Gain on derecognition of subsidiary		315,000
Fair value of the consideration		9,228,609
Percentage retained of carrying value of subsidiary - 45.09%		9,226,964
Portion of gain(loss) attributed to retained associate interest		1,645

		Group		Parent	
	NOTE	2020	2019	2020	2019
		\$	\$	\$	\$

17. Other investments

AMP Capital (DIT) Fund	12,048,890	12,609,316	-	-
AMP Capital (GMAF) Fund	-	5,179,398	-	-
Aspiring Asset Management	3,690,349	3,503,605	-	-
Castle Point 5 Oceans Fund	2,172,394	2,150,180	-	-
Direct Capital	8,734	-	-	-
Milford Asset Management	20,188,214	20,752,144	-	-
Mint Asset Management	3,331,862	3,910,968	-	-
Moana NZ Limited	850,000	850,000	-	-
Pencarrow V Investment Fund	1,535,348	795,972	-	-
Te Puia Tapapa LP	1,043,571	85,000	-	-
T Rowe Price Global Equity Growth Fund	4,013,007	3,323,220	-	-
Waitaha Property Rebuild Fund LP	1,871,813	3,049,994	-	-
	50,754,182	56,209,797	-	-

"Other Investments include managed investment funds and shareholdings held by the group where less than 20% of the equity and voting interests in an investee are held.

The Group has made an irrevocable election to classify these investments at fair value through other comprehensive income rather than through profit or loss as the Group considers this measurement to be the most representative of the business model for these assets. These investments are carried at fair value with changes in fair value recognised in other comprehensive income and accumulated in the fair value through other comprehensive income reserve. Upon disposal any balance within fair value through other comprehensive income reserve is reclassified directly to retained earnings and is not reclassified to profit or loss."

The investment funds are revalued at year end based on readily available market prices (level one on the fair value hierarchy) provided by the fund managers which were valued at market value as at 30 June 2020.

NOTE	Group		Parent	
	2020	2019	2020	2019
	\$	\$	\$	\$
18. Intangible assets				
Fishing Quota	950,000	950,000	-	-
Carbon credits - (NZ units)	102,297	73,432	-	-
	1,052,297	1,023,432	-	-

Fishing Quota is considered an indefinite life intangible asset as the quota has no expiry date, so is not amortised. It is carried at cost less any accumulated impairment losses, and is impairment tested annually by comparing the carrying value to the expected cash flows from commercial leasing of the fishing quota. There are no impairment losses accumulated (2019: none).

The group holds 3,172 NZUs under the New Zealand Emission Trading Scheme from the Ministry of Agriculture and Forestry. The receipt of the NZUs was provided to compensate the group for restrictions on future land use that may affect the forestry land value.

The Carbon credits are held at fair value using the market value as at year end. The gain/loss is recognised as change of in fair value of asset.

NOTE	Group		Parent	
	2020	2019	2020	2019
	\$	\$	\$	\$
19. Trade and other payables				
Accounts payable	785,328	744,063	164,667	105,720
Accrued expenses	486,146	363,140	18,933	22,293
GST payable	116,309	75,937	-	-
	1,387,783	1,183,140	183,600	128,013

Trade and other payables are reported at their amortised cost.

20. Income in advance

The Trust signed Prototype Funding Agreement with Te Puni Kokiri on 31 Decemeber 2019 to provide Whanau ora support in the community. \$100,000 paid to the Trust when the agreement was signed. A further \$400,000 is payable once the Business Plan is completed. A Variation to the Funding Agreement was also signed on 25 June 2020 and \$65,000 was paid to the Trust. Services are scheduled to start for 2020/2021 year. All funds provided are deferred to 2021 year.

NOTE	Group		Parent	
	2020	2019	2020	2019
	\$	\$	\$	\$

21. Related parties

Investment in subsidiaries

Raukawa Iwi Development Limited	-	-	90,756,441	89,756,441
	-	-	90,756,441	89,756,441

All subsidiaries are 100% owned or controlled by the Group (2019: all 100% owned).

Investments are classified as investments in subsidiaries when the Group has the power to control the investee. This arises normally by the Group holding more than 50% of the equity interest or voting power in the investee, such that the Group can appoint the majority of the governing body members of the investee and direct its operating and financing activities. Investments in subsidiaries are recorded by the Parent at cost less any impairment losses. There are no impairment losses accumulated (2019: none).

On consolidation, all transactions between the Parent and subsidiaries, and any between subsidiaries directly, are eliminated in determining the consolidated results of the Group.



	2020		2019	
	REVENUE/ (EXPENSE)	RECEIVABLES/ (PAYABLES)	REVENUE/ (EXPENSE)	RECEIVABLES/ (PAYABLES)
	\$	\$	\$	\$
Parent transactions with related parties				
(a) Subsidiaries				
Raukawa Charitable Trust				
Corporate services charges	(373,652)	(34,103)	(223,652)	(50,950)
Related party advance	-	(110,911)	-	(110,911)
Raukawa Iwi Development Limited				
Dividend	564,603	-	539,014	-
Related party advance	-	1,641,679	-	1,641,679
Raukawa Asset Holding Company Limited				
Related party advance	-	75,000	-	75,000
Raukawa Settlement Trust Limited				
Related party advance	-	-	-	-
Total Related party advances		1,716,679		1,716,679
(b) Governance				
Trustee remuneration	(213,435)	-	(198,546)	-
Group transactions with related parties				
(a) Governance				
Trustee and director remuneration	(510,953)	-	(478,413)	-
(b) Key management personnel				
Salaries, wages and other employment benefits	(988,687)	-	(730,580)	-
Full Time Equivalent Personnel	9		8	
Koau Capital Partners - investment management	(180,000)	(18,400)	(180,000)	(18,400)



Related parties are entities subject to common control, or those entities and individuals (including their close family members) who are able to exert significant control or influence over the Group through decision making over financial and operating policies.

Advances made to, and received from, related parties are made interest free and are repayable on demand. No amounts due from related parties are considered past due or impaired (2019: none).

Koau Capital Partners Limited are considered a related party as they provide key management functions to RIDL. Koau Capital Partners Limited are also the manager of investees Waitaha Property Rebuild Fund LP and Hāpai Commercial Property Limited Partnership.

The group has a 12.5% interest in CNI Iwi Holdings Limited which allows for two Directors of the RIDL board to also represent the Raukawa Iwi as Directors on CNI Iwi Holdings Limited. Refer to note 22 CNI Iwi Collective Settlement for detail on RIDL's interest in the settlement assets under the trust of CNI Iwi Holdings Limited.

The Group's interests in associates are related parties. Transactions with these entities are disclosed in note 16.

22. CNI Iwi Collective Settlement

Raukawa is a beneficiary of the CNI Iwi Collective Settlement Act 2008. Under this Act, the group has the right to receive a shared land asset and dividends from the CNI Iwi Holdings Trust arising from income earned from the land over that period, as and when declared while it negotiates with other iwi through the Mana Whenua process over ownership of specific land titles. RIDL estimates its entitlement to dividends until 2044 to be \$35.02 million (2019: \$23.2 million) using forecast rental income earned from forestry rights on land titles discounted at a rate of 6.45% (2019: 6.45%). In 2044, title to any specific land titles the group receives from negotiations will pass to Raukawa and it will continue to be entitled to all future income from these lands. The assets have nil value in balance sheet as being received for no consideration, are measured at cost (nil value).

23. Contingent Asset

At balance date, the Group was involved in a legal proceeding seeking claim on an asset that is currently not recognised. As the outcome of these proceeding is currently unclear, the Group was unable to quantify the total potential asset.



24. Financial Instruments

	Asset at Fair Value through Profit & Loss	Asset held at amortised cost	TOTAL
	\$	\$	\$
Financial Assets			
As at 30 June 2020			
Trade and other receivables	-	9,218,579	9,218,579
Cash and cash equivalents	-	4,483,855	4,483,855
Term deposit	-	35,722,606	35,722,606
Other investments	50,754,182	-	50,754,182
	<u>50,754,182</u>	<u>49,425,041</u>	<u>100,179,223</u>
As at 30 June 2019			
Trade and other receivables	-	12,205,765	12,205,765
Cash and cash equivalents	-	1,936,717	1,936,717
Term deposit	-	29,752,136	29,752,136
Other investments	56,209,797	-	56,209,797
	<u>56,209,797</u>	<u>43,894,618</u>	<u>100,104,415</u>
Financial Liabilities			
As at 30 June 2020			
Trade and other payables	-	1,247,203	1,247,203
Payable to related parties	-	18,400	18,400
	<u>-</u>	<u>1,265,603</u>	<u>1,265,603</u>
As at 30 June 2019			
Trade and other payables	-	1,159,350	1,159,350
Payable to related parties	-	18,400	18,400
	<u>-</u>	<u>1,177,750</u>	<u>1,177,750</u>

25. Subsequent Events

Land development work ongoing at a commercial property at Tokoroa Main Road at year end.

The property at 26-32 Campbell Street was sold for \$735,000 in August 2020 and settled on 11 September 2020.

The group received capital distribution of \$654,484 from Waitaha LP on 14 September 2020.

Capital Calls after balance date	\$
HCPLP (previously called ICPLP)	2,207,211
Direct Capital	413,438
Pencarrow Investment LP	60,000
Total	2,680,649

26. Commitments

Further Capital commitments as at 30 June 2020	Due	\$
HCPLP (previously called ICPLP)	2021-2022	3,820,130
Direct Capital	2021-2022	2,976,266
Pencarrow Investment LP	2021-2022	1,470,000
Pioneer Fund	2021-2022	2,000,000
Te Pūia Tāpapa	2021-2022	8,956,429
Total		19,222,825

27. Covid 19

Covid-19 has caused disruption to economies, markets and asset values. It is unclear what the long term result will be however the short term impact of the New Zealand (and overseas) policy response appears to be upward pressure on yield and risk investment assets including property and listed markets. The impact that Covid-19 had on Other Investments and Investment property assets is inherent in their valuations, which were fair valued on market-based valuation methods using information available at 30 June 2020. Covid-19 did not have an impact on Investments in associates, whose underlying assets continued to support the carrying value in the group.

The group continued to perform services for the duration of "lockdown", albeit in a curtailed capacity, and this meant that some contract delivery was deferred. The group has not suffered a material impact on its financial statements or control environment. Revenues have not been significantly impaired as a result of Covid-19 and there has been no negative impact on demand for services from our funders, with all future contract obligations able to be fulfilled.



Raukawa Settlement Trust Independent auditor's report

To the Trustees of the Raukawa Settlement Trust



We have audited the financial statements which comprise:

- the statements of financial position as at 30 June 2020;
- the statements of comprehensive revenue and expense for the year then ended;
- the statements of changes in net assets/equity for the year then ended;
- the statements of cash flows for the year then ended;
- the statements of accounting policies; and
- the notes to the financial statements

Our opinion

In our opinion, the accompanying financial statements of Raukawa Settlement Trust (the Trust), and the consolidated financial statements of the group, comprising the Trust and its subsidiaries (the Group), present fairly, in all material respects, the financial position of the Trust and the Group as at 30 June 2020, their financial performance and their cash flows for the year then ended in accordance with Public Benefit Entity Standards Reduced Disclosure Regime.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)) and International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion. We are independent of the Group in accordance with Professional and Ethical Standard 1 International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand) (PES 1) issued by the New

Zealand Auditing and Assurance Standards Board and the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Other than in our capacity as auditor we have no relationship with, or interests in, the Trust and Group.

Information other than the financial statements and auditor's report

The Trustees are responsible for the annual report. Our opinion on the financial statements does not cover the other information included in the annual report and we do not express any form of assurance conclusion on the other information.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Responsibilities of the Trustees for the financial statements

The Trustees are responsible, on behalf of the Trust, for the preparation and fair presentation of the financial statements in accordance with Public Benefit Entity Standards Reduced Disclosure Regime, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Trust and Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Trust or Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (NZ) and ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located at the External Reporting Board's website at:

<https://www.xrb.govt.nz/standards-for-assurance-practitioners/auditors-responsibilities/audit-report-7/>

This description forms part of our auditor's report.

Who we report to

This report is made solely to the Trustees, as a body. Our audit work has been undertaken so that we might state those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trust and the Trustees, as a body, for our audit work, for this report or for the opinions we have formed.

The engagement partner on the audit resulting in this independent auditor's report is Matthew White.

For and on behalf of:



Chartered Accountants

6 November 2020

Hamilton



Raukawa
Charitable Trust
**Financial
Statements**

FOR THE YEAR ENDED 30 JUNE 2020

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As at 30 June 2020

Entity Information

Nature of business

Charitable Trust which administers funds for the charitable benefit of the Raukawa community.

Charity Registration Number
CC43318

Postal address

Private Bag 8
Tokoroa 3444

Accountants

GHA Ltd
Chartered Accountants
PO Box 1712, Rotorua

Auditors

PWC
Level 4/109 Ward Street
Hamilton 3240

Bankers

Westpac



Vanessa Eparaima



Kataraina Hodge
(ceased 10 Dec 2019)



Paraone Gloyne
(commenced 27 Feb 2019)



Debbie Davies



Cheryl Pakuru



Marina Hireme

Raukawa Charitable Trust

Statement of Comprehensive Revenue and Expense

For the year ended 30 June 2020

	NOTE	2020 \$	2019 \$
Revenue			
Contract & project revenue	4	3,567,733	3,343,178
Grants, koha and donations	5	3,068,793	2,621,050
Other revenue	6	569,126	401,354
Total Revenue		7,205,651	6,365,582
Expenses			
Operating expenses	7	6,528,841	5,525,039
Administration expenses	8	79,715	75,391
Uri grants		543,658	570,788
Total Expenses		7,152,215	6,171,219
Net surplus for the year		53,437	194,363
Total comprehensive revenue and expense for the year		53,437	194,363

Raukawa Charitable Trust


Statement of Financial Position

As at 30 June 2020

	NOTE	2020 \$	2019 \$
Assets			
Current assets			
Cash and cash equivalents	9	866,232	865,941
Trade and other receivables	9	4,781,820	3,766,144
Advances to related parties	10	625,542	724,558
Total current assets		6,273,594	5,356,643
Non-current assets			
Advances to related parties	14	3,547,797	3,141,599
Property, plant and equipment	11	679,986	632,418
Total Non-current assets		4,227,783	3,774,017
Total Assets		10,501,377	9,130,660
Liabilities			
Current liabilities			
Trade and other payables	12	697,674	742,237
Employee entitlements		315,669	258,597
Income in advance	13	3,504,189	2,199,417
Total Current liabilities		4,517,532	3,200,251
Total Liabilities		4,517,532	3,200,251
Net assets		5,983,845	5,930,409
Net Assets/Equity		5,983,845	5,930,408

These financial statements are issued for and on behalf of the Board of Trustees:


Trustee


Trustee

Date: 20 October 2020



Raukawa Charitable Trust Statement of Changes in Net Assets/Equity

For the year ended 30 June 2020

	NOTE	RESERVE FOR FUNDING FOR FUTURE PROJECTS	ACCUMULATED REVENUE AND EXPENSE	TOTAL NET ASSETS/EQUITY
			\$	\$
Opening balance 1 July 2019			5,903,408	5,903,408
Total comprehensive revenue and expense			53,437	53,437
Transfer to reserves	16	340,615	(340,615)	-
Grants / donations or expenditure from the future funding reserve		-	-	-
Closing balance 30 June 2020		340,615	5,643,230	5,983,845
Opening balance 1 July 2018			5,736,044	5,736,044
Total comprehensive revenue and expense			194,363	194,363
Closing balance 30 June 2019			5,930,408	5,930,408

Raukawa Charitable Trust

Statement of Cash Flows

For the year ended 30 June 2020

	NOTE	2020 \$	2019 \$
Cash flows from operating activities			
Receipts from operations		8,510,994	6,685,951
Receipts from interest		123,123	105,500
Payments to suppliers and employees		(7,091,919)	(5,987,754)
Total cash flows from operating activities		1,542,197	803,697
Cash flows from investing activities			
Term deposits maturing		559,812	
Purchase of property, plant & equipment		(120,032)	(43,926)
Purchase of term deposits		(1,575,488)	(210,648)
Loans advanced/repaid to related parties		(406,198)	
Total Cash flows from investing activities		(1,541,906)	(254,574)
Cash flows from financing activities			
Loans advanced/repaid to related parties		-	-
Loans advanced/repaid from related parties		-	-
Short Term Deposits		-	-
Total Cash flows from investing activities		291	549,123
Net Increase/(Decrease) in Cash and Cash Equivalents			
Cash Balances			
Cash and cash equivalents at beginning of the year	9	865,941	316,819
Cash and cash equivalents at end of the year	9	866,232	865,941
Net change in cash for the year		291	549,123



Raukawa Charitable Trust Statement of Accounting Policies

For the year ended 30 June 2020

1. Reporting entity

The financial statements presented are for Raukawa Charitable Trust (RCT), for the year ended 30 June 2020. RCT is registered under the Charities Act 2005 and is engaged in furthering the health and social wellbeing of Raukawa people, as well as the environmental health of the Raukawa rohe and promoting the culture and history of Raukawa.

2. Basis of preparation

(a) Statement of compliance

The financial statements have been prepared in accordance with New Zealand Generally Accepted Accounting Practice ("NZ GAAP"). They comply with the Public Benefit Entity Standards Reduced Disclosure Regime ("PBE Standards RDR") as appropriate for Tier 2 not-for-profit public benefit entities, for which all reduced disclosure regime exemptions have been adopted. The Trust is eligible to apply Tier 2 standards as they have less than \$30 million annual expenditure and is not publicly accountable.

(b) Measurement basis

The financial statements have been prepared on the historical cost basis except for assets and liabilities that have been measured at fair value.

(c) Functional and presentation currency

The financial statements are presented in New Zealand dollars (\$) which is the Trust's functional currency. There has been no change in the functional currency of the Trust during the year.

(d) Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year.

3. Use of judgements and estimates

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from those estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected. In particular, information about significant areas of estimation uncertainty and critical judgements in applying accounting policies that have the most significant effect on the amount recognised in the financial statements are disclosed where applicable in the relevant notes to the financial statements.

Judgements made by management in the application of the PBE Standards RDR that have significant effects on the financial statements are disclosed, where applicable, in the notes to the financial statements.

4. Employee Benefit Policy

(i) Short-term employee benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Parent has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

(ii) Long-term employee benefits

The Parent's net obligation in respect of long-term employee benefits is the amount of future benefit that employees have earned in return for their service in the current and prior periods. That benefit is discounted to determine its present value. Re-measurements are recognised in surplus or deficit in the period in which they arise

Raukawa Charitable Trust

Note to the Financial Statements

For the year ended 30 June 2020

	NOTE	2020 \$	2019 \$
4. Contract & project revenue			
Exchange revenues		3,392,733	3,163,178
Non-exchange revenues		175,000	180,000
		3,567,733	3,343,178

The Trust receives revenue from contracts and projects with public sector organisations in exchange for providing services to the Raukawa community on the behalf of the funding provider. Revenue is recognised to the extent that the underlying services have been delivered. Where funding is received in advance of delivering goods or services and there is a requirement to return unused funding or uncertainty around the Trust's ability to comply with conditions attached to the funding, the amounts received are recognised as income in advance.

Revenue received for contracts and projects with no requirement to provide services in exchange or specific performance obligations is classified as non-exchange revenue and is recognised as revenue at the fair value of the amount receivable except where there are other attached conditions which are not yet fulfilled. If there are unfulfilled conditions, the amount is recognised initially as income in advance and recognised as revenue when conditions are fulfilled.

	NOTE	2020 \$	2019 \$
5. Grants, koha and donations			
Grants		330,717	8,279
Donation from Raukawa Iwi Development Limited	14	2,735,396	2,610,986
Other koha and donations		2,680	1,785
		3,068,793	2,621,050

Revenue received from Grants, koha and donations are classified as non-exchange revenue and are recognised as revenue at the fair value of the amount receivable, except where there are other attached conditions which are not yet fulfilled. If there are unfulfilled conditions, the amount is recognised initially as income in advance and recognised as revenue when conditions are fulfilled.

		2020 \$	2019 \$
6. Other revenue			
Interest income		119,258	121,338
Corporate service charges	14	449,867	280,016
		569,126	401,354

Interest income is recognised on the effective interest rate method on a proportion of time method. Corporate services charges are billed to related parties in exchange for provision of administration services and facilities by the Trust. The Trust recognises this revenue as it provides the services to its related parties.



	2020	2019
	\$	\$
7. Operating expenses		
Communication	291,575	273,510
Depreciation	72,464	69,642
Facilities	498,994	389,531
General	609,671	279,954
Governance	80,964	90,070
Personnel costs	4,261,608	3,589,270
Specialist advice	352,071	465,158
Travel	361,495	367,905
	6,528,841	5,525,039

	2020	2019
	\$	\$
8. Administration expenses		
Administration	57,953	53,139
Accountancy fees	5,139	8,238
Audit fees	16,623	14,014
	79,715	75,391

	2020	2019
	\$	\$
9. Cash and cash equivalents		
Cash and bank balances	866,232	865,941
Short term deposits	4,781,820	3,766,144
	5,648,052	4,632,085

Cash and bank balances comprise cash and call accounts and other deposits held with financial institutions with original maturity dates less than 3 months. Short term deposits include all cash investments with maturities between 3 and 12 months.

	2020	2019
	\$	\$
10. Trade and other receivables		
Accounts receivable - exchange revenue	589,895	648,520
Accrued interest	32,722	39,452
Prepayments	2,925	36,586
	625,542	724,558

Trade and other receivables more than 90 days overdue are Nil (2019: Nil). There is no doubtful debt provision (2019: none) and the Trust is not exposed to any other significant credit risks (2019: none).

11. Property, plant and equipment

	BUILDING IMPROVEMENTS	PLANT & EQUIPMENT	MOTOR VEHICLES	OFFICE FURNITURE & EQUIPMENT	TOTAL
Cost	\$	\$	\$	\$	\$
Balance at 1 Jul 2019	27,919	22,809	48,119	978,689	1,077,536
Additions	34,304	-	-	85,728	120,032
Balance at 30 Jun 2020	62,223	22,809	48,119	1,064,417	1,197,568
Balance at 1 Jul 2018	24,949	22,809	48,119	937,731	1,033,608
Additions	2,970	-	-	40,958	43,928
Balance at 30 Jun 2019	27,919	22,809	48,119	978,689	1,077,536
Accumulated depreciation					
Balance at 1 Jul 2019	15,296	15,680	31,352	382,790	445,118
Depreciation expense	1,632	944	1,679	68,209	72,464
Balance at 30 Jun 2020	16,928	16,623	33,031	450,999	517,582
Balance at 1 Jul 2018	14,198	14,501	29,487	317,291	375,477
Depreciation expense	1,098	1,179	1,865	65,499	69,641
Balance at 30 Jun 2019	15,296	15,680	31,352	382,790	445,118
Carrying value at 30 Jun 2019	45,295	6,186	15,088	613,418	679,986
Carrying value at 30 Jun 2018	12,623	7,129	16,767	595,899	632,418

Items of property, plant and equipment are recognised initially at cost and depreciated using the Diminishing Value method over their estimated useful lives (except for land) using the following rates:

Buildings	10% of Carrying Value
Plant & equipment	10% of Carrying Value
Motor vehicles	13-20% of Carrying Value
Office furniture & equipment	10-50% of Carrying Value

	2020	2019
	\$	\$
12. Trade and other payables		
Accounts payable	479,713	530,341
Accrued expenses	102,103	91,741
GST payable	115,858	48,049
PAYE payable	-	72,106
	697,674	742,237

Trade and other payables are reported at their amortised cost. The Trust has no other unrecognised contingent liabilities.

	2020	2019
	\$	\$
13. Income in Advance		
Service Contracts Paid in Advance	2,541,404	2,199,417
Internal Funding Surpluses	882,365	
Provision for iWDHB - Wash Up	80,420	-
	3,504,189	2,199,417

14. Related parties

	2020		2019	
	REVENUE/ (EXPENSE)	RECEIVABLES/ (PAYABLES)	REVENUE/ (EXPENSE)	RECEIVABLES/ (PAYABLES)
(a) Parent				
Raukawa Settlement Trust				
<i>Current</i>				
Corporate services charges	373,852	34,103	223,652	50,950
Related party advance				
<i>Non-Current</i>				
Corporate services charges		110,911		110,911
Related party advance				
(b) Other subsidiaries of the same group				
Raukawa Iwi Development Limited				
<i>Current</i>				
Donation	2,735,396	-	2,610,986	-
Corporate services charges	76,105	-	75,101	-
Lease and rental expenses	(218,207)	-	(175,000)	-
Related party advance	-	-	-	-
<i>Non-Current</i>				
Donation				
Corporate services charges				
Lease and rental expenses				
Related party advance		1,636,886		1,230,687
Raukawa Asset Holding Company Limited				
<i>Current</i>				
Related party advance	-	-	-	-
<i>Non-Current</i>				
Related party advance		1,800,000		1,800,000
Total Related party advances		3,547,797		3,141,599
(c) Governance				
Trustee remuneration	(68,577)	-	(67,200)	-
(d) Key management personnel				
Salaries, wages and other employment benefits	(988,687)	-	(730,580)	-
Full Time Equivalent Personnel	9	-	8	-

19. Financial Instruments

	ASSET AT FAIR VALUE THROUGH PROFIT & LOSS	ASSET HELD AT AMORTISED COST	TOTAL
<i>Financial Assets</i>			
As at 30 June 2020	\$	\$	\$
Trade and other receivables		622,616	622,616
Cash and cash equivalents		866,232	866,232
Term deposit		4,781,820	4,781,820
Related Party Advances		3,547,797	3,547,797
Other investments	-	9,818,465	-
			9,818,465
As at 30 June 2019			
Trade and other receivables		687,972	687,972
Cash and cash equivalents		865,941	865,941
Term deposit		3,766,144	3,766,144
Related Party Advances		3,141,599	3,141,599
Other investments	-	8,461,656	8,461,656
			8,461,656
<i>Financial liabilities</i>			
As at 30 June 2020			
Trade and other payables		581,816	581,816
Advanced from related parties		-	-
	-	581,816	581,816
As at 30 June 2019			
Trade and other payables		622,082	622,082
Advanced from related parties		-	-
	-	622,082	622,082



Raukawa Charitable Trust Independent auditor's report



To the Trustees of Raukawa Charitable Trust

We have audited the financial statements which comprise:

- the statement of financial position as at 30 June 2020;
- the statement of comprehensive revenue and expense for the year then ended;
- the statement of changes in net assets/ equity for the year then ended;
- the statement of cash flows for the year then ended; and
- the statement of accounting policies; and
- the notes to the financial statements.

Our opinion

In our opinion, the accompanying financial statements of Raukawa Charitable Trust (the Trust), present fairly, in all material respects, the financial position of the Trust as at 30 June 2020, its financial performance and its cash flows for the year then ended in accordance with Public Benefit Entity Standards Reduced Disclosure Regime (PBE Standards RDR).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)) and International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion. We are independent of the Trust in accordance with Professional and Ethical Standard 1 International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand) (PES 1) issued by the New Zealand Auditing and Assurance Standards

Board and the International Code of Ethics for Professional Accountants (including International Independence Standards) issued by the International Ethics Standards Board for Accountants (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with these requirements.

Other than in our capacity as auditor we have no relationship with, or interests in, the Trust.

Responsibilities of the Trustees for the financial statements

The Trustees are responsible, on behalf of the Trust, for the preparation and fair presentation of the financial statements in accordance with PBE Standards RDR, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Trust or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that



an audit conducted in accordance with ISAs (NZ) and ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located at the External Reporting Board's website at:

<https://www.xrb.govt.nz/standards-for-assurance-practitioners/auditors-responsibilities/audit-report-8/>

This description forms part of our auditor's report.

Who we report to

This report is made solely to the Trustees, as a body. Our audit work has been undertaken so that we might state those matters which we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trust and the Trustees, as a body, for our audit work, for this report or for the opinions we have formed.

The engagement partner on the audit resulting in this independent auditor's report is Matthew White.

For and on behalf of:



Chartered Accountants

22 October 2020

Hamilton



July 2019 - June 2020

Trustee Payments: Governance Fees & Travel

Raukawa Settlement Trust

Trustee	RST BOARD ATTENDANCE	RST OTHER ATTENDANCE	RST HONORARIUM (PAYMENTS)	RST EXECUTIVE COSTS (PAYMENTS)	TOTAL GROSS \$	TRAVEL \$	PAYE \$	NET \$
Lance Apaapa***	2				1,100.00	132.24	363.00	869.24
Debbie Davies *	6	5		-	4,600.00	302.48	1,518.00	3,384.48
Vanessa Eparaima	-	-	12	12	159,999.96	0.00	52,799.88	107,200.08
Paraone Gloyne	4	-	-	-	2,500.00	213.10	859.75	1,853.35
Nachelle Griffiths	7	1	-	-	4,200.00	507.68	1,386.00	3,321.68
Gail Hamilton	6	1	-	-	3,500.00	640.24	1,155.00	2,985.24
Marina Hireme	6	1	-	-	3,800.00	170.24	1,254.00	2,716.24
Kataraina Hodge **	3	-	-	-	1,800.00	0.00	594.00	1,206.00
Marion Hohepa***	3				1,500.00	95.76	470.85	1,124.91
Connie Hui	4	-	-	-	2,200.00	155.04	726.00	1,629.04
Richard Jefferies	2	-	-	-	1,400.00	456.65	210.00	2,066.65
Rina Lawson	7	1	-	-	4,200.00	170.24	1,297.38	3,072.86
Rachel O'Connor	7	-	-	-	4,000.00	266.76	1,320.00	2,946.76
Steven Oxenham	4	1	-	-	3,400.00	529.41	1,122.00	2,807.41
Cheryl Pakuru	6		-	-	3,600.00	0.00	1,188.00	2,412.00
Gaylene Roberts	6	1	-	-	3,500.00	167.20	1,155.00	2,512.20
Waimatao Smith **	2	1	-	-	1,600.00	209.76	528.00	1,281.76
Juanita Temarama	3	1	-	-	2,400.00	120.08	792.00	1,728.08
	78.00	13.00	12.00	12.00	209,299.96	4,136.88	68,738.86	145,117.98

¹RST Other: *Audit Committee hui - 27/5, 3/6, 5/6, 25/6/20
AGM 7/12/19

** Finished Dec 2019

*** Started Dec 2019

Raukawa Charitable Trust


Trustee	RCT BOARD ATTENDANCE	RCT SUB HUI ATTENDANCE	RCT HONORARIUM (PAYMENTS)	TOTAL GROSS \$	TRAVEL \$	PAYE \$	NET \$
Debbie Davies	7	3 ⁱ		4,200.00	400.16	1,386.00	3,214.16
Vanessa Eparaima			12	33,000.00	-	10,890.00	22,110.00
Paraone Gloyne *			3	4,500.00	-	1,547.55	2,952.45
Marina Hireme	7			3,600.00	101.84	1,188.00	2,513.84
Kataraina Hodge **			7	17,500.00	2,275.61	5,775.00	14,000.61
Cheryl Pakuru	6			3,000.00	-	990.00	2,010.00
	20	3	22	65,800.00	2,777.61	21,776.55	16,010.61

ⁱ Includes attendance to: Interview Panel – Aka Tauwhiro 12/9/19, 19/9/19, Audit Committee Hui 23/9/19 and JMA Hui 13/5/19

*Part year – Deputy Chair for RCT July 19 – Dec 19

**Appointed Deputy Chair for RCT in April 20





Te Poari Matua o Raukawa

Raukawa Settlement Trust

1-11 Raukawa Way,
Tokoroa Private Bag 8, Tokoroa 3444

www.raukawa.org.nz